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January 31, 2019

Julianne Polanco, State Historic Preservation Officer
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John Fowler, Executive Director
Attention: Katharine Kerr
Office of Federal Agency Programs
Advisory Council on Historic Preservation
401 F Street NW, Suite 308
Washington, DC 20001

Stanley J. Austin, Regional Director
Attention: Elaine Jackson-Retondo
National Park Service – Pacific West Regional Office
333 Bush Street
San Francisco, CA 94104

Laura Joss, General Superintendent
Attention: Gordon White
Golden Gate National Recreation Area
Building 201 Fort Mason
San Francisco, CA 94123

Reference: 2018 Annual Report on Activities under the 2014 Presidio Trust Programmatic Agreement, the Presidio of San Francisco National Historic Landmark District, San Francisco, California

Pursuant to Stipulation XIV of the Presidio Trust Programmatic Agreement (PTPA, 2014), enclosed is the 2018 Annual Report of activities conducted under that Programmatic Agreement.

This year, the Presidio Trust embarked on an important project that represents a major milestone in the effort to adaptively reuse the Presidio’s historic buildings and preserve the post for the benefit of the American people. Since the Trust began its work in 1998, nearly three-quarters of the NHL-contributing buildings at the Presidio have been rehabilitated and placed back into service. The largest collection of remaining vacant, un-rehabilitated buildings at the post stand in Fort Winfield Scott, the former Coast Artillery headquarters near the Golden Gate Bridge. By launching a careful process to identify a development partner for the rebirth of Fort Scott as a “campus for one or more mission-driven organizations focused on addressing the significant

environmental and/or social challenges of our time,” the goal of returning each of the Presidio’s historic buildings to service becomes substantially closer to realization.

More work remains, to be sure. While the RFP includes 22 buildings clustered around Fort Scott’s parade ground, other major and modest buildings scattered around the park need interim investment to slow their rate of deterioration. This is why the Trust continues to support an annual preservation maintenance program, which targets the remaining unoccupied historic buildings for exterior envelope repair while they await full rehab by the Trust or a development partner. Since 2010 the Trust has spent over \$7M on roofs, window repair, concrete spall patching and siding replacement to mothball more than 40 vulnerable historic buildings under this program. We make decisions and track our progress through a database tool developed in 2013, enabling us to point to a 30% reduction in the total number of vacant, vulnerable historic buildings since that year. Our work will continue on this front, alongside our capital and development partner-led rehabilitation projects.

The enclosed report documents all compliance decisions, including Appendix A, administrative and full reviews for the calendar year 2018. Between January and December 2018, 70 projects were reviewed by Trust preservation professionals through Stipulation IV of the PA (commonly referred to as the “N²” process). Of these, 59 were reviewed at the administrative level and 11 at the full level of review. As in years past, the Trust reviewed a substantial number of “repetitive or low impact activities” through Appendix A of the PA. Appendix A includes actions such as cleaning, painting and cyclic repairs to buildings, replacement in-kind of deteriorated roofs, road and parking lot maintenance, abatement of hazardous materials, and other such low impact activities.

Staffing: The N² team that participates in the agency’s project review process is currently comprised of seven preservation professionals that meet the Secretary of Interior’s standards for Archaeology, Historic Architecture, and Architectural History. The group of historic preservation staff regularly involved in full N² reviews in 2018 is composed of historical architect Rob Wallace; historical landscape architect Michael Lamb; archaeologists Eric Blind, Kari Jones, and Liz Clevenger, (who are supported by staff archaeologists Claire Yancey and Edward DeHaro); Federal Preservation Officer Rob Thomson and Historic Compliance Coordinator Megan Borthwick. Staff historian Barbara Sokolov (Berglund) also regularly contributes to preservation-related reviews. The historic compliance staff continues to collaborate closely with the Trust’s operations and maintenance crews, who work with the NHLD’s buildings, landscapes, roads and forests on a daily basis. These crews are composed of journeymen carpenters, masons, electricians, plumbers, gardeners and foresters, many of whom have been trained in preservation maintenance practice, and/or have years of experience working with historic resources at the Presidio.

In 2018, the Trust hired a new Historic Compliance Coordinator following the departure of Michelle Taylor in January. Megan Borthwick joined the team in August of this year, after three years with the Hawaii State Historic Preservation Division, and prior work experience with the National Park Service, U.S. Forest Service and the non-profit sector in California, Oregon and Hawaii. We’re thrilled to have Megan as part of our team and look forward to introducing her to you at our next consultation meeting.

Major construction work on the Doyle Drive/Presidio Parkway project wrapped up in 2018, with all substantial highway and infrastructure work completed by Caltrans and the Design-Build Joint Venture at the end of the year. Remaining work to be performed includes final landscape design and construction, and completion of several remaining mitigation measures carried by the Doyle Drive project. The Trust continues its strong working relationship with Caltrans, National Park Service and San Francisco County Transportation Authority cultural resource staff to ensure that the NHLD is well-protected and the commitments under the Doyle Drive PA are satisfied. In order to share lessons learned from this collaboration, the Trust has organized a panel discussion at the 2019 California Preservation Foundation conference in Palm Springs this May – please plan to join us!

Cyclic and preservation maintenance activities in 2018 included a continuation of the agency’s preservation maintenance program for unoccupied historic buildings, along with new roofs and exterior repairs for occupied buildings 116 (Post Sutler’s Residence, built 1885), 40 and 41 (Bachelors Officer Quarters, 1941), 563 (Presidio Social Club, former Enlisted Men’s Barracks/Clubhouse, built 1903), and numerous sidewalk/roadway upgrades to our historic circulation network. Preservation maintenance efforts in 2018 focused on the vacant Halleck Street Buildings: 223 (Warehouse, 1897), 227 (Warehouse, 1897), 228 (Bakery, 1909) and 229 (Pastry Bakery, 1897). The project includes roof repair and replacement, structural upgrades, exterior envelope stabilization and removal of non-historic elements in order to protect the buildings pending future rehabilitation.

Building 105 (Montgomery Street Barracks, 1895) opened for business as a new 42-room hotel, in June, and has enjoyed rave reviews and high occupancy since. Construction at the Presidio Theatre, a \$30M rehabilitation project sponsored by the Margaret E. Haas Fund, made significant progress in 2018, with completion of the two new annexes and below grade portions of the building, plus upgraded building systems and a successful relocation of the proscenium to accommodate a deeper stage for multi-media events. The 1939 building and tax credit project will open to the public in the summer of 2019, offering live performances, lectures, events, and film to Presidio’s visitors. In the Letterman Hospital district, the Trust and its contractor proceeded with rehabilitating the remaining four historic structures (Warehouses, 1919 and Administration Building, 1940) in the nine-building cluster of historic warehouses and recreation facilities along Gorgas Avenue. When they open this summer, the buildings will serve a mixture of office, health, and wellness tenants in the Presidio’s northeastern corner.

Landscape rehabilitation and habitat restoration completed or initiated in 2018 included work in key historic forest stands, efforts to renew the historic character of a 6.2 acre residential landscape, and helping to re-establish endangered native plant communities in the park. Reforestation in the Park and West Pacific Avenue stands advanced previous years’ efforts to replace declining or dead trees in-kind in order to rejuvenate these two iconic areas of Monterrey cypress forest. Forestry work along Thomas Avenue (behind the Infantry Terrace residential neighborhood), replaced declining and hazardous trees with Monterrey cypress, Coast Redwood and other compatible species to protect adjacent overhead power lines and historic buildings threatened by tree failures. At Inspiration Point in the park’s southeast corner, Trust crews removed non-historic acacia trees and ivy to re-establish endangered Franciscan manzanita and Presidio clarkia in accordance with the 2001 Vegetation Management Plan. In response to issues related to homeless camps, the Trust

cleared out the overgrown landscape area between Upper and Lower Simonds Loop residential areas (Officers' Family Homes, both built 1940) to re-establish the historic open character of the landscape. In doing so, a series of WPA-era cobble pathways were revealed and made usable again for residents and visitors alike.

Trust archaeology staff in 2018 provided NHPA compliance support for ongoing agency operations, conducted elective archaeological research, and provided ongoing care and maintenance of previously excavated collections. Trust archaeology staff monitored fourteen projects throughout the park over the calendar year, including footing excavations for the Gorgas Warehouses rehabilitation, core drilling for a new retaining wall at Building 643, demolition of Building 211 (the non-historic former Cafeteria/Observation Post), and pedestrian improvement projects throughout the post. Ongoing archaeological research in 2018 again focused on the Pershing Square portion of *El Presidio de San Francisco*, the Spanish-colonial archaeological site in the Presidio's Main Post. Investigations were conducted by Trust archaeology staff, a team of interns who received on-the-job training as part of the project, and volunteers who assisted in field and laboratory processing. The Archaeology Lab has pushed out reporting on the research project to later in 2019. The Heritage Program Education Team served a total of 853 San Francisco Bay Area students in archaeologically-focused programs, and welcomed more than 550 volunteers and visitors into the Presidio Archaeology Lab for various public-facing programs over the course of the year. Staff produced no Archaeological Management Assessments (AMA), Archaeological Monitoring Plans (AMP) or Archaeological Identification Plans (AIP) in 2018.

Professional development highlights included two major preservation conferences held in part at the Presidio, as well as a major milestone related to the Trust's efforts to effectively manage its archaeological collection. On November 13-14 the Trust hosted the annual conference of the United States Chapter of the International Council on Monuments and Sites (US/ICOMOS) at the Golden Gate Club. Trust staff attended the conference and contributed to the program theme of *Forward Together: A Culture-Nature Journey*, which featured papers from presenters representing countries on five continents. The National Trust for Historic Preservation's annual conference featured a field session in the Presidio where Associate Director of Natural Resources Lew Stringer and Rob Thomson led 45 attendees on a hike through Tennessee Hollow to demonstrate how the agency has restored and shared natural and cultural sites along this important watershed. In January, Presidio Archaeological Technicians Edward De Haro and Claire Yancey chaired a symposium on the intersection between technology and public archaeology at the 2018 Society of Historical Archaeology conference. In partnership with the National Park Service, the Trust's Curation Team reunited over 37,000 artifacts from El Presidio and other Trust-managed archaeological sites this year. This move unifies archaeological sites, records, objects, and data from Area B under single management. Due to staff transitions the compliance team suspended its graduate intern program and collaboration with the National Preservation Institute in 2018; those efforts will resume in 2019.

The Presidio Trust wishes to thank you, our program partners, for your contributions and collaboration in 2018, and as always encourage you to come visit us in the park to see our historic preservation progress for yourself. If you have any questions about this report or our program, please contact me at (415) 561-2758 or rthomson@presidiotrust.gov. A copy of this annual report has been placed in the Presidio Trust Library and on our website and is available for interested persons and members of the public who wish to provide comments.

Sincerely,

A handwritten signature in black ink that reads "Rob Thomson". The signature is written in a cursive style with a long horizontal flourish at the end.

Rob Thomson
Federal Preservation Officer, Presidio Trust

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**PROGRAMMATIC AGREEMENT
AMONG THE PRESIDIO TRUST, NATIONAL PARK SERVICE,
THE ADVISORY COUNCIL ON HISTORIC PRESERVATION,
AND THE CALIFORNIA STATE HISTORIC PRESERVATION OFFICER
REGARDING THE PRESIDIO TRUST MANAGEMENT PLAN
AND
VARIOUS OPERATION AND MAINTENANCE ACTIVITIES
FOR AREA B OF
THE PRESIDIO OF SAN FRANCISCO NATIONAL HISTORIC LANDMARK DISTRICT,
GOLDEN GATE NATIONAL RECREATION AREA
SAN FRANCISCO, CALIFORNIA**

13 **WHEREAS**, the Presidio Trust (the Trust), pursuant to the Presidio Trust Act, Title I of Public Law 104-
14 333, was established as a wholly owned government corporation to manage a portion of the Presidio of
15 San Francisco (Presidio); and

16
17 **WHEREAS**, pursuant to Public Law 104-333, administrative jurisdiction was transferred to the Trust on
18 July 1, 1998 for approximately 80% of the Presidio that was depicted as Area B on the map entitled
19 “Presidio Trust Number 1,” dated December 7, 1995, (see Appendix C) which may be amended from
20 time to time, and which serves as the area of potential effect (APE) for this undertaking; and

21
22 **WHEREAS**, the entire Presidio is within the Golden Gate National Recreation Area (GGNRA) and is a
23 designated National Historic Landmark District (NHLD) representing 218 years of military history, is
24 listed on the National Register of Historic Places (NRHP), and contains individually eligible NRHP
25 historic properties that are both prehistoric and historic; and

26
27 **WHEREAS**, the Trust, in order to uphold its Congressionally mandated requirement of preserving Area
28 B of the Presidio as part of GGNRA and of financial self-sufficiency, carries out a variety of
29 undertakings subject to review under Section 106 of the National Historic Preservation Act (NHPA), 16
30 U.S.C. § 470f, and its implementing regulations, 36 C.F.R. Part 800, including but not limited to
31 maintenance, rehabilitation, repair, moving, interim and long-term leasing, construction and demolition of
32 buildings, structures, and roads, and work regarding grounds and associated landscaping as proposed
33 under the Presidio Trust Management Plan (PTMP, 2002 with updates), or proposed under the direct or
34 indirect jurisdiction of the Trust including undertakings proposed by the Trust's permittees, federal or
35 non-federal tenants, or other parties; and

