

The Presidio Trust  
FY 2013 Budget Justification  
September 15, 2011



## **The Presidio Trust FY 2013 Federal Budget Justification**

Congress established the Presidio Trust (Trust) in 1996 to manage the Presidio of San Francisco, a unique and challenging urban national park site. The Trust's mission is to "preserve the Presidio as an enduring resource for the American people."

The Trust has deployed its annual appropriations to improve outmoded infrastructure and to rehabilitate buildings, many of which are on the National Register of Historic Places, making the Presidio the nation's largest historic preservation project. Since Fiscal Year 2004, the Trust has earned sufficient revenue from leasing rehabilitated buildings to fund its operating budget while continuing to invest in cultural and natural restoration and development of the Presidio as a park.

The Trust has demonstrated that it is capable of sustaining the Presidio. Indeed, the Trust has achieved the challenge set before it – to become financially self sufficient by 2013.

The Trust has leveraged every dollar of federal investment in the Presidio with four private dollars, resulting in huge returns for the public. Appropriations as a percentage of the overall Trust budget have been reduced from over 95% in Fiscal Year 1999 to less than 20% in Fiscal Year 2011. In Fiscal Year 2012, the last year of regular federal appropriations, the Trust projects that it will earn \$77.3 M, with a net operating income of \$15 M (not including appropriation). By Fiscal Year 2013, revenue projections are \$83.3 M, with a net operating income of \$20.1 M.

In addition to establishing a secure revenue base, the Trust has also made significant progress in developing philanthropy. A \$15 M grant from the Evelyn and Walter Haas, Jr. Fund, and generous gifts from individuals and other foundations have allowed the Trust to expedite construction of new trails and scenic overlooks, to upgrade and expand the Rob Hill Campground, to restore the Tennessee Hollow Watershed, and to bring outdoor art exhibits to the Presidio.

In less than 15 years, the Presidio Trust has attracted more than \$600 million in private investment and philanthropy.

The Presidio Trust has accomplished the transformation of the Presidio into a unique urban national park site. More than 300 historic buildings have been rehabilitated and leased; a residential community of approximately 3,500 sustains the Presidio's historic character; more than 200 organizations have become part of the park and contributed to its programs; and volunteers have given more than 40,000 hours to the park in the last year alone.

The Trust has renovated and leased virtually all of the Presidio's housing and 75% of non-residential space. In the coming year we will continue the revitalization of the Presidio's Main Post into a visitor destination and a portal to the park. The Inn at the Presidio, a small 22-room hotel, will open in spring 2012; the Officers' Club, San Francisco's oldest building, will be fully rehabilitated and will host both a heritage center as well as venues for conferences and special events. We will also complete a majority of the Presidio's environmental remediation projects, continue expansion of the trail system, and build additional scenic overlooks. We will continue to invest earned revenue into the park to fund the rehabilitation of remaining buildings and landscapes, as well as ongoing maintenance.

