

Presidio Trust Board of Directors Meeting
September 18, 2013
Minutes

Attending:

Nancy Bechtle
Paula Collins (8:05 – 11:08)
David Grubb
Charlene Harvey (8:07 – 11:08)
Bill Hambrecht
Alex Mehran

Michael Boland
Steve Carp
Karen Cook
Jeff Deis
Bart Ferrell
Tia Lombardi (9:09 – 10:40)
Mollie Matull
Craig Middleton
Mike Rothman
Joshua Steinberger
Greg Werkheiser

Not Attending:

John Reynolds

Meeting called to order by Chairperson Bechtle at 8:03 a.m.

Actions taken:

- Approval of Minutes of [July 17, 2013 \(Resolution 13-21\)](#). By motion duly made and seconded. Vote: 4-0 (Ms. Collins and Ms. Harvey not present for vote).
- Approval of Adoption of Revised Operating Budget Forecast for Fiscal Year 2013 and Revised Five-Year Construction Plan ([Resolution 13-22](#)). By motion duly made and seconded. Vote: 6-0.

Discussion items:

- Mr. Middleton said that the Presidio was at an exciting juncture and that the consensus of the general public was that the Presidio was moving in the right direction. He reported that:
 - The Sunday “Off the Grid” events on the Main Parade Ground have been very popular.

- The White House and Trust co-sponsored leadership conference at Ft. Scott the previous week was a success.
 - The S.D. Bechtel Jr. Foundation indicated that it would gift \$25M to the Golden Gate National Parks Conservancy (“Conservancy”) in connection with the Tunnel Top Parkland development and youth programs.
 - Caltrans’ Doyle Drive rebuild was back on schedule.
 - Art in the Presidio was flourishing.
 - The Mid-Crissy Project at the former commissary site was generating a lot of excitement in the community.
- Mr. Boland discussed progress on the park-youth collaborative spearheaded by the Trust, the Conservancy and the National Park Service. With the goal of serving every child in San Francisco, Mr. Boland said that the organizations’ approach had been to conduct a comprehensive survey of all youth programs in the park in order to identify who is being served, what programs are in place, and where the gaps may be. Mr. Boland said that the focus over the next few months would be in three areas: to develop shared quality and measurement standards for programs; to expand programmatic capacity to fill key gaps, such as expanding heritage programming targeting middle school students; and to expand philanthropic resources.
 - Mr. Boland addressed the design opportunities for the bluff that will be created atop the Doyle Drive tunnels. Mr. Boland said that the Trust anticipates undertaking a concept development phase and then a public phase; up to four firms will be selected to present ideas and conceptual designs for the signature site, followed by public engagement. Mr. Mehran asked Mr. Boland about the disciplines of the design teams. Mr. Boland said that integrated teams of landscape architects and program delivery experts were expected. In response to a question from Ms. Collins, Mr. Boland said that cost would be reviewed at the proposal stage. Mr. Middleton reminded the Board that Caltrans was responsible for funding some of the landscaping work in the area. Mr. Mehran suggested retaining one landscape firm for the entire Caltrans easement area to ensure consistency of vision and design. Ms. Harvey suggested engaging the Bechtel Foundation early as part of the planning phase.
 - Mr. Rothman presented the third quarter financial results. He reported that residential revenue was on target to meet the projected budget and that non-residential revenue was trending slightly higher than budget. He also said that the Trust should end the year solidly and on budget. Mr. Rothman explained that the Trust had revised its allocation of overhead expenses between residential and non-residential. Mr. Mehran asked for a status update on the examination of personnel costs discussed at the previous Board meeting. Mr. Rothman said that an update would be provided at the next Finance and Audit Committee meeting. Ms. Collins asked about the total cost of implementation of the Trust’s new information and finance system software. Mr. Rothman responded that it was just over \$900K and that he would routinely include updates in future Board reports.
 - Dr. Brent Glass, Director Emeritus of the Smithsonian’s National Museum of American History and a consultant to the Trust, joined the meeting to review the next steps in the selection process for the development of the Mid-Crissy Project. The Board identified and

discussed its criteria for evaluating the proposals from the three finalists. In addition to the project goals listed in the Request for Proposals, the Board reviewed a series of questions to consider.

- Executive Session: 10:40 – 11:08.

Meeting adjourned by Chairperson Bechtle at 11:08 a.m.