36
37 **WHEREAS**, the Trust has determined that these undertakings may have an effect upon historic
38 properties listed in or eligible for listing in the NRHP, including properties that contribute to the NHLD,
39 and has consulted with the Advisory Council on Historic Preservation (ACHP) and California State
40 Historic Preservation Officer (SHPO) pursuant to 36 C.F.R. Part 800; and

41
42 **WHEREAS**, the Trust has notified the Secretary of the Interior (SOI) in accordance with 36 C.F.R. §
43 800.10(c), and the National Park Service’s (NPS) Pacific West Regional Office and the GGNRA are
44 representing the SOI, and have been invited to sign this Programmatic Agreement (PA) as an invited
45 signatory, and that both the Pacific West Regional Office and GGNRA will receive information and
46 participate in consultations, and that the Pacific West Regional Office will be the signatory authority for
47 NPS; and

48
49 **WHEREAS**, the Trust has identified and notified parties as consulting parties (Appendix G); and
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51 **WHEREAS**, the Trust has invited the National Trust for Historic Preservation (NTHP) and the Presidio
52 Historical Association (PHA) to sign this PA as concurring parties; and
53

54 **WHEREAS**, in July and November 2013 the Trust notified the public through its regular “eNews”
55 electronic mail distribution list of the consultation for the development of this PA, and afforded them the
56 opportunity to comment; and
57

58 **WHEREAS**, the Trust has made a good faith effort to locate federally recognized Indian tribes that may
59 attach religious and cultural significance to properties under the administrative jurisdiction of the Trust or
60 with which the Trust could consult under the Native American Graves Protection and Repatriation Act
61 (NAGPRA); and the Trust has determined that there are no such federally recognized tribes; and
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63 **WHEREAS**, in accordance with 36 C.F.R. § 800.6(a)(1), the Trust has notified the Advisory Council on
64 Historic Preservation (ACHP) of its effect determination providing the specified documentation, and the
65 ACHP has chosen to participate in the consultation pursuant to 36 C.F.R. § 800.6(a)(1)(iii) (the Trust,
66 SHPO, and the ACHP are each a “Signatory,” and the NPS is an “Invited Signatory” to the PA and,
67 hereafter are “Signatories”); and
68

69 **WHEREAS**, the remaining area of the Presidio depicted as Area A on “Presidio Trust Number 1,” dated
70 December 7, 1995,(see Appendix C) remains under the administrative jurisdiction of the NPS and is not
71 subject to this PA; and
72

73 **WHEREAS**, the San Francisco National Cemetery remains under the administrative jurisdiction of the
74 United States Department of Veterans Affairs and is not subject to this PA; and
75

76 **WHEREAS**, the undertakings contemplated under the Main Post Update (MPU), adopted by the Trust in
77 2011, are not subject to this PA, but are within the scope of the *Programmatic Agreement Among the*
78 *Presidio Trust, the California State Historic Preservation Officer, the National Park Service, and the*
79 *Advisory Council on Historic Preservation for the Main Post Update to the Presidio Trust Management*
80 *Plan, Presidio of San Francisco National Historic Landmark, San Francisco, California (PA-MPU,*
81 *2011); and
82*

83 **WHEREAS**, the undertakings contemplated under the *Programmatic Agreement Among the Presidio*
84 *Trust, the Advisory Council on Historic Preservation, the National Park Service and the California State*
85 *Historic Preservation Officer Regarding Deconstruction, New Construction, and the Execution of*
86 *Associated Leases at the Letterman Complex, Presidio of San Francisco, California (LDA PA, 2000)*
87 have been completed and according to Stipulation XIII of the LDA PA the signatory parties have agreed
88 to terminate the PA; and
89

90 **WHEREAS**, the PTMP is a comprehensive programmatic plan developed by the Trust to guide the
91 management of Area B and is a programmatic document that presents a range of preferred land uses,
92 Planning Principles (Principles), and Planning District Guidelines (PDG) for identified planning districts
93 within Area B of the Presidio; the Principles and PDG are intended as a policy framework to guide the
94 Trust’s future activities as well as further project-specific and/or district-level planning prior to building
95 demolition or new construction with the potential to adversely affect historic properties; and
96

97 **WHEREAS**, the Trust, SHPO, NPS, and the ACHP consulted on the PTMP, including its Principles and
98 PDG, and executed an agreement document in 2002, which the NTHP and PHA signed as concurring
99 parties, that expires on April 30, 2014, or upon execution of this PA; and
100

101 **WHEREAS**, the Trust will employ the 2013 Council for Environmental Quality (CEQ) and ACHP
102 guidance for coordinating its agency procedures and mechanisms (including mechanisms under the
103 National Environmental Policy Act (NEPA)) to fulfill their consultation requirements as found in the
104 "NEPA and NHPA: Handbook for Integrating NEPA and Section 106 Reviews" (CEQ/ACHP Guidance);
105 and

106
107 **WHEREAS**, the Trust and NPS have conducted numerous surveys and evaluations to identify NRHP-
108 eligible and NHLD-contributing properties for the entire Presidio NHLD, including archaeological
109 surveys, and regardless of administrative jurisdiction; the most complete survey to date is the 1993
110 NHLD update; the Trust is currently determining if there are additional properties in Area B not
111 previously listed or determined eligible for listing on the NR or as contributors to the NHLD via the 2008
112 NHLD update, which considers eligibility of post-1945 resources, but does not re-evaluate resources
113 listed in the 1993 NHLD update; and

114
115 **WHEREAS**, the Trust has secured a commitment from the Federal Highways Administration (FHWA)
116 through the *Programmatic Agreement among the Federal Highway Administration, the California*
117 *Department of Transportation, the San Francisco County Transportation Authority, the Presidio Trust,*
118 *the National Park Service, the Department of Veterans Affairs, the California State Historic Preservation*
119 *Officer, the Advisory Council on Historic Preservation, and the San Francisco County Recreation and*
120 *Parks Department for the South Access to the Golden Gate Bridge, Doyle Drive Replacement Project,*
121 *San Francisco, California* (Doyle Drive PA, 2008) to comprehensively update the NHLD forms again at
122 the conclusion of the Doyle Drive/Presidio Parkway construction project (estimated 2016); and

123
124 **WHEREAS**, the Trust shall strive to manage and preserve the integrity of that portion of the NHLD in
125 Area B through planning, research, and specific undertakings consistent with good historic preservation
126 management and stewardship, the goals of the NHPA and related regulations, standards, and guidelines;
127 these efforts are with the objective of remaining in compliance with the applicable provisions of the
128 NHPA and the Presidio Trust Act; and

129
130 **WHEREAS**, the Trust as the federal agency with administrative jurisdiction for Area B is the responsible
131 agent for design consistency, conformance with building codes, life/safety and accessibility standards,
132 conformance with sustainability guidelines and goals, and integration and operation of infrastructure
133 systems such as electricity, water, and sewer and has developed a Tenant Handbook and other such
134 descriptive materials to guide this responsibility; and

135
136 **WHEREAS**, the Trust has consulted with the SHPO, NPS and the ACHP regarding ways to ensure that
137 the Trust's operation, management, and administration of the NHLD provides for management of the
138 Presidio's historic properties in accordance with the relevant sections of the NHPA; and

139
140 **NOW, THEREFORE**, the Trust, NPS, SHPO, and ACHP agree that the undertakings shall be
141 implemented in accordance with the following stipulations in order to take into account the effect of the
142 undertaking on historic properties.

143 **STIPULATIONS**

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145
146 The Trust shall ensure that the following measures are carried out:

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148 **I. ROLES AND RESPONSIBILITIES**

149
150 A. The Trust

151
152 1. The Trust’s Executive Director shall be the designated Federal Preservation
153 Officer (FPO) and shall be responsible for funding the agency’s preservation program
154 and assigning qualified staff and other resources to carry out identification and
155 management responsibilities effectively. The FPO will have sufficient authority and
156 control over internal processes to ensure that decisions made pursuant to this PA are
157 carried out.

158
159 2. The FPO shall designate a Deputy Federal Preservation Officer (DFPO) who
160 shall be responsible for coordination of the preservation program and implementation of
161 the terms of this PA. The DFPO shall meet the requirements for a Preservation Officer as
162 defined in “The Secretary of the Interior’s Standards and Guidelines for Federal Agency
163 Historic Preservation Programs Pursuant to the National Historic Preservation Act,” have
164 five years or more experience in historic preservation and meet the professional
165 qualifications for Archaeologist, Historian, Architectural Historian or Historic Architect
166 included in “The Secretary of the Interior’s Historic Preservation Professional
167 Qualification Standards.” The DFPO shall coordinate with the NEPA Compliance
168 Manager and N² Compliance Coordinator in carrying out the provisions of Stipulations
169 IV and V.

170
171 3. All work pursuant to this PA regarding historic properties will be performed by,
172 reviewed by, or under the supervision of, a person or persons having five years or more
173 experience in historic preservation and meeting the professional qualifications for
174 Archaeologist, Historian, Architectural Historian, or Historic Architect included in “The
175 Secretary of the Interior’s Historic Preservation Professional Qualification Standards.”
176

177 4. The Trust shall ensure that the agency’s operation, management, and
178 administration of the Presidio’s historic properties are carried out in accordance with
179 Section 112 of the NHPA.

180
181 B. SHPO, NPS, and the ACHP

182
183 1. The SHPO and the NPS will review and comment on undertakings in accordance
184 with Stipulations IV, V, VI, VII and VIII may raise and resolve objections according to
185 Stipulation IX, and may amend or terminate this agreement according to Stipulations X
186 and XI.

187
188 2. The ACHP may raise and resolve objections according to Stipulations IV and IX
189 and may amend or terminate this agreement according to Stipulations X and XI.

190
191 C. Concurring Parties

193 1. Concurring parties may review and comment on undertakings pursuant to
194 Stipulation IV, VI, and VII and may raise objections according to Stipulation IX.
195

196 D. The Public
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198 1. The public may participate in public comment periods and review undertakings
199 according to Stipulation IV, and review and comment on the Trust’s annual report in
200 accordance with Stipulation XIV.
201

202 **II. CONTINUING EDUCATION**
203

204 A. The Trust shall provide ongoing and appropriate training to Trust personnel involved in
205 the maintenance, repair, and rehabilitation of historic buildings, structures and housing units, and
206 for all personnel responsible for making decisions regarding maintenance, repair, and
207 rehabilitation at the Presidio.
208

209 B. The Trust shall regularly organize, facilitate, or partner with outside organizations to
210 provide specialized crafts training programs in practical application of “The Secretary of the
211 Interior’s Standards for the Treatment of Historic Properties” (Secretary’s Standards) and other
212 subject matter related to management of the NHLD to applicable Trust staff.
213

214 C. The Trust shall provide training in conservation practices as applied to historic structures
215 and archaeological sites to Trust personnel for work at the Presidio.
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217 D. The Trust shall develop and implement an in-house training program to advise Trust
218 personnel of this PA and procedures, techniques, and related matters regarding the preservation of
219 the historic properties located within Area B within six months of execution of this PA. The
220 training will be repeated every other year thereafter.
221

222 E. The Trust shall provide guidance and available research materials, reports, NRHP forms,
223 condition assessments, the Tenant Handbook, design standards, and all such materials in its
224 possession that will assist tenants or other parties in designing projects that may affect historic
225 properties at the Presidio, including the following:
226

227 1. Provide guidance in Presidio design and construction standards as indicated in
228 the Tenant Handbook and other verbal and written guidance materials.
229

230 2. Provide guidance in the professional areas of historic preservation, architecture,
231 engineering, fire and life/safety, security, building construction, materials conservation,
232 historic architecture, historic landscape architecture, archaeology, and history as
233 appropriate.
234

235 3. Provide ongoing review in the disciplines of historic architecture, historic
236 landscape architecture, and archaeology, on historic building and landscape rehabilitation
237 designs, and advise project proponents as designs progress and on modifications to
238 scopes of work that will bring them into compliance with the Secretary’s Standards.
239

240 F. The Trust shall detail the scope of professional development undertaken each year as part
241 of the Trust’s annual report in accordance with Stipulation XIV.
242

243 **III. DOCUMENTATION, IDENTIFICATION, EVALUATION & ANALYSIS OF HISTORIC**
244 **PROPERTIES**

245
246 A. Documentation, Identification & Evaluation of Historic Properties
247

248 1. Evaluation of buildings or structures shall be conducted within the framework of
249 the National Historic Landmarks Criteria, the NRHP Criteria, and the “National Register
250 of Historic Places Registration Forms for the Presidio of San Francisco National Historic
251 Landmark District” (1993, or subsequent updates). If properties are found that date to
252 either before or after the period of significance (such as prehistoric) or do not fit the NHL
253 criteria, those properties will be individually evaluated under NRHP criteria.
254

255 2. If a property in Area B that was not previously listed as a contributor to the
256 NHLD or determined eligible for listing on the NRHP is determined by the Trust to be
257 eligible, the Trust shall treat that property as eligible for purposes of this PA. The Trust
258 shall consult on such decisions with the NPS and SHPO. Consultation on these decisions
259 should not exceed 30 days unless another time period is agreed to by the signatories. Any
260 such consultations will be documented in the Trust’s annual report in accordance with
261 Stipulation XIV below, and according to appropriate documentation protocols determined
262 in consultation with SHPO and the NPS.
263

264 3. If the Trust determines that a property not previously listed or evaluated does not
265 contribute to the NHLD or is not eligible for listing on the NRHP, the Trust shall consult
266 with the SHPO and NPS on such decisions. Consultation on these decisions should not
267 exceed 30 days unless another time period is agreed to by the signatories. Such
268 consultations will be documented in the Trust’s annual report in accordance with
269 Stipulation XIV below, and according to appropriate documentation protocols determined
270 in consultation with SHPO and the NPS.
271

272 4. The Trust shall evaluate, or cause to be evaluated, the significance of and apply
273 NHL and NRHP criteria to archaeological properties that have not previously been
274 evaluated for contributing to the NHLD or determined eligible for listing on the NRHP.
275 The Trust shall consult with the SHPO and NPS on such decisions. Consultation on these
276 decisions should not exceed 30 days unless another time period is agreed to by the
277 signatories. Such consultations will be documented in the Trust’s annual report in
278 accordance with Stipulation XIV below, and according to appropriate documentation
279 protocols determined in consultation with SHPO and the NPS.
280

281 5. If the Trust, NPS, and SHPO disagree about a property the Trust has determined
282 eligible or ineligible, the Trust will submit the matter to the Keeper of the National
283 Register in accordance with 36 C.F.R. Part 63(d).
284

285 6. Should a concurring party to this PA or a member of the public believe that a
286 property found ineligible under this stipulation is eligible as a contributor to the NHLD or
287 for listing in the NRHP, that party or person may contact the Trust, SHPO, and NPS to
288 request consultation on the determination. Consultation should not exceed 30 days.
289 Should the consultation fail to reach concurrence on the determination, that party or
290 person may contact the Keeper of the National Register and request a determination of
291 eligibility under 36 C.F.R. § 63.4.
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7. Ten years following the acceptance by the NPS of the NHLD update that will be completed by FHWA in accordance with the Doyle Drive PA, the Trust shall initiate the next comprehensive update to the NHLD.