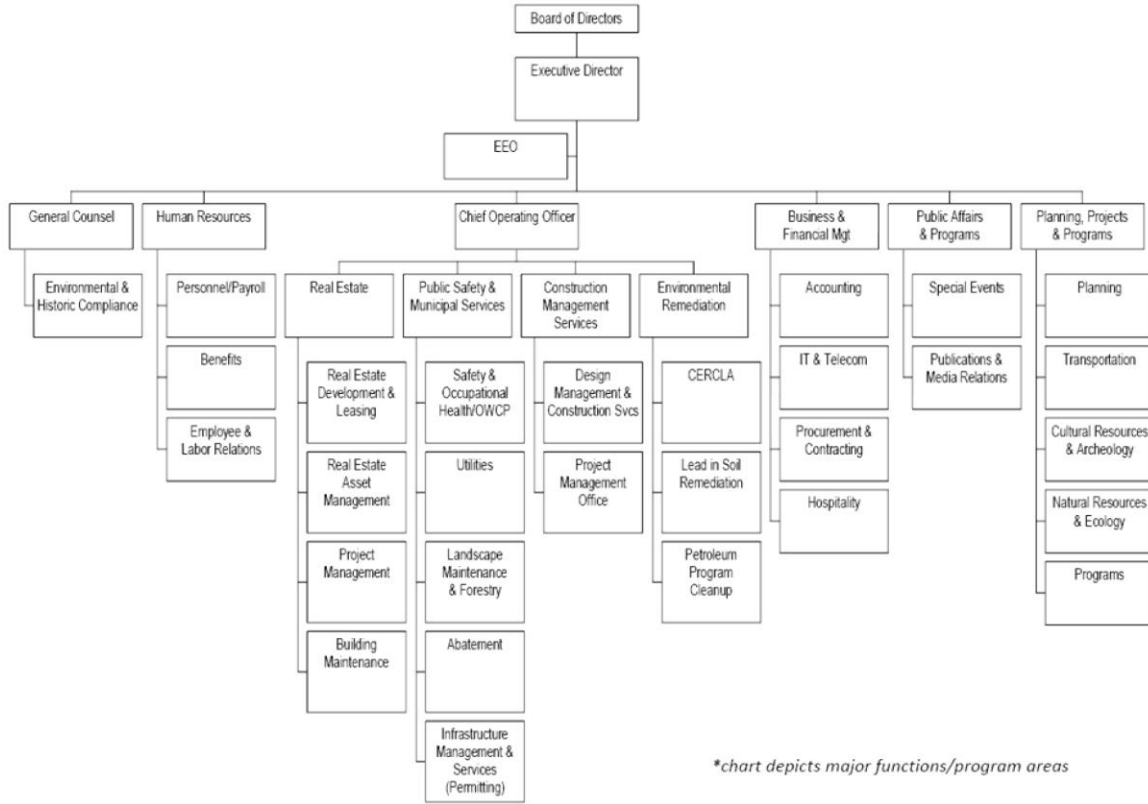
The Presidio Trust Act gives the Trust the authority to borrow up to \$150 million from the U.S. Treasury, subject to Congressional appropriation. With a schedule of declining appropriations and no ability to borrow privately, this authorization is important to the Trust's long term financial success. The Trust was last able to use its borrowing authority in 2000, with total loans of \$50 M appropriated by Congress. The earlier financing allowed the Trust to rehabilitate approximately 617,000 square feet of buildings, which resulted in annual revenue of \$9.3 M to the park.

The Trust requests \$20 M in Treasury borrowing in FY 2013. The realization of our full borrowing authority of \$150 million is the final step needed to fulfill the American promise to the Presidio and secure the future of this great national park site.

It is the Trust's intent to use the \$20 million requested in FY 2013 to fund construction of a model waste water recycling plant that will provide recycled water to irrigate the park. The plant, which is still subject to regulatory approval, would make it possible to recycle up to 500,000 gallons per day, reducing water consumption and processing of sewage effluent. Using recycled water will enable the Trust to meet current and future water demands in an economically and environmentally responsible manner. The Trust would otherwise be forced to purchase potable water from the City of San Francisco at premium prices.

The Presidio of San Francisco is a successful project for the American taxpayer and the Presidio Trust has established itself as a model of good government. The Trust is confident that the Presidio's future is secure, but much work remains. The Trust has a clear roadmap for accomplishing that work. With the addition of the final year of regular appropriations and \$20M in Treasury borrowing, we will be able to maintain our commitment to preserve the Presidio as an enduring resource for the American people.

