| | THE PRESIDIO TRUST | FY 2017 | FY 2018 | | | | | | |
|----------|--|----------------|------------|----------|--------|--|--|--|--|
| | FY 2018 OPERATING BUDGET | (1) | (2) | (3) | (4) | | | | |
| | PRESENTED JULY 20, 2017 | | | | | | | | |
| | · | APPROVED | JUL BUDGET | Y/Y \$\$ | Y/Y % | | | | |
| | (Dollars in Thousands) | BUDGET | FY 2018 | CHANGE | CHANGE | | | | |
| 1 | Operating Income and Expenses by Category | | | | | | | | |
| 2 | Residential Revenue | 58,771 | 60,214 | 1,444 | 2% | | | | |
| 3 | Non-Residential Revenue | 27,368 | 28,779 | 1,412 | 5% | | | | |
| 4 | Service District Charges | 7,703 | 8,021 | 318 | 4% | | | | |
| 5 | Total Real Estate Revenue | 93,841 | 97,015 | 3,174 | 3% | | | | |
| 6 | Real Estate Expenses | (18,767) | (18,225) | 541 | (3%) | | | | |
| 7 | Real Estate Maintenance | (4,800) | (6,540) | (1,740) | 36% | | | | |
| 8 | Net Real Estate Income | 70,275 | 72,250 | 1,975 | 3% | | | | |
| 9 | Hospitality Revenue | 23,500 | 25,620 | 2,120 | 9% | | | | |
| 10 | Hospitality Expenses | (21,070) | (23,011) | (1,941) | 9% | | | | |
| 11 | Hospitality Maintenance | (21,070) (860) | (1,295) | (435) | 51% | | | | |
| 12 | Net Hospitality Income | 1,570 | 1,314 | (256) | (16%) | | | | |
| | | | | | | | | | |
| 13 | Municipal Services Revenue (Parking, Utilities) | 11,819 | 12,071 | 253 | 2% | | | | |
| 14 | Municipal Services Expenses | (24,626) | (26,430) | (1,804) | 7% | | | | |
| 15 | Utilities Maintenance | (2,723) | (1,357) | 1,367 | (50%) | | | | |
| 16 | Net Municipal Services Income | (15,531) | (15,716) | (185) | 1% | | | | |
| 17 | Park Operations and Programs Revenue | 429 | 473 | 44 | 10% | | | | |
| 18 | Park Operations and Programs Expenses | (11,118) | (10,074) | 1,044 | (9%) | | | | |
| 19 | Landscape Stewardship Expenses | (7,338) | (7,593) | (255) | 3% | | | | |
| 20 | Designed Landscape Maintenance | (792) | (764) | 28 | (4%) | | | | |
| 21 | Forestry and Natural Areas Maintenance | (1,853) | (954) | 899 | (49%) | | | | |
| 22 | Net Park Income | (20,672) | (18,913) | 1,759 | (9%) | | | | |
| 23 | Agency Contingency | (1,347) | (3,212) | (1,865) | 138% | | | | |
| 24 | Administrative Costs Allocated to Operating Activities | (9,656) | (10,040) | (384) | 4% | | | | |
| 25 | Information Technology Maintenance | (817) | (939) | (122) | 15% | | | | |
| 26 | Maintenance Pool | - | (5,200) | (5,200) | 0% | | | | |
| 27 | Net Income from Operations | 23,822 | 19,544 | (4,278) | (18%) | | | | |
| 28 | Other Income and Expenses | | | | | | | | |
| 20 29 | Debt Service (Net) Expense | (3,112) | (3,105) | 7 | (0%) | | | | |
| 30 | Miscellaneous Income | 4,900 | 2,622 | (2,278) | (46%) | | | | |
| 31 | Net Income from Non-Operating Income and Expenses | 1,788 | (483) | (2,271) | (127%) | | | | |
| | · · · · · · · · · · · · · · · · · · · | | | | | | | | |
| 32 | Net Income | 25,610 | 19,061 | (6,549) | (26%) | | | | |
| 33 | Carryforward and Miscellaneous | 42,886 | 17,924 | (24,962) | (58%) | | | | |
| 34 | Funds Available for Capital Expenses | 68,496 | 36,985 | (31,512) | (46%) | | | | |
| 35 | Capital Projects | | | | | | | | |
| 36 | Capital Projects Expenses | (43,336) | (26,639) | 16,696 | | | | | |
| 37 | Administrative Costs Allocated to Capital Projects | (7,587) | (7,888) | (302) | | | | | |
| 38 | Capital Projects Expenses | (50,923) | (34,528) | 16,395 | | | | | |
| 39 | Net Results | 17,574 | 2,457 | (15,117) | | | | | |
| ~~ | | ,•+ | -, | (, | | | | | |

THE PRESIDIO TRUST FIVE YEAR CAPITAL PLAN THROUGH FY 2022 PRESENTED JULY 20, 2017

The Presidio Trust Five Year Capital Plan is a tool to facilitate the Trust's financial planning.