B. Analysis of Historic Properties

1. The Trust may, at its discretion, prepare analysis documents and issue-oriented plans in order to inform maintenance plans or consultation around rehabilitation or management strategies for historic properties. These documents shall include, but not be limited to, sub-district or site-specific design guidelines, historic structure reports (HSRs), cultural landscape reports (CLRs), or issue-oriented plans (e.g., Vegetation Management Plan, Historic Forest Character Study).

a) The Trust shall prepare CLRs according to the format recommended by Chapter 7 (Management of Cultural Landscapes) of *NPS 28: Cultural Resource Management Guideline*.

b) All HSRs shall be written in accordance with the standards established in *Preservation Brief 43: The Preparation and Use of Historic Structure Reports* (NPS, 2005). The HSRs will include a history of the property/building, construction history, archaeology, architectural evaluation, conditions assessment, maintenance requirements, recommendations for proposed work, copies of original drawings and specifications (if available), current drawings if different from the original, and historic and current photographs.

c) Sub-district or site-specific design guidelines shall remain consistent with applicable Principles and PDGs to the maximum extent possible.

2. The Trust shall notify parties of its intent to prepare a document under this stipulation via electronic mail once a project has been initiated.

a) Upon completion of a first draft, the DFPO shall provide copies of the document to signatory and concurring parties for a 30 day review and comment period, unless another time period is agreed to by the signatories, prior to finalization. Documents will be sent in electronic or hard copy according to the recipient organization's requirements.

b) Comments received within the comment period will be considered in the finalization of the documentation.

c) The DFPO will circulate a summary of all comments received during the review period and the Trust's responses along with final copies of the documents.

d) Final copies of the documents shall be posted to the Trust's website and described in the Trust's annual report in accordance with Stipulation XIV.

341 3. Completion of an analysis document that contains treatment recommendations
342 shall not substitute for review of an undertaking involving applicable historic properties
343 under Stipulation IV. Rather, the documents prepared under this stipulation are intended
344 to inform the Trust's and consulting parties' ability to assess and reach determinations of
345 effect for undertakings reviewed under Stipulation IV.
346

347 **IV. REVIEW OF UNDERTAKINGS**

348 **A. Determine the Undertaking**

349 1. Early in the planning process, consistent with 36 CFR 800.1(c), the DFPO shall
350 determine if a proposed project, which may originate from the Trust, Trust's permittees,
351 federal or non-federal tenants, or other parties, constitutes an undertaking.
352
353

354 a) If the DFPO determines the proposed project has no potential to cause
355 effects to historic properties, then the Trust has no further obligations under this
356 Stipulation.
357

358 b) If the DFPO determines the proposed project is an undertaking with the
359 potential to cause effects on historic properties, the DFPO will proceed to the
360 next step in the review process in accordance with Stipulation IV(A)(2).
361

362 2. The DFPO shall assign one of the following categories to the undertaking.
363

364 a) Undertakings that are repetitive and low impact in nature (as described in
365 Appendix A; to be reviewed in accordance with Stipulation IV(A)(3)).
366

367 b) Undertakings that relate to the ongoing operation and maintenance of the
368 Presidio that include, but are not limited to the following: maintenance,
369 rehabilitation, repair, moving, interim and long-term leasing, road modifications
370 or improvements, and work regarding grounds and associated landscaping, traffic
371 and parking improvements, utility and infrastructure work, natural resource
372 restoration, environmental remediation and forestry work, permits, leases, or
373 other agreements issued by the Trust. These undertakings will be reviewed
374 through the N² process that includes joint NHPA and NEPA (at the Categorical
375 Exclusion, or CE, level) in accordance with Stipulation IV(C)(1).
376

377 c) Undertakings that relate to stand-alone new construction, substantial
378 additions to historic buildings or landscapes, partial or full demolition of historic
379 properties, a rehabilitation that includes any of the previous actions as part of its
380 scope, or undertakings that are not associated with the PTMP, an issue oriented
381 plan, or site specific design guidelines, within Area B. These undertakings will
382 be reviewed by coordinating NHPA and NEPA (at the Environmental
383 Assessment/Environmental Impact Statement (EA/EIS) level in accordance with
384 Stipulation IV(C)(2)).
385

386 d) Undertakings that seek to obtain certification under the Federal Historic
387 Preservation Tax Incentives Program (known as Tax Credit Reviews), and
388 reviewed in accordance with Stipulation V.
389

390

391 e) Undertakings that may affect historic properties, but do not fit into one of
392 the above categories listed in Stipulation IV(A)(2)(a) through (d) shall be
393 reviewed in accordance with 36 C.F.R. § 800.

394
395 3. If the DFPO determines the undertaking is an activity that is listed in Appendix
396 A, the DFPO will document this determination for inclusion in the Trust's annual report
397 (Stipulation XIV), and the Trust has no further obligations under this Stipulation.
398

399 4. If the DFPO determines the undertaking is not an activity that is listed in
400 Appendix A, the DFPO will continue on in the analysis and review process, beginning
401 with Stipulation IV(B).
402

403 B. Define the Area of Potential Effects and Identify Historic Properties
404

405 1. The DFPO shall determine and document the undertaking's APE taking into
406 account direct, indirect, and cumulative effects.
407

408 2. The DFPO will identify historic properties within the APE using the 1993
409 Update, the 2008 Update, subsequent NHL updates, or additional surveys if warranted. If
410 there are unevaluated properties in the APE that may be eligible individually or as
411 contributors to the NHL, the Trust shall consult with the SHPO and NPS according to
412 Stipulation III.
413

414 3. If the DFPO determines that the APE contains no contributing or eligible
415 resources, the DFPO shall consider the effect the project may have on the NHL as a
416 whole. If the DFPO determines that the NHL or other historic properties will not be
417 affected, this determination shall be documented for inclusion in the Trust's annual report
418 (Stipulation XIV).
419

420 4. If the DFPO identifies a historic property that may be directly, indirectly, or
421 cumulatively affected within the APE, the DFPO will continue on in the review process.
422

423 C. Assessment of Effects from the Undertaking and Resolution of Adverse Effects
424

425 The DFPO will assess the effects of the proposed undertaking, including cumulative effects, on
426 historic properties using the criteria of adverse effects (36 C.F.R. § 800.5(a)(1)) and the Trust will
427 complete the review process using one of the following compliance pathways.
428

429 1. N² Review Process
430

431 a) The Trust will assign a responsible project manager (PM) for each
432 undertaking. The PM, who will represent the Trust, Trust's permittees, federal or
433 non-federal tenants, or other parties, shall submit a package describing the
434 proposed undertaking to the N² Compliance Coordinator for review by the DFPO
435 and Trust NEPA Compliance Manager. The package will consist of a project
436 summary document (known as a "Project Screening Form"), plans, drawings,
437 specifications, photos, and any other information useful for describing the
438 proposed undertaking.
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- b) The DFPO shall add a description of the APE, in accordance with Stipulation IV(B)(1), to the Project Screening Form.
- c) The DFPO shall add identified historic properties, in accordance with Stipulation IV(B)(2), to the Project Screening Form.
- d) If necessary, the DFPO shall consult with the PM and other staff qualified according to Stipulation I(A)(3) in order to ensure that the undertaking can achieve a finding of no adverse effect.
- e) In collaboration with the Trust’s Principal Archaeologist, Archaeologist or other qualified archaeologist, the DFPO shall ensure that an appropriate level of archaeological identification, assessment, or monitoring is performed for undertakings on top of or in proximity to archaeological areas of the NHLD (see Appendix D), in accordance with an Archaeological Management Assessment (AMA) prepared for the undertaking in accordance with Stipulation VI.
- f) The DFPO shall make one of the following determinations (see Appendix E for a flow chart of the below steps):
 - (1) **Historic Property Affected, No Adverse Effect** - If the above process results in the DFPO determining there is no adverse effect, the DFPO will document that finding in the undertaking’s administrative record, along with stipulations to ensure that any unanticipated adverse effects are avoided, and ensure that the finding is included within the Trust’s annual report in accordance with Stipulation XIV, and the undertaking may be implemented
 - (2) **Historic Property Affected, No Adverse Effect through Conditions** - If the above process results in the DFPO’s finding that the proposed undertaking will have no adverse effect on historic properties with conditions, the DFPO will place the item on the agenda for the weekly N² review, which will consist of the following:
 - (a) The DFPO will prepare a project summary for circulation via electronic mail to qualified Trust staff that will participate in the review, signatory parties, except the ACHP, and concurring parties no later than the Monday before the regular Thursday morning meetings (occurring each week at 10:00 am Pacific Time). The project summary shall include information describing how the undertaking has been designed to avoid adverse effects. Hard copies of the Project Screening Form and supporting materials will also be made available in the Trust library, located at 103 Montgomery Street, for review and comment by the public.

486 (b) Signatory, concurring parties and the public may submit
487 comments or questions about the project ahead of the Thursday
488 meetings; signatory and concurring parties may also attend the
489 meeting in person. Trust staff qualified under Stipulation I(A)(3)
490 will review the project documents ahead of time and be present
491 at the meeting to contribute to the discussion and development of
492 conditions.

493
494 (c) Trust compliance staff will document meeting minutes
495 and conditions required to support the no adverse effect
496 determination, and circulate these draft minutes to signatory and
497 concurring parties via electronic mail for comment or questions
498 within five (5) business days of the meeting. The minutes and
499 conditions shall reflect input from the DFPO and qualified Trust
500 staff, as well as comments received from signatory and
501 concurring parties or the public.

502
503 (d) Within five (5) business days following circulation of
504 the meeting minutes and project conditions, the DFPO will
505 distribute final minutes via electronic mail and then prepare a
506 Certificate of Compliance (CoC) and Categorical Exclusion (CE)
507 to be included in the undertaking's administrative record.

508
509 (e) The Trust will include the project description and
510 finding in the Trust's annual report in accordance with
511 Stipulation XIV and make the finding available upon request to
512 any party or the public.

513
514 (f) Following the issuance of the CE and/or CoC, and
515 absent objection by any consulting party or member of the public
516 who has requested a copy of the finding, the undertaking may
517 proceed without further review per this Stipulation.

518
519 (g) Because the Trust coordinates its NEPA and NHPA
520 review, projects may appear on the N² agenda that have only
521 NEPA implications (e.g. approval of new herbicides for use in
522 Area B), and do not constitute an undertaking. In these cases, the
523 Trust will note on the agenda that the project has no potential to
524 affect historic properties and thus will not be subject to NHPA
525 review.

526
527 (3) **Historic Property Affected, Adverse Effect** - If the DFPO
528 finds that the proposed undertaking will have an adverse effect on
529 historic properties, the DFPO shall consult with the NPS and SHPO to
530 determine if the adverse effect may be avoided.