**The Presidio Trust  
August 25, 2011**



**THE PRESIDIO TRUST**  
**SUMMARY CASH FLOW (in millions)**  
**FISCAL YEARS 2011, 2012 and 2013**

	<b>FY 2011 BUDGET</b>	<b>FY 2012 BUDGET</b>	<b>FY 2013 BUDGET</b>	<b>PERCENT OF TOTAL</b>	<b>% CHANGE '13 from '12</b>
<b>Income (Offsetting Collections)</b>					
Residential	38.72	40.36	43.34	41.4%	7.4%
Non-Residential	25.78	26.68	28.25	27.0%	5.9%
Other	7.02	8.17	10.05	9.6%	23.0%
<b>Subtotal – Income (Offsetting Collections)</b>	<b>71.52</b>	<b>75.21</b>	<b>81.64</b>	<b>78.0%</b>	<b>8.5%</b>
				0.00	
<b>Other Cash In</b>					
				0.00	
Appropriation	15.00	12.00	0.00	0.0%	-100.0%
Treasury Borrowing			20.00	19.1%	
Other - ROW Payment	20.31	18.20	0.00	0.0%	-100.0%
Other	4.98	3.43	2.02	1.9%	-41.2%
Carryforward - Programmed	1.74	0.00	0.00	0.0%	0.0%
Carryforward - Unprogrammed	0.90	1.00	1.00	1.0%	0.0%
<b>Subtotal – Other Cash In</b>	<b>42.93</b>	<b>34.63</b>	<b>23.02</b>	<b>22.0%</b>	<b>-33.5%</b>
<b>TOTAL CASH IN</b>	<b>114.45</b>	<b>109.84</b>	<b>104.66</b>	<b>100.0%</b>	<b>-4.7%</b>
<b>Expenditures</b>					
Operating/Overhead Expenditures	37.42	37.81	37.28	35.6%	-1.4%
Outside Operating Expenses	17.56	18.11	19.38	18.5%	7.0%
External Property Management Co. Expenses	3.10	3.03	3.20	3.1%	5.7%
<b>Subtotal – Expenditures</b>	<b>58.07</b>	<b>58.95</b>	<b>59.86</b>	<b>57.2%</b>	<b>1.5%</b>
<b>Other Expenditures</b>					
Capital Projects Building Improvement (Rehabs, etc.)	33.52	26.68	7.42	7.1%	-72.2%
Capital Projects Infrastructure & Natural Resources	15.82	11.44	27.36	26.1%	139.2%
<b>Subtotal – Capital Projects</b>	<b>49.34</b>	<b>38.12</b>	<b>34.78</b>	<b>33.2%</b>	<b>-8.8%</b>
Environmental Remediation	1.03	7.27	4.84	4.6%	-33.4%
Contingency, Interest & Insurance Costs	6.00	5.50	5.17	4.9%	-6.0%
<b>Subtotal – Other Expenditures</b>	<b>56.37</b>	<b>50.89</b>	<b>44.79</b>	<b>42.8%</b>	<b>-12.0%</b>
<b>TOTAL EXPENDITURES</b>	<b>114.45</b>	<b>109.84</b>	<b>104.66</b>	<b>100.0%</b>	<b>-4.7%</b>
<b>TOTAL NET CASH FLOW</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>		

**NOTE:** Schedule does not reflect inflows or projects from philanthropy.

**THE PRESIDIO TRUST**  
**PRELIMINARY OPERATING EXPENDITURES BUDGET DETAIL (in millions)**  
**FISCAL YEARS 2011, 2012 and 2013**