The plan may be amended to add or delete proposed projects.

Before commencing any specific project included in the plan, the Trust will complete all

compliance processes to which it is subject, including the National Environmental Policy Act

and the National Historic Preservation Act.

| (Dollars in Thousands) | |
|------------------------|--|
|------------------------|--|

| | • • | | | | | | | | 5-Year Schedule | | | | | |
|----|--|--------------------|----------------------------|-------------------------------------|--------------------------------------|------------------------------------|----------------------------|----------------------------------|----------------------------------|---------|---------|---------|---------|---------|
| | | (1) + | (2) = | (3) - | (4) = | (5) + | (6) + | (7) = | (8) = | (9) + | (10) + | (11) + | (12) + | (13) |
| | 2017 July Finance Committee Meeting | Approved Budget | CEO Approved Changes | Total Project Budget Approved | Spending + Budget through FY17 | Remaining Budget to be Spent | BOD Approval Request | Potential Future Additions | FY2018-2022 Project Budget | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
| 1 | Real Estate | | | | | | | | | | | | | |
| 2 | Gorgas warehouses rehabilitation for leasing | 14,580 | 523 | 15,103 | 1,500 | 13,603 | - | | 13,603 | 13,603 | | | | |
| 3 | Fort Scott development for master lease; preparation and issuance of 2-part RFP | 7,263 | (6,263) | 1,000 | | 1,000 | - | | 1,000 | 1,000 | | | | |
| 4 | Tenant improvements for non-residential space at lease-up or as it turns over | 3,249 | 9 | 3,258 | 140 | 3,118 | - | | 3,118 | 656 | 262 | 1,516 | 684 | |
| 5 | Girard building preservation and improvements to streetscape and buildings in the new entrance area | 3,287 | (813) | 2,474 | 1,871 | 603 | - | | 603 | 603 | | | | |
| 6 | Offices @ building 102 | 17,224 | | 17,224 | 2,145 | 15,079 | 2,000 | | 17,079 | | 2,000 | 15,079 | | |
| 7 | Halleck Street buildings rehabilitation for leasing | 14,916 | | 14,916 | | 14,916 | - | 1,737 | 16,654 | | | 3,127 | 13,527 | |
| 8 | East Mason warehouses rehabilitation for leasing | 16,301 | 1,247 | 17,548 | | 17,548 | - | | 17,548 | | | | 2,080 | 15,468 |
| 9 | Building 2 (original hospital) rehabilitation for leasing | 2,012 | | 2,012 | | 2,012 | | 8,704 | 10,715 | | | | 2,012 | 8,704 |
| 10 | Presidio Theatre | 1,234 | | 1,234 | 1,234 | | - | | | | | | | |
| 11 | Subtotal - Real Estate Projects | 80,066 | (5,296) | 74,770 | 6,891 | 67,879 | 2,000 | 10,441 | 80,320 | 15,863 | 2,262 | 19,721 | 18,303 | 24,172 |
| 12 | Hospitality | | | | | | | | | | | | | |
| 13 | Restaurants capital contribution | 4,300 | (141) | 4,159 | | 4,159 | - | | 4,159 | 4,159 | | | | |
| 14 | Conversion to historic inn @ building 105 | 25,181 | 500 | 25,681 | 25,181 | 500 | - | | 500 | 500 | | | | |
| 15 | Subtotal - Hospitality Projects | 29,481 | 359 | 29,840 | 25,181 | 4,659 | - | - | 4,659 | 4,659 | - | - | - | - |
| 16 | Park (Excludes Sponsored Funds) | | | | | | | | | | | | | |
| 17 | Tunnel Tops, Youth Campus | 10,000 | | 10,000 | 7,550 | 2,450 | 10,000 | | 12,450 | 1,600 | 10,850 | | | |
| 18 | Public access improvements | 1,752 | 56 | 1,808 | 1,247 | 561 | - | | 561 | 470 | 91 | | | |
| 19 | Key visitor sites | 7,806 | (2,991) | 4,814 | 2,722 | 2,092 | - | | 2,092 | 447 | | 645 | | 1,000 |
| 20 | Other remediation sites > \$25K | 1,366 | | 1,366 | 1,051 | 316 | - | | 316 | 316 | | | | |
| 21 | Remediation site - Lendrum Court | 8,299 | | 8,299 | 8,299 | | - | | | | | | | |
| 22 | Quartermaster Reach culverts to allow water to pass under Mason Street to reach Crissy Marsh | 2,225 | | 2,225 | 2,225 | | - | | | | | | | |
| 23 | Lyon Street stabilization | 2,226 | (45) | 2,181 | 2,181 | | - | | | | | | | |
| 24 | Visitor Center | 3,112 | | 3,112 | 3,112 | | - | | | | | | | |
| 25 | Subtotal - Park Projects | 36,785 | (2,980) | 33,805 | 28,386 | 5,419 | 10,000 | - | 15,419 | 2,832 | 10,941 | 645 | - | 1,000 |

THE PRESIDIO TRUST FIVE YEAR CAPITAL PLAN THROUGH FY 2022 PRESENTED JULY 20, 2017

(Dollars in Thousands)

The Presidio Trust Five Year Capital Plan is a tool to facilitate the Trust's financial planning.