531

532 (a) Where the Trust, SHPO, and the NPS agree on measures
533 to avoid adverse effects, they shall document their agreement in
534 the administrative record for the project, and include a summary
535 of avoidance measures for the undertaking in the annual report in
536 accordance with Stipulation XIV. The undertaking may proceed
537 without further review per this Stipulation.
538

539 (b) If the DFPO finds the proposed undertaking will result
540 in an adverse effect and consults with NPS and SHPO but fails to
541 reach agreement pursuant to paragraph IV(C)(1)(f)(3)(a) above,
542 then the DFPO shall also consult with ACHP and the concurring
543 parties to resolve the adverse effect in accordance with 36 CFR
544 800.6.
545

546 2. Coordination with an Environmental Assessment or Environmental Impact
547 Statement Process
548

549 a) If the Trust is preparing an EA or an EIS for NEPA it shall follow
550 recommendations in the CEQ/ACHP Guidance, Section IV “Road Map for
551 Coordination,” relative to development of a comprehensive communication plan,
552 creation of an integrated strategy for completing studies to fill data gaps that
553 meet information standards and timing requirements for both NEPA and NHPA
554 processes, and – where appropriate – descriptions of mitigation commitments in
555 the decision record. The Trust will include a project-specific description of its
556 intended “Road Map for Coordination” as part of the scoping notice for NEPA
557 and initiation of NHPA consultation under this stipulation.
558

559 b) The Trust shall ensure that the undertakings reviewed under this
560 compliance pathway conform to the Secretary’s Standards, the Principles, and
561 any applicable PDG to the maximum extent possible.
562

563 c) First Consultation Package - In coordination with the opening of public
564 scoping for the NEPA process and consistent with 36 CFR 800.1(c), the Trust
565 shall provide the SHPO, the NPS, and concurring parties with an initial
566 consultation package.
567

568 (1) The First Consultation Package shall include the following: a
569 determination of the project to be an undertaking (Stipulation IV(A)(2)),
570 a graphic and written justification for the proposed APE and list of
571 historic properties identified in the proposed APE (Stipulation IV(B)(1)
572 and (2)), and a preliminary assessment of effect based on the
573 undertaking’s consistency with the Secretary’s Standards, Principles, and
574 relevant PDGs.
575

576 (2) Provided the purpose and need describes a project that has been
577 determined to be an undertaking (in accordance with Stipulation
578 IV(A)(2)), the preliminary assessment of effect shall be one of the
579 following: (1) Historic Property Affected, No Adverse Effect, (2)
580 Historic Property Affected, No Adverse Effect through Conditions, or (3)
581 Historic Property Affected, Adverse Effect. The comment period on this
582 consultation package shall be coordinated with the NEPA scoping
583 period, and will be specified in the cover letter. The comment period
584 shall not be fewer than thirty (30) days.
585

586 d) Second Consultation Package & Process - In coordination with the
587 release of a draft EA/Finding of No Significant Impact (FONSI) or draft EIS, the
588 Trust will distribute to the SHPO, the NPS, and concurring parties for comment a
589 second consultation package.
590

591 (1) For undertakings with a preliminary finding of “historic property
592 affected, no adverse effect” or “historic property affected, no adverse
593 effect through conditions”, the Second Consultation Package will contain
594 the following: a final APE, summary of scoping comments and the
595 Trust’s responses, and a determination of effect regarding the
596 undertaking on historic properties. The Trust will include supplemental
597 information in the second consultation package that describes the historic
598 properties and an analysis of how the undertaking will affect them. The
599 package will also contain a request for a consultation meeting among the
600 signatory parties in order to discuss the Trust’s finding and seek a
601 consensus that the undertaking will not adversely affect historic
602 properties, conforms to the Secretary’s Standards, the Principles and any
603 applicable PDGs to the maximum extent possible.
604

605 (a) The concurring parties will have thirty (30) days
606 following the date of receipt of the second consultation package
607 to provide written comments to the Trust for the signatory
608 parties’ consideration during this consultation. The Trust shall
609 provide these comments to the signatory parties.
610

611 (b) The signatory parties will have thirty (30) days
612 following the date of receipt of the second consultation package
613 to provide written comments to the Trust regarding the
614 determination of effect and changes, if any, that are needed for
615 the undertaking to avoid adverse effects, meet the Secretary’s
616 Standards, the Principles and applicable PDGs.
617

618 (c) The consultation meeting to discuss these comments will
619 be held in person or by telephone within ten (10) days of the
620 close of the thirty (30) day comment period described under
621 Stipulation IV(C)(2)(e)(1), or from the close of any extended
622 comment period. The Trust shall provide a summary of all
623 comments from the public gathered via review of the draft EA or
624 EIS to the signatory parties prior to the consultation meeting.
625 The signatory parties may decide to forego the consultation
626 meeting if they have indicated concurrence with the Trust's
627 findings in their comments.

628
629 (d) If the Trust modifies the undertaking in response to
630 comments received from the SHPO and NPS in order to achieve
631 concurrence on a finding of no adverse effect, or the signatory
632 parties concur with the findings or decline to comment, the Trust
633 shall document these modifications, finalize the EA/EIS and
634 revised description of the undertaking, and immediately provide
635 each of the other parties with copies of the final materials. The
636 Trust shall document this determination for inclusion in the
637 Trust's annual report (Stipulation XIV), and the Trust has no
638 further obligations under this Stipulation.

639
640 (2) For undertakings with a preliminary finding of "historic property
641 affected, adverse effect", the Second Consultation Package will contain
642 the following:
643 a final APE, summary of scoping comments and the Trust's responses,
644 and an assessment of the undertaking's effects on historic properties. The
645 Trust will include supplemental information in the second consultation
646 package that describes the historic properties and an analysis of how the
647 undertaking will affect them. The package will also contain a request for
648 a consultation meeting among the signatory parties in order to discuss the
649 Trust's finding and seek a consensus on avoidance measures.

650
651 (a) The concurring parties will have thirty (30) days
652 following the date of receipt of the second consultation package
653 to provide written comments to the Trust for the signatory
654 parties' consideration during this consultation.

655
656 (b) The signatory parties will have thirty (30) days
657 following the date of receipt of the second consultation package
658 to provide written comments to the Trust regarding the
659 assessment of effect and comment on ways the undertaking
660 could be modified to avoid adverse effects, meet the Secretary's
661 Standards, the Principles and applicable PDGs.

662

663 (c) The consultation meeting to discuss these comments will
664 be held in person or by telephone within ten (10) days of the
665 close of the thirty (30) day comment period described under
666 Stipulation IV(C)(2)(e)(1), or from the close of any extended
667 comment period. The Trust shall provide a summary of all
668 comments from the public gathered via review of the draft EA or
669 EIS to the signatory parties prior to the consultation meeting.
670

671 (d) Where the Trust, SHPO, and the NPS agree on how to
672 avoid adverse effects, they shall document their agreement in the
673 administrative record for the undertaking, the Trust may finalize
674 the EA/EIS to include the revised description of the undertaking
675 and immediately provide each of the other parties with copies of
676 the final materials. The Trust shall document this determination
677 for inclusion in the Trust's annual report (Stipulation XIV), and
678 the Trust has no further obligations under this Stipulation.
679

680 (e) If the DFPO consults with NPS and SHPO but fails to
681 reach agreement, then the DFPO shall also consult with ACHP
682 and the concurring parties to resolve the adverse effect in
683 accordance with 36 CFR 800.6.
684
685

686 3. Failure of NPS, SHPO, ACHP, or the concurring parties to comment within the
687 timeframes established by this stipulation or within timeframes otherwise agreed to by
688 those parties on any document submitted for review pursuant to this stipulation will be
689 deemed a waiver of the opportunity to comment, and the Trust may proceed without
690 considering comment(s) that might otherwise have been made. However, the Trust shall
691 consider the reasonable request via written or electronic mail of any signatory party for a
692 modification of the timeframes established by this stipulation.
693

694 **V. Coordination with the Federal Historic Preservation Tax Incentives Program**

695
696 This stipulation applies to all undertakings in Area B proposed by tenants or others (hereby
697 referred to as Applicants) seeking to participate in the Federal Historic Preservation Tax
698 Incentives Program. It defines steps and responsibilities for coordinated Section 106 consultation
699 and Certified Rehabilitation review so that the regulatory objectives of both processes may be
700 met, and so that the Trust's role as the long-term manager of properties in Area B is supported.
701

702 A. Applicants seeking to participate in the Federal Historic Preservation Tax Incentives Program for
703 a historic property or properties located in Area B shall follow the process delineated in 36 CFR
704 Part 67. For Tax Incentive project review, applicants are encouraged to engage in early
705 conversations and coordination with the SHPO. Applicants will be responsible for submitting
706 two copies each of Parts One, Two, and Three applications and amendments to SHPO for review
707 and approval.
708

709 B. The Trust shall accomplish Section 106 review for all Tax Incentive projects proposed by an
710 Applicant through the processes described in Stipulation IV above. Consultation under
711 Stipulation IV will address direct, indirect and cumulative effects. The Trust shall supplement
712 consultation packages described under subparts IV(C)(1)(f)(2)(a) and IV(C)(2)(c) and (d) with

713 information from the Parts One and Two submittals that may assist in the review and comment of
714 participating parties.
715

- 716 1. If the Applicant receives Part Two approval from the NPS-Technical Preservation
717 Services (NPS-TPS) without conditions, the rehabilitation described in the Part Two
718 application will be considered to conform to the Standards; and if Section 106 review
719 under Stipulation IV results in no adverse direct, indirect, or cumulative effects from the
720 undertaking, and Section 106 consultation under Stipulation IV will be concluded.
721
- 722 2. If conditions are placed on the Part Two approval, the Applicant shall be obligated to
723 comply with those conditions.
724
 - 725 i. The conditions may be resolved through compliance with the condition(s) or a
726 Part Two amendment submitted to SHPO for review and approval. If the
727 conditions are met and/or the amendment approved, the rehabilitation described
728 in the Part Two application will be considered to conform to the Standards; and if
729 the Section 106 review under Stipulation IV results in no adverse direct, indirect
730 or cumulative effects from the undertaking, , and Section 106 consultation under
731 Stipulation IV will be concluded.
732
 - 733 ii. In the event that the Applicant cannot or will not modify the project to comply
734 with the conditions, the Applicant may abandon the project or complete Section
735 106 review solely in accordance with Stipulation IV.
736
- 737 3. SHPO and NPS shall be responsible for coordinating comments on consultation packages
738 submitted during the 106 review with comments on tax credit submittals among the
739 separate reviewing offices (e.g., NPS-PWRO and NPS-TPS).
740

741 C. In addition to coordinating review under Stipulation IV(C), the Trust shall perform the following
742 tasks in support of Tax Incentive projects:
743

- 744 1. The Trust will preliminarily review copies of Applicants' Parts One, Two and Three
745 applications, and amendments to Part Two applications, prior to submittal to SHPO. The
746 Trust will review these documents for their accuracy and consistency with Trust codes,
747 regulations, planning documents, guidelines and general design direction as described in
748 the Tenant Handbook and other such descriptive materials adopted or produced by the
749 Trust for Area B. The Trust shall review these documents for no more than fifteen (15)
750 calendar days and submit comments to the Applicant in writing prior to the Applicant's
751 submittal of final documents to SHPO.
752
- 753 2. The Trust shall assist the Applicant in making a determination regarding Functionally
754 Related Structures (FRS) according to 36 CFR 67.6(b)(4), and ensure the Applicant
755 submits adequate documentation to NPS-TPS to confirm the determination in conjunction
756 with the Part One application submittal.
757
 - 758 i. If the NPS-TPS confirms that the tax credit project is an FRS, any other work
759 within the complex of historically functionally related buildings that is not
760 subject to the tax credit project must be submitted to the Trust for Section 106
761 review through Stipulations IV or V and demonstrated to meet the

- 762 Standards. Such determinations will be documented in the Trust's annual report
763 in accordance with Stipulation XIV below.
- 764 ii. If NPS-TPS confirms that there are no FRS because there is no historic
765 functional relationship among the structures, a certification decision will be made
766 for the tax credit project only. Any other work must be reviewed separately.
767
- 768 3. The Trust shall monitor the construction phase of a Tax Incentive project for compliance
769 with any stipulations established through the Certified Rehabilitation process. The Trust
770 shall also monitor the five (5) year recapture period after the Applicant's completion of
771 the rehabilitation beginning from the date when the building or buildings associated with
772 the Certified Rehabilitation is/are placed into service.
773
- 774 i. The DFPO shall employ the review process described under Stipulation IV for
775 any substantive actions proposed involving a Certified Rehabilitation during the
776 five (5) year recapture period.
777
- 778 ii. The DFPO shall direct the applicant to notify SHPO in writing to describe the
779 nature of the proposed undertaking and request comment as to its appropriateness
780 according to terms established via the Certified Rehabilitation. SHPO may
781 consult with NPS-TPS as appropriate on the proposed additional work.
782
- 783 iii. The DFPO shall ensure that the additional work is carried out according to
784 direction from the SHPO and NPS-TPS
785
- 786 iv. The DFPO shall document the work, along with the rest of the undertaking, in the
787 Trust's annual Section 106 report in accordance with Stipulation XIV.
788

789 VI. ARCHAEOLOGY

790
791 The Trust shall take all reasonable measures to protect archaeological sites and features identified inside
792 the NHL. To accomplish this and inform the design process, an AMA shall be prepared by a qualified
793 archaeologist for all undertakings that involve ground-disturbing activities within or adjacent to
794 archaeologically sensitive areas (Stipulation IV(A)(2)(b-d)). All other ground disturbing activities are
795 subject to archaeologist review via the Trust's dig permit process. The Trust's qualified archaeologist
796 shall include copies of completed AMA's in the Trust's annual report in accordance with Stipulation XIV.
797 Based on the Trust's assessment under Stipulation IV(C)(1)(e), the AMA will outline a course of action
798 for the projects. This course of action shall include one or more of the following:
799

- 800 A. The Trust shall develop a project-specific monitoring plan for those projects that are not
801 anticipated to have an adverse effect, or that have been designed to avoid adverse effect during
802 design development but that nonetheless are in or adjacent to identified or predicted
803 archaeological areas (in accordance with Stipulation IV(C)(1)(f)(1) or IV(C)(1)(f)(2)). The
804 monitoring plan will describe measures to protect archaeological features and will include the
805 proposed location and frequency of monitoring along with required documentation procedures.
806 Measures to identify, assess, and determine the appropriate treatment of archaeological features
807 should they be encountered will be consistent with the discovery protocols (Appendix B).
808

809 B. The Trust shall develop a project-specific treatment plan at the completion of the
810 schematic phase for projects that may have an adverse effect as determined under Stipulation
811 IV(C)(1)(f)(2) but that require further identification to understand the content and dimensions of
812 the features, to assess the nature and extent of the effect, and/or to guide continuing efforts to
813 avoid the adverse effect. For the purposes of the undertaking, the Trust may assume NRHP
814 eligibility for archaeological features identified. Identification will further refine
815 recommendations in the AMA and may lead to a monitoring or treatment plan so that adverse
816 effects will be avoided.