	<b>FY 2011 BUDGET</b>	<b>FY 2012 BUDGET</b>	<b>FY 2013 BUDGET</b>	<b>% Change 13 from 12</b>
General Counsel & Compliance	2.20	2.26	2.26	0.0%
Real Estate	1.31	1.32	1.32	0.0%
Planning, Projects, and Programs	4.21	4.64	4.65	0.2%
Human Resources	1.09	1.10	1.10	0.0%
Finance, Business & Technology Management	5.41	5.53	5.53	0.0%
Government Affairs/Administration	1.02	1.14	1.14	0.0%
Philanthropy	0.53	0.37	0.49	32.2%
Operations (Facilities)	15.69	16.18	16.34	1.0%
Design & Construction	1.55	1.99	1.99	0.0%
Special Events/Programs/Public Affairs	2.52	2.37	2.50	5.1%
Environmental Remediation	1.03	7.27	4.84	-33.4%
Purchased Utilities	5.90	5.98	6.36	6.3%
Law Enforcement, Fire & Safety	9.54	9.06	9.37	3.3%
Other	4.00	3.97	3.62	-8.8%
External Property Management Expenses	3.10	3.03	3.21	5.7%
<b>TOTAL OPERATING EXPENDITURES</b>	<b>59.10</b>	<b>66.22</b>	<b>64.71</b>	<b>-2.3%</b>

**Table 2**  
**The Presidio Trust**  
**Five Year Construction Plan to FY2016**  
**Actuals As of May 31, 2011**  
(Dollars in Thousands)

The Presidio Trust Five Year Construction Plan is a tool to facilitate the Trust's financial planning. The plan may be amended to add or delete proposed projects.  
Before commencing any specific project included in the plan, the Trust will complete all compliance processes to which it is subject, including the National Environmental Policy Act and the National Historic Preservation Act