The plan may be amended to add or delete proposed projects.

Before commencing any specific project included in the plan, the Trust will complete all

compliance processes to which it is subject, including the National Environmental Policy Act

and the National Historic Preservation Act.

| | | | | | | | | | 5-Year Schedule | | | | | |
|----|---|--------------------|----------------------------|-------------------------------------|--------------------------------------|------------------------------------|----------------------------|----------------------------------|----------------------------------|---------|---------|---------|---------|---------|
| | | (1) + | (2) = | (3) - | (4) = | (5) + | (6) + | (7) = | (8) = | (9) + | (10) + | (11) + | (12) + | (13) |
| | 2017 July Finance Committee Meeting | Approved Budget | CEO Approved Changes | Total Project Budget Approved | Spending + Budget through FY17 | Remaining Budget to be Spent | BOD Approval Request | Potential Future Additions | FY2018-2022 Project Budget | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
| 26 | Municipal Services | | | | | | | | | | | | | |
| 27 | Mountain Lake water overflow control project | 2,395 | | 2,395 | 845 | 1,550 | - | | 1,550 | 1,550 | | | | |
| 28 | Roads, trails and parking lots construction and maintenance projects > \$25K | 8,041 | (5,924) | 2,117 | 631 | 1,486 | - | | 1,486 | 436 | | | 1,050 | |
| 29 | Electrical substation 568 switchgear replacement | - | | | | | 2,245 | | 2,245 | 245 | 2,000 | | | |
| 30 | Marine Drive water main replacement in Area A | - | 650 | 650 | | 650 | - | | 650 | | 650 | | | |
| 31 | Cavalry Bowl parking lot | 4,250 | | 4,250 | | 4,250 | - | | 4,250 | | | | 250 | 4,000 |
| 32 | East Mason warehouses site utilities | 2,113 | | 2,113 | 2,113 | | - | | | | | | | |
| 33 | Subtotal - Municipal Services Projects | 16,800 | (5,274) | 11,526 | 3,590 | 7,936 | 2,245 | - | 10,181 | 2,231 | 2,650 | - | 1,300 | 4,000 |
| 34 | Equipment Replacement | | | | | | | | | | | | | |
| 35 | Capital equipment replacement | 6,285 | 115 | 6,400 | 2,489 | 3,911 | - | 800 | 4,711 | 855 | 1,070 | 1,156 | 830 | 800 |
| 36 | Subtotal - Equipment Replacement Projects | 6,285 | 115 | 6,400 | 2,489 | 3,911 | - | 800 | 4,711 | 855 | 1,070 | 1,156 | 830 | 800 |
| 37 | Administrative Projects | | | | | | | | | | | | | |
| 38 | Information technology telecom | 1,825 | 200 | 2,025 | 1,025 | 1,000 | ł | | 1,000 | 200 | 200 | 200 | 200 | 200 |
| 39 | Trust facility rehabilitation and maintenance projects > \$25K | 1,336 | 150 | 1,486 | 1,336 | 150 | - | | 150 | | 150 | | | |
| 40 | Subtotal - Administrative Projects | 3,161 | 350 | 3,511 | 2,361 | 1,150 | - | - | 1,150 | 200 | 350 | 200 | 200 | 200 |
| 41 | Capital projects carryforward | 16,320 | (14,101) | 2,220 | 2,220 | | | | | | | | | |
| 42 | TOTAL TRUST FUNDED | 188,898 | (26,828) | 162,071 | 71,117 | 90,953 | 14,245 | 11,241 | 116,439 | 26,639 | 17,273 | 21,722 | 20,633 | 30,172 |
| 40 | | | | | | | | | | | | | |] |
| 43 | SPONSORED PROJECTS MANAGED BY TRUST | 00.000 | (40.000) | 00.000 | 00.000 | 50.000 | | | 50.000 | 25.000 | 00.000 | | | |
| 44 | | 90,000 | (10,000) | 80,000 | 22,000 | 58,000 | | | 58,000 | 35,000 | 23,000 | _ | _ | |
| 45 | TOTAL SPONSORED PROJECTS | 90,000 | (10,000) | 80,000 | 22,000 | 58,000 | • | - | 58,000 | 35,000 | 23,000 | - | • | - |
| 46 | GRAND TOTAL Trust & Outside Funded | 278,898 | (36,828) | 242,071 | 93,117 | 148,953 | 14,245 | 11,241 | 174,439 | 61,639 | 40,273 | 21,722 | 20,633 | 30,172 |

*Escalation 4 to 5% compounded annually based on San Francisco Bay Area construction cost indicators