817
818 C. The Trust shall develop a project-specific treatment, monitoring, or other plan for those
819 projects that have unavoidable adverse effects and where existing identification is sufficient to
820 proceed with a treatment plan, or for which further identification is incorporated within the
821 treatment plan. If this determination is reached through Stipulation IV(C)(1)(f)(3), the Trust shall
822 consult with NPS and SHPO on the proposed treatment plan according to the terms of that
823 Stipulation. The proposed plan will include a description of protection measures for unaffected
824 archaeological features, relevant research questions to be answered, methods for data recovery,
825 monitoring during construction, responsibilities and coordination, and the interpretation and
826 curation of recovered materials. The plan will describe the mitigation sufficiently to serve as a
827 scope of work and for the purpose of developing a budget. These reports will be summarized in
828 the Trust's annual report in accordance with Stipulation XIV.

829
830 D. All material remains and associated records generated by such projects, and not subject to
831 NAGPRA, will be accessioned, catalogued, and managed in accordance with 36 C.F.R. Part 79,
832 "Curation of Federally-Owned and Administered Archaeological Collections," the Trust's
833 *Archaeological Collections Policy* and the *Archaeological Collections Management Guidelines*.
834 36 C.F.R. Part 79 "

835 836 837 838 **VII. UNANTICIPATED EFFECTS & POST REVIEW DISCOVERY**

839
840 A. If after completion of an undertaking's review pursuant to Stipulation IV(C)(1) through
841 (3), or if during the implementation of any previously reviewed undertaking, the Trust finds it
842 necessary to modify the project scope or construction documents, the DFPO shall determine the
843 necessary compliance pathway to address this modification in accordance with Stipulation IV(C).
844

845 B. The Trust shall utilize its Standard Archaeological Discovery Protocol (see Appendix B)
846 for projects without any anticipated effects; this will be the only condition required prior to
847 implementation. In the event of an archaeological discovery the Trust may assume eligibility for
848 the purposes of treatment for the current undertaking. Should circumstances arise where the Trust
849 cannot address discoveries in a manner consistent with the protocol, the Trust shall notify the
850 SHPO and NPS of the discovery and any project-related time constraints, then agree upon
851 reasonable time frames for consultation. The Trust shall take into account any timely comments
852 prior to making a final decision on treatment. This protocol will describe the Trust's methods to
853 comply with the Archaeological Resources Protection Act (ARPA) and NAGPRA for
854 discoveries.

855 856 **VIII. EMERGENCY RESPONSE**

857

858 A. In the event that an emergency occurs at the Presidio that affects historic properties, the
859 Trust may take actions without consultation to preserve life or property.

860
861 1. Trust will notify SHPO and NPS within 24 hours of the emergency or as soon as
862 conditions permit.

863
864 2. The Trust will notify the SHPO and NPS of any actions taken to preserve life or
865 property within five days of completing the action.

866
867 3. The Trust will include a summary of the emergency and any actions taken in the
868 Trust's annual report in accordance with Stipulation XIV.

869
870 B. In the event of a disaster or emergency declared by the President or the Governor of
871 California, the Trust can undertake actions involving historic properties to prevent further damage
872 within thirty (30) days from the declaration of the disaster or emergency.

873
874 1. Emergency response work will be conducted in a manner that avoids or
875 minimizes effects on historic properties and, where possible, such emergency measures
876 will be undertaken in a manner that does not foreclose future preservation or restoration.

877
878 2. The Trust shall notify the NPS and SHPO of the emergency within two (2) days
879 of the declaration and include the steps being taken to address the emergency, and shall
880 provide on-site monitoring of emergency response work by qualified personnel (safe
881 working conditions permitting). NPS and SHPO may comment on the proposed steps in
882 order to facilitate the Trust's emergency response plan while also avoiding adverse
883 effects to affected properties.

884
885 3. The Trust will include a summary of the emergency and response taken in the
886 Trust's annual report in accordance with Stipulation XIV.

887
888 4. This timeframe may be extended with approval of the NPS and SHPO.

889
890 C. Actions as part of the recovery of a disaster or emergency shall be reviewed in
891 accordance with Stipulation IV.

892
893 **IX. DISPUTE RESOLUTION**

894
895 Should any signatory or concurring party to this PA object at any time to any actions proposed or the
896 manner in which the terms of this PA are implemented, the Trust shall consult with such party to resolve
897 the objection. If the Trust determines that such objection cannot be resolved, the Trust will:

898
899 A. Notify signatory and concurring parties of the intent to resolve a dispute through the
900 involvement of the ACHP, and forward all documentation relevant to the dispute, including the
901 Trust's proposed resolution, to the ACHP. The ACHP shall provide the Trust with its advice on
902 the resolution of the objection within thirty (30) days of receiving adequate documentation. Prior
903 to reaching a final decision on the dispute, the Trust shall prepare a written response that takes
904 into account any timely advice or comments regarding the dispute from the ACHP, signatories
905 and concurring parties, and provide them with a copy of this written response. The Trust will then
906 proceed according to its final decision.

908 1. If the ACHP does not provide its advice regarding the dispute within the thirty
909 (30) day time period, the Trust may make a final decision on the dispute and proceed
910 accordingly. Prior to reaching such a final decision, the Trust shall prepare a written
911 response that takes into account any timely comments regarding the dispute from the
912 signatories and concurring parties to the PA, and provide them and the ACHP with a
913 copy of such written response.
914

915 2. The Trust's responsibility to carry out all other actions subject to the terms of this
916 PA that are not the subject of the dispute remain unchanged.
917

918 **X. AMENDMENTS**

919
920 A. This PA may be amended when such an amendment is agreed to in writing by all
921 signatories. The amendment will be effective on the date a copy signed by all of the signatories is
922 filed with the ACHP.
923

924 B. Appendices A, B, C or D may be revised with the written agreement of the Trust, SHPO,
925 and NPS without a revision being made to the underlying PA in accordance with an MOA and
926 filed with the ACHP. Any such change will be documented in the Trust's annual report in
927 accordance with Stipulation XIV.
928

929 **XI. TERMINATION**

930
931 A. Only a signatory party may terminate this PA. If any signatory party proposes
932 termination of this PA, the signatory party proposing termination shall notify all other signatories
933 in writing, explain the reasons for proposing termination, and consult with the other signatories
934 for no more than thirty (30) days to seek alternatives to termination. Should such consultation
935 result in an agreement on an alternative to termination, then the signatories shall proceed with an
936 amendment to the agreement.
937

938 B. If within thirty (30) days (or another time period agreed to by all signatories) an
939 amendment cannot be reached, any signatory may terminate the PA upon written notification to
940 the other signatories.
941

942 C. Once the PA is terminated, and prior to work continuing on an undertaking, the Trust
943 must either (a) execute a Memorandum of Agreement pursuant to 36 C.F.R. § 800.6, or (b)
944 request, take into account, and respond to the comments of the ACHP under 36 C.F.R. § 800.7.
945 The Trust shall notify the signatories as to the course of action it will pursue.
946

947 **XII. DURATION**

948
949 A. This PA shall become effective upon execution by the Trust, the SHPO, the NPS, and the
950 ACHP and shall remain in effect until December 31, 2024, or unless terminated prior to that time
951 in accordance with Stipulation XI, or unless it is extended for an additional period of time by
952 mutual written agreement of the signatory parties.
953

954 **XIII. DEFINITIONS**

956 A. The definitions of terms appearing at 36 C.F.R. § 800.16 are incorporated by reference
957 into this PA.

958

959 **XIV. ANNUAL REVIEW AND MONITORING**

960

961 A. On or before January 31st of each year so long as this PA is in effect, the Trust shall
962 prepare and provide to all parties an annual report describing how the Trust is carrying out its
963 responsibilities under this PA.

964

965 B. The Trust shall ensure that the Report is made available to the public and that potentially
966 interested persons and members of the public are invited to provide comments to the SHPO, NPS,
967 and the ACHP as well as to the Trust. At the request of the SHPO, NPS, or the ACHP, the Trust
968 shall supplement this process through meeting(s) to address comments and/or questions.

969

970 C. The Report shall include, at a minimum:

971

972 1. A list of all undertakings reviewed under Stipulation IV.

973

974 2. Efforts to identify and/or evaluate potential historic properties, monitoring
975 efforts, AMA or research designs, and treatment of historic properties.

976

977 3. Reports of any training given to Trust personnel pursuant to Stipulation II,
978 identification of current Trust points of contact, and notification of any qualified
979 personnel changes.

980

981 4. Any recommendations to amend this PA or improve communications among the
982 parties.

983

984 D. The SHPO and NPS may monitor activities carried out pursuant to this PA, and the
985 ACHP will review such activities if it deems necessary or is so requested. The Trust shall
986 cooperate with the SHPO, NPS and the ACHP in carrying out their monitoring and review
987 responsibilities.

988

989 **EXECUTION** of this PA by the Trust, SHPO, NPS, and the ACHP and implementation of its terms
990 evidence that the Trust has taken into account the effects of this undertaking on historic properties and
991 afforded the ACHP an opportunity to comment.

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**PROGRAMMATIC AGREEMENT
AMONG THE PRESIDIO TRUST, NATIONAL PARK SERVICE,
THE ADVISORY COUNCIL ON HISTORIC PRESERVATION,
AND THE CALIFORNIA STATE HISTORIC PRESERVATION OFFICER
REGARDING THE PRESIDIO TRUST MANAGEMENT PLAN
AND
VARIOUS OPERATION AND MAINTENANCE ACTIVITIES
FOR AREA B OF
THE PRESIDIO OF SAN FRANCISCO NATIONAL HISTORIC LANDMARK DISTRICT,
GOLDEN GATE NATIONAL RECREATION AREA
SAN FRANCISCO, CALIFORNIA**

SIGNATORY PARTY:

THE PRESIDIO TRUST

Name:



Title: Executive Director

Date: April 23, 2014

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**PROGRAMMATIC AGREEMENT
AMONG THE PRESIDIO TRUST, NATIONAL PARK SERVICE,
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GOLDEN GATE NATIONAL RECREATION AREA
SAN FRANCISCO, CALIFORNIA**

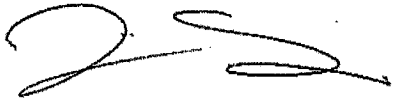
SIGNATORY PARTY:
NATIONAL PARK SERVICE: PACIFIC WEST REGION

Name: *Cristina Flynn - Christine Lehman*
Title: *Reg. Dir. DMRCB*
Date: *4/24/2014*

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PROGRAMMATIC AGREEMENT
AMONG THE PRESIDIO TRUST, NATIONAL PARK SERVICE,
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GOLDEN GATE NATIONAL RECREATION AREA
SAN FRANCISCO, CALIFORNIA

SIGNATORY PARTY:
CALIFORNIA STATE HISTORIC PRESERVATION OFFICER



Name: Jenan Saunders
Title: Deputy State Historic Preservation Officer
Date: April 25, 2014

1063 PROGRAMMATIC AGREEMENT
1064 AMONG THE PRESIDIO TRUST, NATIONAL PARK SERVICE,
1065 THE ADVISORY COUNCIL ON HISTORIC PRESERVATION,
1066 AND THE CALIFORNIA STATE HISTORIC PRESERVATION OFFICER
1067 REGARDING THE PRESIDIO TRUST MANAGEMENT PLAN
1068 AND
1069 VARIOUS OPERATION AND MAINTENANCE ACTIVITIES
1070 FOR AREA B OF
1071 THE PRESIDIO OF SAN FRANCISCO NATIONAL HISTORIC LANDMARK DISTRICT,
1072 GOLDEN GATE NATIONAL RECREATION AREA
1073 SAN FRANCISCO, CALIFORNIA
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1076 SIGNATORY PARTY:

1077
1078 ADVISORY COUNCIL ON HISTORIC PRESERVATION
1079

1080
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1082
1083 Name: John W. Stuber
1084 Title: EXECUTIVE DIRECTOR
1085 Date: 4/29/14

1086 **APPENDIX A**

1087 **REPETITIVE OR LOW IMPACT ACTIVITIES**

1088 The following projects are exempt from further review or consultation with the SHPO, NPS, and the
1091 ACHP under the terms of this PA.