	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	Total Thru FY 2016 Revised Jul-11	Proprietary ITD Actual	% of Actual to Revised Budget	ESTIMATE OF OBLIGATIONS BY YEAR								
				Prior to FY2011	YTD Actual	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Beyond FY 2016
<b>2011 Version 6</b>												
<b>1 Buildings to Lease</b>												
2 Bldgs 340-342 - Infantry Terrace	1,846	1,081	58.6%	531	615	1,220	95					
3 Building 2 Renovation												9,115
4 Bldg 3 Rehabilitation	1,128	107	9.5%		109	1,126	2					
5 Bldg 4 Rehabilitation	282				115	282						
6 Bldg 682 - Cavalry Barracks	9,058	7,884	87.0%	8,123	15	17	918					
7 Bldg 50 (O Club) & Heritage Center	19,376	2,809	14.5%	14,508	600	4,050	817					
8 Bldg 640-641 (Japanese Heritage Cntr)	749	195	26.1%	150	46	210	390					
9 Bldg 99 - Presidio Theatre	906	70	7.7%	70	0	2				835		
10 Montgomery Street Barracks (Bldg 100)	418	352	84.2%	303	51	73	42					
11 Montgomery Street Barracks (Bldg 101)	13,247	9,553	72.1%	10,849	914	956	1,442					
12 Montgomery Street Barracks (Bldg 102)	150	49	32.5%	14	38	136						
13 Montgomery Street Barracks (Bldg 103)	13,270	9,660	72.8%	11,107	911	923	1,241					
14 Montgomery Street Barracks (Bldg 105)	17,788									7,354	3,321	7,113
15 Bldg 42 Presidio Guest House	11,442	1,569	13.7%	8,583	681	1,242	1,618					
16 PHS 1808 (Nurse's Qtr)	7,733	7,391	95.6%	7,407	178	192	135					
17 PHS 1801	5,305	5,195	97.9%	5,150	122	155						
18 PHS Wyman housing 1809-1815	10,135	10,045	99.1%	10,100	35	35						
19 PHS 1805	5	5	100.0%	5								1,702
20 Thornburgh	745	612	82.2%	744	1	1						
21 Mason Street Warehouses (Bldgs 1182-1188)	250	612	244.9%			157	93					
22 West Crissy 926	328	326	99.5%	319	8	8						
23 West Crissy 933B	1,254	892	71.1%	898	34	41	315					
24 West Crissy 920	2,419	2,353	97.2%	1,649	762	771						
25 West Crissy 934	927	822	88.7%	884	35	42						
26 Fort Scott Bldg 1201 Rehabilitation	3,837	225	5.9%	275	70	3,394	167					
27 Fort Scott Bldg 1202 Rehabilitation	6,378					378	6,000					
27 Fort Scott Bldg 1204 Rehabilitation	6,417					417	6,000					
28 Fort Scott Bldg 1216 Rehabilitation	318					318						
29 Fort Scott Site Design	451					100	351					
30 Bldg 1242	535	65	12.1%	46	29	451	38					
31 Reclaimed Water Plant	20,829	419	2.0%	529	121	200	100	20,000				18,300
<b>32 Subtotal - Buildings to Lease</b>	<b>157,525</b>	<b>62,291</b>	<b>39.5%</b>	<b>82,242</b>	<b>5,491</b>	<b>16,896</b>	<b>19,764</b>	<b>20,000</b>	<b>7,354</b>	<b>4,156</b>	<b>7,113</b>	<b>29,117</b>
<b>33 Other Projects</b>												
34 Parking/Landscape - PHS 1805 & 1808	4,223	4,122	97.6%	3,951	243	272						
35 West Crissy Streetscape/Parking	3,983	2,088	52.4%	2,096	14	40		645	1,202			
36 Mid Crissy Streetscape	894	1	0.1%	0	0	0			894			
37 Mid Crissy Planning	258					64	193					
38 Montgomery St. Landscape	3,387	355	10.5%	312	100	536	1,108	250				1,182
39 Non-Res Parking Program	1,859	352	18.9%	499	70	264	348	300	448			
40 Portola Residential Landscaping	1,350	1,282	95.0%	1,074	270	276						
41 Infantry Terrace Landscaping	2,930	863	29.4%	1,375	854	1,027	528					
42 MacArthur Hardscaping	249				248	249						
43 Bldg 314 - Communication Tower	77	67	86.8%	46	18	30						
44 Joint Visitor Center Study with NPS	200	157	78.7%	15	148	185						
<b>45 Subtotal - Other Projects</b>	<b>19,410</b>	<b>9,286</b>	<b>47.8%</b>	<b>9,369</b>	<b>1,966</b>	<b>2,944</b>	<b>2,176</b>	<b>1,195</b>	<b>2,544</b>			<b>1,182</b>
<b>46 Park Projects (Excludes Gift Funded Share)</b>												
47 Ball Fields (Pop Hicks, Paul Goode)	283					201	82					
48 Marine Cemetery Commem.	382	300	78.6%	0	304	354	28					
49 Trails/Overlooks/Crissy Overk	1,575	1,111	70.6%	938	167	264	248	126				
50 Dragonfly Creek Restoration	592	334	56.5%	374	11	34	49	32	26	23	52	
51 Tennessee Hollow	2,361	1,745	73.9%	1,610	389	558	193					
52 Playground Upgrades (safety)	1,057	294	27.8%	287	6	7	375	188	200			
53 Landscape Restoration of Remediation Sites	4,354	1,091	25.1%	847	512	582	407	987	1,032	500		
54 Presidio Wall Preservation	230	221	96.0%	224	6	6						
55 El Presidio Landscape Improvements	277	12	4.4%	2	8	245	30					
56 MPG Greening Project	6,545	2,137	32.6%	3,267	975	2,182	1,097					
57 MPG Anza Esplanade	115	0	0.1%		0	39	76					
58 Presidio Standard Site Signage	500	151	30.2%		192	250	250					
59 Rob Hill Campground	649	647	99.7%	635	12	14						
<b>60 Subtotal - Park Projects</b>	<b>18,921</b>	<b>8,044</b>	<b>43.3%</b>	<b>8,185</b>	<b>2,582</b>	<b>4,736</b>	<b>2,833</b>	<b>1,333</b>	<b>1,258</b>	<b>523</b>	<b>52</b>	