- 1092
- 1093 A. Maintenance of contributing buildings and structures which includes:
- 1094
- 1095 1. Housekeeping, routine maintenance, building monitoring, and other such actions
1096 (such as repair/replacement of light switches, and rewiring existing fixtures in existing
1097 conduit, replacement of window putty) that do not damage historic fabric.
- 1098
- 1099 2. Painting of historic structures (exterior and interior) to match existing color,
1100 consistent with approved Residential Paint Palette, or based on paint analysis by an
1101 architect or exhibit specialist.
- 1102
- 1103 E. Maintenance operations for non-contributing buildings and structures in a historic
1104 district, except excavations and borings in archaeologically sensitive areas.
- 1105
- 1106 F. Painting of non-historic buildings and structures (exterior and interior).
- 1107
- 1108 G. Maintenance and repair or replacement of roofs or parts of a roof on historic and non-
1109 historic structures that are deteriorated beyond repair, when replacement matches existing or
1110 original material and design, and the Secretary's Standards, or maintenance scope of work that
1111 does not alter the integrity of the historic material.
- 1112
- 1113 H. Grading of terrain adjacent to a building to achieve positive water runoff in areas not
1114 designated as archaeologically sensitive or having vegetation or other characteristics which
1115 contribute to the cultural landscape and would be affected by grading.
- 1116
- 1117 I. Routine grounds maintenance such as grass cutting and treatment, maintenance of shrubs,
1118 and tree trimming, provided these activities are consistent with the Vegetation Management Plan
1119 and preservation of the cultural landscape.
- 1120
- 1121 J. Maintenance of existing roads or existing parking areas, including repaving and grading,
1122 within previously disturbed areas, where the work does not affect the historic integrity and
1123 character defining features of roads that are historic properties.
- 1124
- 1125 K. Rehabilitation, maintenance, or replacement of utility lines, transmission lines, and non-
1126 historic fences and walls within previously disturbed areas, not including known archaeological
1127 sites.
- 1128
- 1129 L. Health and safety activities such as non-destructive testing for radon gas, asbestos, lead-
1130 based paint, lead pipes, and hazardous materials and wastes.
- 1131
- 1132 M. Conducting non-ground disturbing elements of the applicable Integrated Pest
1133 Management program for control of pests such as termites, insects, and rodents.
- 1134

- 1135 N. Maintenance of existing facilities that does not involve new or additional ground
1136 disturbance (e.g., maintenance or replacement of guard rails, barriers, traffic control devices, light
1137 fixtures, non-historic curbs and sidewalks).
1138
- 1139 O. Maintenance (that does not change the configuration or appearance of the existing
1140 facilities) of existing electronic communication sites involving no ground disturbance.
1141
- 1142 P. Drilling test wells outside the boundaries of known archaeological sites for such purposes
1143 as water, slope stability, and detection of contaminants when continuous core sample is submitted
1144 to archaeology lab.
1145
- 1146 Q. Mitigation or abatement of hazardous materials where this can be accomplished without
1147 impact to historic integrity or character-defining features of historic properties in situations such
1148 as the following:
1149
- 1150 1. Removal of asbestos insulation from piping and around duct work in open areas;
1151
 - 1152 2. Removal of damaged asbestos floor tile and replacement with similar non-
1153 asbestos tile;
1154
 - 1155 3. Carpeting over damaged asbestos floor tiles which do not contribute to the
1156 historic significance of a structure;
1157
 - 1158 4. Encapsulation of lead-based paint in window trim and molding where there is no
1159 change to appearance.
1160
- 1161 R. Conducting small-scale and select destructive testing in contributing buildings to expose
1162 and assess concealed structural conditions (such as removal of small areas of plaster wall finish)
1163 and/or to assess material capacities (such as masonry push testing or concrete slab coring) when
1164 performed in areas that are easily repairable or otherwise inconspicuous.

1165 **APPENDIX B**

1166 **STANDARD ARCHAEOLOGICAL DISCOVERY PROTOCOL**

1167
1168
1169
1170 A. There are three types of discoveries that are covered by this protocol:

- 1171
1172 1. Human remains of Native American or other derivation.
1173
1174 2. Cultural resources that have the potential to be significant.
1175
1176 3. Cultural resources not requiring further consideration.
1177

1178 B. An unanticipated discovery refers to any situation where previously unidentified
1179 archaeological resources or human remains are encountered during ground-disturbing activities.
1180 Unanticipated discovery protocols apply to those archaeological finds that are exposed during
1181 construction or construction-related activities whether an archaeologist is present or not. All
1182 contractors will immediately report to the Trust archaeologist if archaeological materials are
1183 uncovered during construction activities. All contractors must cease operations within the vicinity
1184 of the find until the Trust archaeologist is consulted. Cultural materials should be avoided by all
1185 future project activities and protected in place until a decision about their potential significance
1186 can be made. The Trust may assume NHL or NRHP eligibility of inadvertently discovered
1187 archaeological features for purposes of this treatment. All materials are property of the Trust and
1188 are not to be taken for personal use or display. The removal of artifacts from federal land is a
1189 federal offense and can result in substantial fines and/or imprisonment.
1190

1191 C. Archaeological resources include, but are not limited to, stone, brick, and concrete
1192 building foundations, isolated historic artifacts, historic privy pits and household waste deposits,
1193 and items of Native American derivation such as stone tools, shell and animal bone waste, shell
1194 beads, and habitation areas. A more detailed list follows:

- 1195
1196 1. Human remains;
1197
1198 2. Concentrations of rock, ash, animal bone or shell;
1199
1200 3. Buried layers containing a dark, almost black or very dark brown soil often
1201 containing charcoal and shell fragments;
1202
1203 4. Concentrations of artifacts such as stone bowls, arrowheads, bone tools, shell
1204 beads, etc.;
- 1205
1206 5. Architectural foundations made of stone, brick, wood, or concrete;
1207
1208 6. Architectural fabric;
1209
1210 7. Concentrations or historic material such as fragments of glass bottles, ceramic
1211 dishes, old cans, metal hardware, or other obvious trash dumps;
1212
1213 8. Pockets of debris containing food remains (e.g. cut bone, seeds, pits); and
1214

1215 9. Other materials that do not qualify as archaeological resources might also be
1216 encountered. These include: subsurface utilities such as water or sewer lines, materials
1217 manufactured after 1950, and small concentrations of broken concrete, broken asphalt,
1218 modern aluminum cans or beer bottles, and/or unmarked, unmortared bricks that have
1219 been deposited as fill, if no other cultural materials are present. These are generally not
1220 considered significant finds but should be brought to the Trust archaeologist's attention to
1221 inform future oversight.

1222
1223 D. Human Remains

1224
1225 1. All project-related ground-disturbing activities at the Presidio are designed to
1226 avoid human remains. If human remains, funerary objects, sacred objects, or objects of
1227 cultural patrimony are inadvertently discovered they shall be protected in place and
1228 avoided by all project activities. Ground disturbing work in the vicinity of the find must
1229 immediately cease and the Trust archaeologist must be contacted. Presidio Archaeology
1230 Lab staff will notify the Trust's DFPO. If necessary, the Trust will notify the San
1231 Francisco Medical Examiner of the inadvertent discovery of human remains.

1232
1233 2. The immediate protection of human remains at the site shall be accomplished by
1234
1235 a) keeping any discovery confidential, and
1236
1237 b) securing the location to prevent disturbance of the remains and any
1238 associated materials.

1239
1240 3. The Trust archaeologist shall determine whether NAGPRA applies to the
1241 discovery and will ensure that the finds are treated in compliance with all requirements
1242 outlined at 43 C.F.R. § 10.4. Any materials not subject to NAGPRA will remain under
1243 Federal control.

1244
1245 4. The Trust archaeologist shall determine whether the human remains are a single
1246 isolated burial or are potentially part of a cemetery or a larger archaeological site. This
1247 may necessitate the involvement of a consulting physical anthropologist. Articulated
1248 human remains, either as part of a single burial or larger cemetery, will be protected in
1249 place and avoided by all project activities. This may involve abandonment or redesign of
1250 the project.

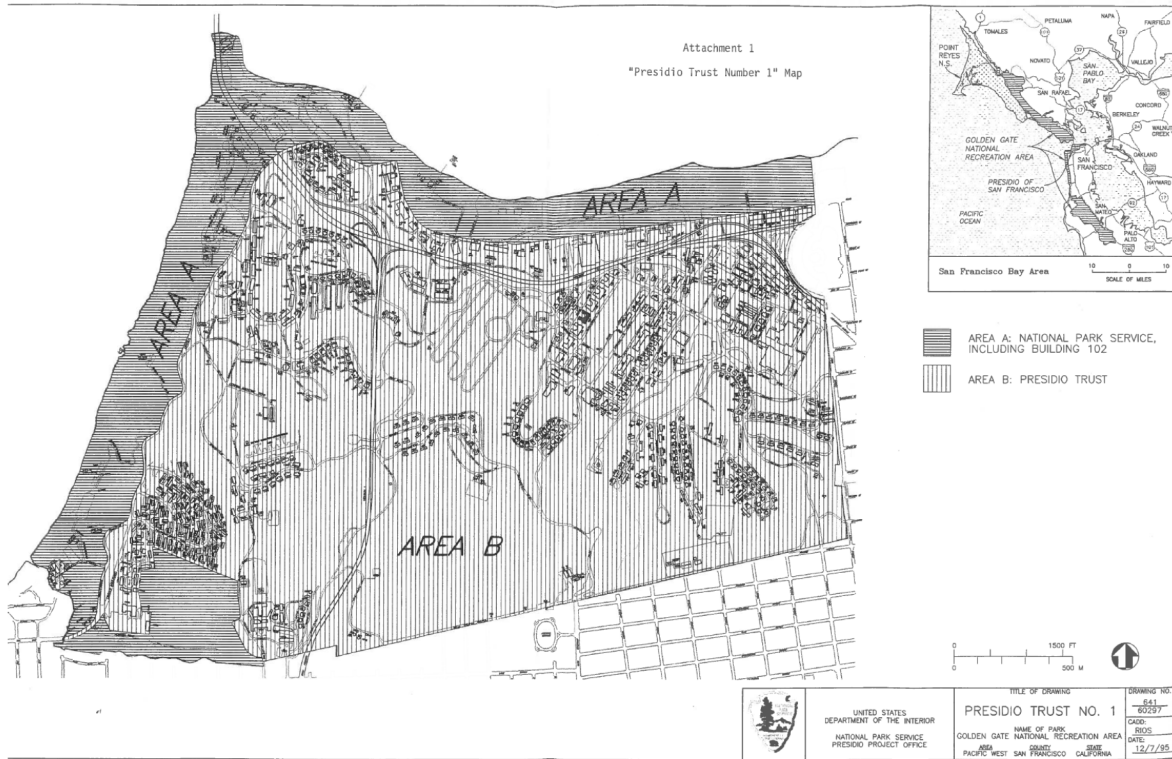
1251
1252 5. If the discovery is limited to disarticulated human remains, the Trust
1253 archaeologist or a consulting physical anthropologist will direct necessary collection
1254 efforts. Further identification work may be necessary to determine the frequency of
1255 disarticulated human remains in the project area, and to determine an appropriate course
1256 of action. Any disarticulated remains collected from the site will be stored in archival
1257 boxes in a secure location until appropriate re-interment can take place. No human
1258 remains will be accessioned into the Presidio Trust Archaeological Collections.

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APPENDIX C

AREA OF POTENTIAL EFFECT

“Presidio Trust Number 1,” dated December 7, 1995



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APPENDIX D

ARCHAEOLOGICAL AREAS OF THE NHLD

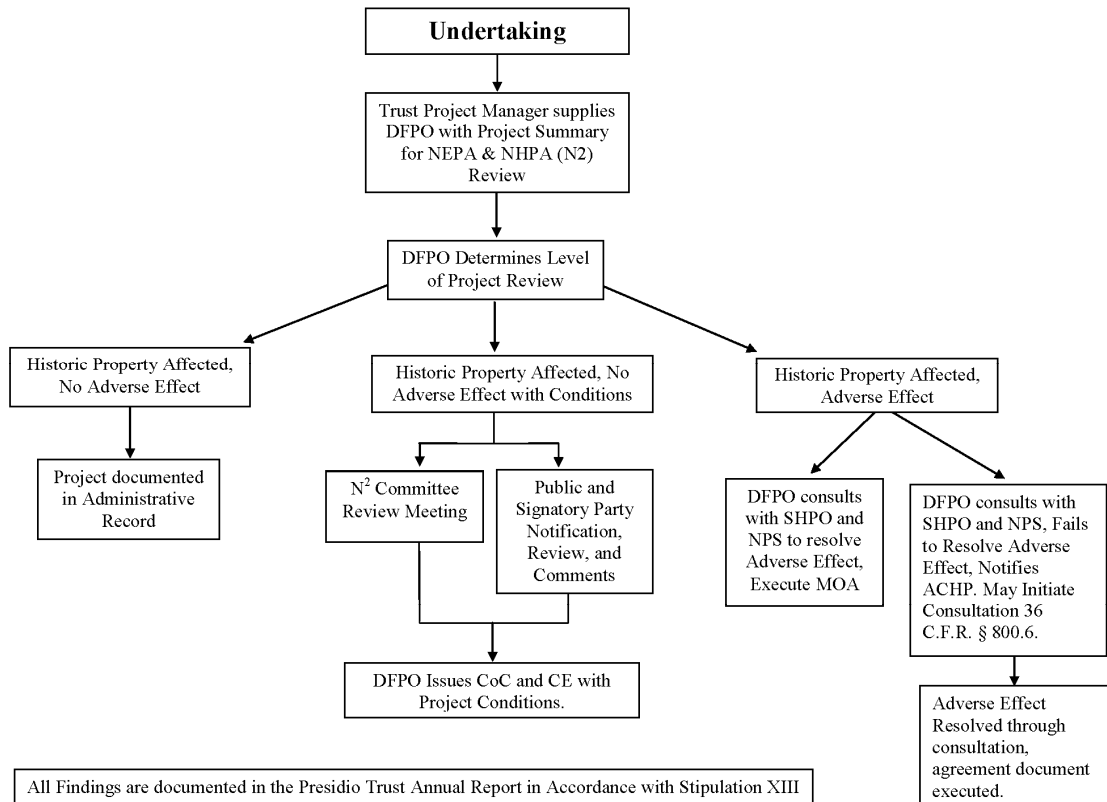


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APPENDIX E
N² REVIEW PROCESS

The Presidio Trust N² Process



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APPENDIX F

LIST OF PARTIES NOTIFIED DURING THE CONSULTATION PROCESS (May – December 2013)

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Concurring Parties to the 2002 PTPA, notified, comments requested on May 24, 2013 and November 15, 2013:

National Trust for Historic Preservation
Presidio Historical Association

Participating Parties to the 2011 Main Post Update PA, notified and invited to participate August 26, 2013:

National Trust for Historic Preservation
Presidio Historical Association
San Francisco Architectural Heritage
People for a Golden Gate National Recreation Area
National Parks Conservation Association
Sierra Club
Decendants of the de Anza and Portola Expedition
Neighborhood Associations for Presidio Planning
Cow Hollow Association
Laurel Heights Improvement Association
Marina Community Association
San Francisco Film Society
Interfaith Center at the Presidio

eNews Announcements to 9,000 subscribed members of the public on July 12, 2013 and November 20, 2013, notifying them of the process and inviting comment

**PROGRAMMATIC AGREEMENT
AMONG THE PRESIDIO TRUST, NATIONAL PARK SERVICE,
THE ADVISORY COUNCIL ON HISTORIC PRESERVATION,
AND THE CALIFORNIA STATE HISTORIC PRESERVATION OFFICER
REGARDING THE PRESIDIO TRUST MANAGEMENT PLAN
AND
VARIOUS OPERATION AND MAINTENANCE ACTIVITIES
FOR AREA B OF
THE PRESIDIO OF SAN FRANCISCO NATIONAL HISTORIC LANDMARK
DISTRICT,
GOLDEN GATE NATIONAL RECREATION AREA
SAN FRANCISCO, CALIFORNIA**

WHEREAS, the Agreement was executed in April 2014; and

WHEREAS, staffing changes at the Trust have triggered updates to positions defined under its administrative stipulations; and

NOW, THEREFORE, in accordance with Stipulation X. of the Agreement, the Presidio Trust, National Park Service, California State Historic Preservation Officer and Advisory Council on Historic Preservation agree to amend the Agreement as follows:

I. ROLES AND RESPONSIBILITIES

A. The Trust

1. The Trust's Chief Executive Officer (CEO) shall be responsible for funding the agency's preservation program and assigning qualified staff and other resources to carry out identification and management responsibilities effectively.

2. The CEO shall designate a Federal Preservation Officer (FPO) who shall be responsible for coordination of the preservation program and implementation of the terms of this PA. The FPO will have sufficient authority and control over internal processes to ensure that decisions made pursuant to this PA are carried out. The FPO shall meet the requirements for a Preservation Officer as defined in "The Secretary of the Interior's Standards and Guidelines for Federal Agency Historic Preservation Programs Pursuant to the National Historic Preservation Act," have five years or more experience in historic preservation and meet the professional qualifications for Archaeologist, Historian, Architectural Historian or Historic Architect included in "The Secretary of the Interior's Historic Preservation Professional Qualification Standards." The FPO shall coordinate with the NEPA Compliance Manager and N2 Compliance Coordinator in carrying out the provisions of Stipulations IV and V.

All subsequent references to "DFPO" in the agreement document shall be changed to refer to the "FPO".

EXECUTION of this Amendment by the Trust, NPS, and SHPO and implementation of its terms evidence that the Trust has taken into account the effects of this undertaking on historic properties and afforded the ACHP an opportunity to comment.

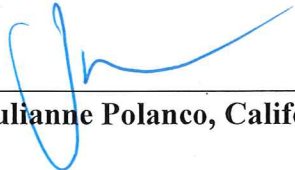
SIGNATORY:

Presidio Trust

_____ Date
Jean S. Fraser, Chief Executive Officer

SIGNATORY:

California State Historic Preservation Officer



Julianne Polanco, California SHPO

Date *6 Jan 2016 2017 p*



2018 ANNUAL REPORT OF NHPA COMPLIANCE ACTIVITIES

Exhibit B: The Presidio Trust N² Review Process
to achieve compliance with the
**National Historic Preservation Act (NHPA) and
the National Environmental Policy Act (NEPA)**

N² PROJECT REVIEW

Determining whether NHPA applies to a project

Under the National Historic Preservation Act (NHPA) and the Presidio Trust's Programmatic Agreement (PTPA) with the National Park Service, State Office of Historic Preservation and the Advisory Council on Historic Preservation, prior to any undertaking, the Trust must "take into account the effect of the undertaking on any district, site, building, structure or object that is included in or eligible for inclusion in the National Register." (16 U.S.C. 470f)

Determining whether NEPA applies to a project

Under the Trust's National Environmental Policy Act (NEPA) regulations, any individual or group seeking "to demolish, construct, reconstruct, develop, preserve, rehabilitate, or restore real property within the Presidio Trust Area" is subject to NEPA review (§ 1010.3).

PROJECT SCREENING FORM for NEPA and NHPA

The Project Screening Form (Appendix B) is available on the TrustNet, the Presidio Trust's (Trust) internal web site. The Trust compliance team uses the screening form for pre-review consultation, which helps to identify the potential for environmental impacts and adverse effects to a historic property that may result from proposed activities. Projects reviewed by the N² team are those that are anticipated to receive a Categorical Exclusion (CE) and a Certificate of Compliance (CC), which certify that there will not be an adverse effect to historic resources and that environmental impacts will not be significant. A flow chart in Appendix C provides a visual representation of the N² process.

Project managers are required to fill out a Project Screening Form for any activity that is subject to N² review (based on the criteria described above). The intent is to provide the resource specialists tasked with reviewing projects for NEPA and NHPA compliance with detailed information about project proposals prior to the N² review meeting. The form has seven information sections and 20 questions that address whether the potential for environmental impact or potential for adverse effect to historic property exists. The first part of the Project Screening Form summarizes specific project details, while the second part identifies potential effects. Part 2 of the screening form requires details about project-specific potential impacts on a wide range of resources, ranging from historic buildings to native plant communities.

Upon receipt of the project proposals, the Historic Compliance Coordinator reviews the project proposal to determine the level of review required. Sometimes, consultation with only one or two resource specialists is required to certify that resources will not be negatively affected. This level of review is known as "administrative review." Complex or multi-phase projects (such as building rehabilitations) require full N² committee review. An N² submittal includes digital and hard copies of the screening form, along with attachments (usually drawings or maps), which must be submitted one week prior to the meeting.

N² MEETING

Project managers may use the weekly N² meeting to 1) review their project at the scoping stage in order to assist them in completing the proper documentation *or*, 2) present their project to the N² team



**2018 ANNUAL REPORT
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Exhibit B: The Presidio Trust N² Review Process
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**National Historic Preservation Act (NHPA) and
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for comments on projects requiring a planning record and compliance documentation. N² Meetings are held every Thursday at 10am (when projects have been proposed), and agendas are distributed electronically to team members, PA parties and presenters in advance of the meeting. Members of the signatory and concurring parties to the PTPA may attend project review meetings and comment on projects under review.

The Presidio Trust N² Review Team is comprised of the following resource specialists:

Federal Preservation Officer (FPO): *Rob Thomson*
Historic Compliance Coordinator: *Megan Borthwick*
NEPA Compliance Manager: *John Pelka*
Senior Deputy General Counsel: *Andrea Andersen*
Archeologists: *Eric Blind, Kari Jones, Edward DeHaro, Claire Yancey*
Forester: *Blake Troxel*
Associate Director of Building Rehab, Park Design and Construction: *Rob Wallace*
Integrated Pest Management Specialist: *Christa Conforti*
Historic Landscape Architect/Cultural Landscape Specialist: *Michael Lamb*
Associate Director Natural Resources: *Lew Stringer,*
Environmental Remediation Project Manager: *Nina Larssen*
Transportation Manager: *Amy Marshall*
Chief Land and Stewardship Officer: *Salvatore Genito*
Special Assistant to Land and Building Stewardship: *Mark Helmbrecht*
Associate Director of Landscape Rehabilitation, Park Design and Construction: *Genevieve Bantle*
Associate Director, Infrastructure Management, Park Design and Construction: *Thomas Mudd*

Following a full-review N² meeting, Trust compliance staff will document meeting minutes and conditions required to support a Categorical Exclusion and Certificate of Compliance, and circulate minutes to the N² team, signatory and concurring parties via electronic mail for comment or questions. The minutes and conditions will reflect input from the FPO and qualified Trust staff, as well as comments received from signatory and concurring parties or the public. Within five business days following circulation of the meeting minutes and project conditions, final minutes will be distributed and the Certificate of Compliance and Categorical Exclusion will be executed for inclusion in the undertaking's administrative record.

CATEGORICAL EXCLUSION

The Categorical Exclusion Form is issued to the project manager as evidence of compliance with NEPA, but is not considered complete until all the conditions (for the purpose of avoiding any environmental impact) are met. A Categorical Exclusion is considered complete when all project conditions are signed off by the applicable team specialist or their designee. This documentation is generally required before going to the Presidio Trust Permitting Department. Some conditions apply to the construction period and are monitored and certified after permitting. When a project proposal is administratively reviewed, the same process applies and a project approval number is assigned in the N² database.



Presidio
Trust

**2018 ANNUAL REPORT
OF NHPA COMPLIANCE ACTIVITIES**
Exhibit B: The Presidio Trust N² Review Process
to achieve compliance with the
**National Historic Preservation Act (NHPA) and
the National Environmental Policy Act (NEPA)**

CERTIFICATE OF COMPLIANCE

The Certificate of Compliance is issued to the project manager as documentation that a project will not have an adverse effect to the historic properties of the National Historic Landmark District (NHLD) or the NHLD itself. The Federal Preservation Officer, with input from the specialists on the N² review team can determine that a project 1) has no effect, 2) has no adverse effect or 3) has no adverse effect with stipulations. Stipulations constitute detailed requirements that will, when implemented, ensure that the project avoids any adverse effect(s) to historic properties. Stipulations must generally be met prior to implementation, unless specifically documented otherwise. The Historic Compliance Coordinator often continues correspondence with project managers in order to document that stipulations are followed. A Certificate of Compliance is considered complete once all stipulations are signed off by the project manager, and it is returned to the compliance department. When a project proposal is administratively reviewed, a Certificate of Compliance is issued with a project approval number assigned in the N² database. Documentation of a completed Certificate of Compliance or administrative approval is required before going to the Presidio Trust Permitting Department.

All projects that receive Certificates of Compliance/Categorical Exclusions (under NEPA) are posted to the Trust's publicly accessible online database, available via its website (<http://www.presidio.gov/presidio-trust/planning/Pages/categorical-exclusions.aspx>).

Exhibit C: 2018 Annual Report for NHPA Compliance Activities per the Programmatic Agreement Among the Presidio Trust, National Park Service, the Advisor Council for Historic Preservation and the California State Historic Preservation Office for Operations and Maintenance in Area B of the Presidio of San Francisco.

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

18-013 Kashmir Cypress Plantings Near Building 558

Summary Four Kashmir Cypress (*Cupressus cashmeriana*) in the now larger open area west of building 558 will be planted after the recent loss of a mature coast live oak. The

planting is consistent with the Presidio Promenade ornamental planting, both historic and recent, in the vicinity of building 558. Trust landscape crews will plant the 15-gallon trees in the immediate area of the downed oak. The excavation will be by hand and to a depth of no more than 12 inches. Trust Remediation and Archaeological staff will be consulted prior to the work.

Project Type: Landscaping/Site Work

Project Manager: Michael Lamb

Submitted On: 1/8/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-014 Building 684 (Substation 680) Transformer Replacement

Summary The transformer that serves the Fort Scott electric distribution area is beyond its service life and needs to be replaced. This project will remove and replace one

distribution transformer and one distribution switch inside building 684. The enclosure block wall facing Park Boulevard will be removed and replaced in-kind at project completion. Work activities will occur outside of the tree protection zone of two nearby mature cypresses. Traffic controls will be implemented for short durations as necessary for equipment removal and replacement. Affected tenants will be notified in advance of two short duration power outages occurring overnight to the service area at the beginning and end of the project. The oil inside the existing equipment will be handled and disposed of according to its waste classification.

Project Type: Infrastructure

Project Manager: Tom Mudd

Submitted On: 1/12/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

18-015 Simonds Loop Island Vegetation Clearing

Summary As recent as 1997, Simonds Loop Island was much more open than it is presently, likely due to the routine mowing of the less steep areas by the U.S. Army. Mostly

in response to recurring problems with homeless camps in the 6.2-acre island, selected vegetation will be removed in two areas within the island, and at a recently discovered camp just down slope from Quarters 1. Initial clearing efforts will focus on a number of invasive plants that have altered the character of the island over the past few years. Targeted plants include Canary Islands St. Johnswort (*Hypericum canariensis*), which covers roughly 20 percent of the island and its unique character creates a dense canopy creating a barren plant free ground-plain (perfect for camping and hiding out), cotoneaster and black acacia, which contribute to the incredible density. Current efforts are expected to better reveal several desirable plant species, both natives and exotics, and Works Progress Administration-era stone walkways, stairs and drainages.

Project Type: Landscaping/Site Work

Project Manager: Michael Lamb

Submitted On: 1/31/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-016 LED Streetlight Conversion

Summary The Trust is replacing its approximately 800 streetlight fixtures with ultra-efficient, light emitting diode (LED) fixtures. Of the 800 fixtures, approximately 700 are

cobra head style and 100 are pedestal type. The LED fixtures will improve lighting conditions throughout the Presidio for pedestrians, bicyclists and drivers. The new streetlights will consume on average 50 percent less energy than the current streetlights, thereby reducing electricity costs and the Presidio's environmental footprint. Trust crews will remove the "head" of the existing streetlight and replace it with a new LED fixture, leaving the existing pole and crossarm untouched. The project will feature LEDs with a correlated color temperature (CCT) of 3,000° Kelvin (K). All fixtures will be fully cut off fixtures compliant with International Dark Sky Association recommendations and those of the American Medical Association. The changeover is expected to be completed by the end of 2020.