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61	<b>Main Post Revitalization</b>											
62	Main Post Backbone & Electrical Reliability	2,064	1,862	90.2%	1,550	444	513					
63	Building 93 - Reconfigure for Public Use	2,120					87		2,033			
64	Main Post Parking (Street)	429	28	6.4%	63	222	68		139			
65	Bldgs 385-Demo (Herbst Hall)	171	39	23.1%	16	64	155					
66	Parking Lot - Moraga - 230 Spaces	3,836	40	1.0%	32	8	88	235		3,481		
67	Relocate Trust (to 220)											675
68	Main Post Coordination	1,239	815	65.8%	637	260	381	221				
69	Main Post SEIS	2,431	2,363	97.2%	2,196	234	234					
70	Parking- Taylor St. 141 Spaces	2,464	473	19.2%	345	373	393	1,727				
71	<b>Subtotal - Main Post Revitalization</b>	<b>14,754</b>	<b>5,619</b>	<b>38.1%</b>	<b>4,776</b>	<b>1,447</b>	<b>1,987</b>	<b>2,338</b>	<b>5,653</b>			<b>675</b>
72	<b>Presidio Parkway Requirements</b>											
73	Main Bluff Parking - 228 Spaces	4,194	56	1.3%	56				2,068	2,070		
74	Arch/Ed Center (Bldg 44, 47, 48, 49)	3,254	1,668	51.3%	1,655	17	1,599					
75	Tenant Relocation	1,110	312	28.1%	926	(575)	184					
76	Armistead Road	150	3	2.0%	1	1	139	10				
77	Presidio Parkway Project Support	304	304	100.0%	304							
78	Presidio Parkway Unreimbursed Project Expenses	243			127	69	117					
79	Gorgas Warehouses ADA	389	83	21.4%	44	303	345					
80	CNG Station/Bus Yard	1,000	33	3.3%	32	0	218		327	423		
81	Presidio Parkway Restoration	3,000	25	0.8%	25	(0)			150	333	2,492	
82	<b>Subtotal - Presidio Parkway Requirements</b>	<b>13,645</b>	<b>2,485</b>	<b>18.2%</b>	<b>3,171</b>	<b>(186)</b>	<b>2,601</b>	<b>10</b>	<b>477</b>	<b>2,824</b>	<b>4,562</b>	
83	<b>Infrastructure</b>											
84	Infrastructure Pool (general)	13,867	1,374	9.9%	1,028	782	2,137	2,016	2,076	2,138	2,203	2,269
85	Thornburgh Util Backbone	2,079	58	2.8%	96	59	100					1,883
86	Public Website Improvements	450	286	63.5%		407	450					
87	Data Center Virtualization	503	360	71.4%	353	6	6	144				
88	Systems Integration	2,890	1,005	34.8%	952	177	198	200	200	140	1,000	200
89	Technology Equipment Lifecycle Repl	1,560	302	19.4%	271	37	119	371	200	200	200	200
90	Microsoft Three Year License Renewals	790	97	12.2%	290				250			250
91	<b>Subtotal - Infrastructure</b>	<b>22,139</b>	<b>3,481</b>	<b>15.7%</b>	<b>2,990</b>	<b>1,468</b>	<b>3,010</b>	<b>2,730</b>	<b>2,726</b>	<b>2,478</b>	<b>3,403</b>	<b>4,802</b>
92	Baker Beach Housing Repairs & Habitat Restoration	11,438	1,356	11.9%	793	685	7,467	1,521	1,657			
93	Lessinga Recovery Program	973			-			181	192	200	200	200
94	Capital Programs - Park	12,156	3,598	29.6%	3,130	1,060	1,638	1,392	1,433	1,476	1,521	1,566
95	Capital Programs - Operations	13,990	4,233	31.6%	2,794	1,810	2,539	1,497	1,568	1,615	1,663	1,713
96	Capital Programs - Preventative & Cyclic Maint.	19,146	4,921	25.7%	3,671	1,727	3,159	2,001	2,465	2,539	2,615	2,694
97	Capital Programs - Residential & Non-Res Turns	15,358	5,536	36.0%	4,072	1,504	2,365	1,680	1,731	1,783	1,836	1,891
98	<b>Subtotal - Cap Prgrms &amp; Baker Beach Housing</b>	<b>72,460</b>	<b>19,645</b>	<b>27.1%</b>	<b>14,460</b>	<b>6,785</b>	<b>17,168</b>	<b>8,272</b>	<b>9,046</b>	<b>7,613</b>	<b>7,836</b>	<b>8,065</b>
99	<b>TOTAL</b>	<b>318,853</b>	<b>110,851</b>	<b>34.8%</b>	<b>125,192</b>	<b>19,553</b>	<b>49,342</b>	<b>38,123</b>	<b>34,778</b>	<b>29,725</b>	<b>20,479</b>	<b>21,214</b>
100	<b>OTHER KEY PROJETS - MANAGED BY TRUST (Outside Funding) [Projects can not commence until a funding source is secured.]</b>											
101	<b>Gifts - Campaign Funded</b>											
102	Main Parade/Pershing Square	30,726	661	2.1%	3,166			1,730	588	24,632	611	
103	Rob Hill Campground	4,000	3,837	95.9%	3,834	75	166					
104	Trails & Overlooks	16,972	4,925	29.0%	4,576	399	3,395	3,000	2,000	2,000	2,000	
105	Tennessee Hollow - El Polin	2,875						2,000	875			
106	Tennessee Hollow - East Tributary	6,824						3,412	3,412			
107												
108	<b>Defense Appropriation Funded</b>											
109	Main Post Historical Waysides	257	101	2.8%	7	124	250					
110	Bldg 640/641 - Japanese Heritage Ctr	3,289	11			156	3,289					
111												
112	<b>Presidio Parkway</b>											
113	Presidio Parkway - MOA	8,625		15.4%	1,325	920	3,700	1,800	1,800			
114	Wetlands Mitigation	958	43	4.9%	47	3	408	276	76	151		
115	Dragonfly Creek Restoration	1,284					1,150	62	42	30		
116	<b>Presidio Parkway Subtotal</b>	<b>10,866</b>	<b>43</b>	<b>12.6%</b>	<b>1,372</b>	<b>923</b>	<b>5,258</b>	<b>2,138</b>	<b>1,918</b>	<b>181</b>		
117	<b>Other</b>											
118	WWII Memorial Site	547					69	478				
119	Ft. Scott Bldg 1216 Rehabilitation	7,000						7,000				
120	Quartermaster Reach	7,540	217				3,259	326	1,155	2,373	427	1,423
121	Playing Field upgrades (Fort Scott, JK, Pop Hicks, Paul Goode)	9,500						677	5,434	3,389		
122	<b>TOTALS</b>	<b>100,396</b>	<b>9,793</b>	<b>12.9%</b>	<b>12,955</b>	<b>1,677</b>	<b>15,686</b>	<b>20,760</b>	<b>15,382</b>	<b>32,575</b>	<b>3,038</b>	<b>1,423</b>
123	<b>MASTER DEVELOPER PROJECTS</b>											
124	Montgomery Street Barracks (Bldg 100)	14,000										
125	<b>TOTALS - MASTER DEVELOPER PROJECTS</b>	<b>14,000</b>										
126												
127	<b>GRAND TOTAL Trust &amp; Outside Funded</b>	<b>433,249</b>	<b>120,644</b>	<b>31.9%</b>	<b>138,147</b>	<b>21,230</b>	<b>65,028</b>	<b>58,884</b>	<b>50,160</b>	<b>62,300</b>	<b>23,517</b>	<b>21,214</b>

FY 2011	FY 2012	FY 2013
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**Program and Financing (P)**

Obligations by program activity				
0900	Reimbursable program	126	82	85
1000	Total new obligations	126	82	85
Budgetary resources available for obligation				
2140	Unobligated balance available, start of year	49	48	60
2200	New budget authority (gross)	125	94	102
2390	Total budgetary resources available for obligation	174	142	162
2395	Total new obligations	-126	-82	-85
2440	Unobligated balance available, end of year	48	60	77
New budget authority (gross), detail				
Discretionary				
4000	Appropriation	15	12	0
4700	Authority to borrow			20
Spending authority from offsetting collections				
5800	Offsetting collections (cash)	110	82	82
5810	From Fed sources: Change in receivables and unpaid, unfilled orders	0	0	0
5890	Spending authority from offsetting collections (total discretionary)	110	82	82
7000	Total new budget authority (gross)	125	94	102
Change in unpaid obligations				
Unpaid obligations, start of year				
7240	Obligated balance, start of year	50	69	58
7310	Total new obligations	126	82	85
7320	Total outlays (gross)	-107	-93	-102
Unpaid obligations, end of year				
7440	Change in uncollect customer payments - federal sources	0	0	0
7440	Obligated balance, end of year	69	58	41
7495	From Federal sources: Receivables and unpaid, unfilled orders	0	0	0
7499	Total unpaid obligations, end of year	69	58	41
Outlays (gross), detail				
8690	Outlays from new discretionary authority	61	53	48
8693	Outlays from discretionary balances	46	40	54
8700	Total outlays (gross)	107	93	102
Offsets				
Against gross budget authority and outlays				
Offsetting collections (cash) from				
8800	Federal sources	-3	-4	-4
8820	Interest on federal securities	-4	-4	-4
8840	Non-Federal sources	-103	-74	-74
8890	Total, offsetting collections (cash)	-110	-82	-82
Against gross budget authority only				
8895	From Federal sources: Change in receivables and unpaid, unfilled orders	0	0	0
Net budget authority and outlays				
8900	Budget authority	15	12	0
9000	Outlays	-3	11	20

	FY 11	FY 12	FY 13
<b>Object Classification (O)</b>			
Personnel Compensation	24	23	23
Benefits	8	7	7
Communications, utilities, and miscellaneous charges	5	5	4
Printing and reproduction	1	1	1
Advisory and assistance services	6	4	4
Other services	20	9	9
Gov. Purchases & services	4	4	3
Supplies and materials	13	6	8
Equipment	5	4	5
Land and structures	36	15	17
Interest and dividends	4	4	4
<b>TOTAL</b>	<b>126</b>	<b>82</b>	<b>85</b>

NOTE: Personnel Compensation includes FTE's that work on capital projects

<b>FTE Count</b>			
Civilian Full Time Equivalent	340	328	328

FISCAL YEAR 2011

<b>Infrastructure including Utilities</b>	<b>4.58</b>
<b>Residential and Non-Residential (including maintenance)</b>	<b>33.52</b>
<b>Park Projects including Natural Resources, Forestry, Landscaping &amp; Other</b>	<b>11.24</b>
<b>Capital Projects Grand Total</b>	<b>49.34</b>

FISCAL YEAR 2012

<b>Infrastructure including Utilities</b>	<b>4.77</b>
<b>Residential and Non-Residential (including maintenance)</b>	<b>26.68</b>
<b>Park Projects including Natural Resources, Forestry, Landscaping &amp; Other</b>	<b>6.67</b>
<b>Capital Projects Grand Total</b>	<b>38.12</b>

FISCAL YEAR 2013

<b>Infrastructure including Utilities</b>	<b>3.05</b>
<b>Residential and Non-Residential (including maintenance)</b>	<b>7.42</b>
<b>Park Projects including Natural Resources, Forestry, Landscaping &amp; Other</b>	<b>4.30</b>
<b>Water Reclamation Plant</b>	<b>20.00</b>
<b>Capital Projects Grand Total</b>	<b>34.78</b>

NOTES:

See Five Year Capital Plan for detail listing of projects  
Does not include projects funded by outside funding (philanthropy, etc.)