Project Type: Infrastructure

Project Manager: Andy Baird

Submitted On: 2/5/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-017 Wright Loop Light Fixture Replacements

Summary The five pedestrian-scale light fixtures (pole and luminaire) along Wright Loop are missing or in a state of disrepair. The Trust will install five new Spectra fixtures

similar to those used on Lovers' Lane (project 09-115). The fixtures will be energy efficient LEDs with full cutoffs (no uplight) to prevent light trespass into the adjacent forest. The fixtures will also be outfitted with sensors that allow the light to be operated at two intensities.

Project Type: Infrastructure

Project Manager: Genevieve Bantle

Submitted On: 2/9/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-018 Lower Quarry Nest Boxes for Native Birds

Summary Several native bird species of the area, including Western Bluebirds, Chestnut-backed Chickadees and Pygmy Nuthatches, rely on cavities/holes found in large,

mature trees or snags for nesting. This project will help compensate for the loss of cavity nesting bird habitat due to the recent removal of 28 large, mature Monterey Pines and Monterey Cypress in the Lower Quarry neighborhood. Trust staff and volunteers will build and install between 12 and 15 nest boxes, and monitor the nest boxes for usage using the Cornell Lab of Ornithology NestWatch protocol as a guide. After most young birds have fledged the nest, the boxes will be cleaned out, and left on site for the next year. Monitoring will continue year after year. The project is being conducted in partnership with the Golden Gate Audobon Society.

Project Type: Research/Testing

Project Manager: Dionisio Gamoso

Submitted On: 3/5/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-019 Barnard Avenue Informational Signs

Summary The Trust uses signs as a frequent method of providing information to park visitors. Two signs will be placed at the west end of Barnard Avenue near the

Ecology Trail to address several recurring problems in the area: dumping outside the provided trash bin, and pets off leash/pet refuse not being picked up. The pet sign will also advise professionals walking more than three dogs to obtain a commercial dog walking special use permits issued by the National Park Service. The signs are intended to ensure the public's convenience and safety, and protect the area's natural features in accordance with Trust regulations.

Project Type: Miscellaneous

Project Manager: Jody Sanford

Submitted On: 3/19/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

18-020 Fort Scott Parade Ground Pilot Project

Summary In light of the renewed interest in the Fort Scott campus, there is a desire to create a uniform and consistent appearance of its parade ground, within the guidelines for

the rehabilitation of a historic landscape. Currently, the parade ground consists of many species of annual and perennial grasses and forbs (herbaceous flowering plants other than a grass) dominated by Kikuyu grass, purple velvet grass and wild oat. The parade ground is unirrigated and browns out in the summer months. Several tall weed species contribute to a neglected appearance, despite mowing several times a year. This pilot project is intended to reduce undesirable vegetation while increasing and introducing short-statured, drought-resistant forbs and grasses that will require less maintenance and little water. Three 100 by 100-foot experimental blocks will be established in areas dominated by exotic/invasive grasses. Plots within the blocks will test different weed removal and plant establishment treatments. All plots will initially receive periodic irrigation and a mixture of seed and small plugs of grasses and forbs will be tested. In addition, some additional irrigation test plots will evaluate the minimum frequency and amount of irrigation that would be needed to keep the parade ground green into the dry season. The results of the pilot project are expected to provide valuable information to guide future implementation actions.

Project Type: Landscaping/Site Work

Project Manager: Lew Stringer

Submitted On: 3/20/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-021 Phytophthora Awareness Sign and Shoe Cleaning Station

Summary The plant pathogen Phytophthora (Greek for plant killer) is a microorganism that travels from site to site through contaminated soil carried on our shoes. More than

a dozen Phytophthora species have already been found in the Presidio. The Trust wishes to educate trail users about the plant pathogen and the damage it has done to native plants. A Phytophthora awareness sign and shoe cleaning station will be installed trailside at the Arguello entrance trailhead, which receives a high volume of foot traffic and is in close proximity to Phytophthora detections. The sign will make trail users aware of the relevancy of this topic to the Presidio and other ecosystems and request trail users to use the shoe cleaning station provided.

Project Type: IPM

Project Manager: Christa Conforti

Submitted On: 3/9/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-022 Lovers' Lane Raised Crosswalk

Summary Minor alterations to the Lovers' Lane/MacArthur Avenue/Sumner Street intersection will be made in order to increase pedestrian safety and address

drainage issues that result in water pooling/overflowing onto adjacent trails and sidewalks. A new raised crosswalk/speed table will be constructed for the Lovers' Lane crossing at MacArthur Avenue, and approximately 40 feet of paving on Lovers' Lane south of MacArthur will be replaced. The work includes pavement removal, modifications to the existing storm drain system, removal of degraded paving associated with an unnamed service alley, and a new swale, curb line and drain inlet installed along the south edge of Sumner to channel water. New pedestrian safety signs and a new interpretive sign and pad will also be installed.

Project Type: Transportation/Parking

Project Manager: Genevieve Bantle

Submitted On: 3/15/2018

Reviewed on:

Certificate of Compliance Issued On:

Project Number Title

18-023 Mountain Lake Turtle Undercrossing

Summary This project will create a safe and presumably inviting connection from Mountain Lake to the upland area of the East Arm where there is suitable nesting grounds for

the maturing Western Pond turtles (*Actinemys marmorata*) that were reintroduced to Mountain Lake in the Fall of 2015. The structure will cross under the busy multi-use Mountain Lake Trail along the West Pacific Avenue alignment. The undercrossing will be almost directly above the existing East Arm culvert just below the trail surface and be visible beneath steel grates suitable for use on a multi-use trail and designed to support heavy truck loads. The structure is composed of four modified pre-cast concrete catchbasin units that will be aligned end to end creating a linear passage under the existing roadway. Short sections of low wood retaining walls will make the connection to the existing side slopes of the earthen structure. Two metal guardrails will span the structure on both sides and will be connected with fencing running on both sides of the trail.

Project Type: Miscellaneous

Project Manager: Michael Lamb

Submitted On: 3/22/2018

Reviewed on:

Certificate of Compliance Issued On:

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-024 Barrier Islands for Korean War Memorial Crossing

Summary The Korean War Memorial (KWM) (project 15-017) includes a single ADA parking space on Sheridan Avenue and an ADA curb cut aligned with the small parking

area on the south side of Sheridan Avenue. Another parking area on the south side of Sheridan Avenue at the entrance to the National Cemetery is striped for approximately 13 cars, including a non-compliant ADA spot at the cemetery entrance. This parking area is occasionally used by visitors to the KWM, many of whom just simply walk directly across Sheridan, rather than walking up to the much less convenient crossing at Sheridan and Lincoln Boulevard. This set of concrete barrier islands will act as the landing and embarkation point for a new and more convenient mid-block crossing to and from the shared parking lot. The project is expected to provide a safer crossing than the current condition allows.

Project Type: Transportation/Parking

Project Manager: Michael Lamb

Submitted On: 3/12/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-025 Tourney Avenue and O'Reilly Avenue Pedestrian Improvements

Summary This project will replace deteriorated sidewalks, improve accessibility, and formalize a pedestrian connection between the Tides Thoreau Center and the

Letterman Digital Arts Center. The work includes replacing 500 linear feet of existing concrete sidewalk, constructing 150 linear feet of new concrete sidewalk, and accessible ramps, pavement markings, landscaping and irrigation associated with the modifications. Sidewalk replacement will take place along the northern side of Tourney Avenue between the building 1014 crosswalk to the east and O'Reilly Avenue to the west, and along the western side between Tourney Avenue to the south and building 1001 to the north. The new sidewalk will be constructed between buildings 1000 and 1001.

Project Type: Transportation/Parking

Project Manager: Matt Starkey

Submitted On: 3/23/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

18-026 Parking Fee Policy

Summary The Trust's transportation system prioritizes safe and sustainable modes for park users. Effective management of parking by way of assessing fees is a critical

element of the Trust's Transportation Demand Management (TDM) program. By accommodating vehicles, but regulating and charging for parking, this strategy enhances the park user experience by minimizing vehicle trips generated by park uses, minimizing the Presidio's carbon footprint, reducing the amount of park area devoted to parking spaces, and generating revenue to fund ongoing operation and maintenance of the Presidio's transportation infrastructure, including roads, trails, parking lots, sidewalks, and transit system. The Trust regulates and charges for parking in balance with providing access for visitors of all ages and abilities, and meeting the transportation needs of our residential and commercial tenants. A Parking Management Plan was developed in 2001 and the Trust began implementation of parking management in residential areas of Area B in 2003 and non-residential areas of Area B in 2005. This policy establishes standards for setting and adjusting parking fees.

Project Type: Transportation/Parking

Project Manager: Amy Marshall

Submitted On: 3/30/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-027 Moraga-Arguello & Moraga-Funston Intersection Improvements

Summary Geometric modifications to both intersections along these historic roadways are needed for pedestrian safety and ease of movement in the Main Post. Motorist

visibility of pedestrians will be improved by shortening pedestrian crossing distances and defining crossing locations. At the Moraga-Arguello intersection, the channelized right turn movement from the northbound approach will be eliminated and the approach will be reconfigured to provide a through-left lane and right turn pocket. The southeast corner will include a right turn apron to slow turning traffic.

At the Moraga-Funston intersection, the curb on the inside of the curve will be extended to provide adequate stopping sight distance for formalized crossings of both Funston Avenue and Moraga Avenue. Curb ramps will be added at five locations. One parallel parking space on Funston Avenue will be eliminated to improve sight distance. The project also includes some minor modifications to landscaping, including a rain garden, and replacement of about 200 feet of water main within the limits of the paving on both Arguello and Moraga.

Project Type: Transportation/Parking

Project Manager: Matt Starkey

Submitted On: 4/9/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-028 Powder Magazine/Sheridan Sidewalk Improvements

Summary A new approximately 100-foot section of fully accessible sidewalk will connect Sheridan Avenue to Graham Street near building 95, the historic Powder Magazine.

The curb on the east side of Anza Avenue that defined the landscape adjacent to the Main Post flagpole (relocated to Pershing Square in the 1950s) will be reconstructed in its historic alignment. The sidewalk on the west side of Anza and along Sheridan will differ slightly from the historic alignment to limit the length of the crosswalk spanning the north end of Anza at its intersection with Sheridan.

Project Type: Transportation/Parking

Project Manager: Michael Lamb

Submitted On: 4/18/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-029 Swords to Ploughshares (Buildings 1029 & 1030) Lease Renewal and Tenant Improvements

Summary Swords to Ploughshares (tenant since 2000), a veterans rights organization, leases two separate buildings 1029 and 1030 (Veterans Academy) through a HUD-

supported program as a residence for 109 veterans (and staff), along with ancillary educational, social services, physical training, food preparation, dining facilities, and related functions for residents. The tenant wishes to renew its lease and make improvements necessary to make the non-historic (1989) former Letterman dormitory buildings more suitable for their intended use as permanent supportive housing. The work will include: constructing new elevator tower additions and associated one-story elevator machine room additions for each of the buildings; replacing boilers and water heaters; insulating pipes; upgrading the existing site security system; providing new exterior lighting and directional signs; replacing the entrance door operating mechanisms for ADA compliance; replacing the existing telephone system; replacing all existing windows and installing window screens; touching up exterior paint where needed; repairing efflorescence at exterior masonry walls; replacing damaged suspended acoustic ceiling tiles; installing new flooring and wall finishes in common room lounges; replacing common kitchen flooring; and upgrading residential unit fixtures and finishes including carpet, paint and appliances.

Project Type: Rehabilitation/TI

Project Manager: Rob Wallace

Submitted On: 4/18/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-030 Biochar Amendment to Compost

Summary Biochar is produced by burning wood or other biomass in the absence of oxygen. Biochar has been used for thousands of years to nourish soil. The Trust will add

46,000 pounds of this registered organic input material (produced in northern California purely from softwood forestry residues) to its compost this season to see if it improves the vigor and survival rate of newly planted trees in the Presidio's reforestation sites. The Trust will test any significant improvement in soil quality as a result of the biochar addition. Improvements will likely include reduced nitrogen loss, increased microbial activity, shorter time till maturity and less odor.

Project Type: Research/Testing

Project Manager: Blake Troxel

Submitted On: 4/30/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-031 Lincoln Boulevard Road Closure and Roadway Improvements for Building 105

Summary The highly anticipated 42-room Lodge at the Presidio will open to the public shortly in newly rehabilitated historic Montgomery Barracks building 105 (project 16-

027). The lodge will inevitably increase pedestrian activity in the immediate area. Lodge guests using the hotel's rear patio are expected to cross Taylor Road in a section of poor visibility to reach the Presidio Promenade, as the westbound right onto Taylor Road from Lincoln Boulevard is obscured by the northwest corner of building 105. To improve the safety and comfort of pedestrians, the short stretch of Lincoln Boulevard between buildings 105 and 106 will be closed to personal vehicles. Flex-posts will be installed to close the road until a more permanent solution is identified. The Taylor Road parking lot will remain accessible to personal vehicles via Sheridan Avenue. Parking along Montgomery Street fronting the lodge will be converted into both a 15-minute pedestrian loading zone and two spaces of 15-minute general parking to support the needs of guests. The bus loading zone will not be affected.

Project Type: Transportation/Parking

Project Manager: Matt Starkey

Submitted On: 5/17/2018

Reviewed on: 5/24/2018

Certificate of Compliance Issued On:

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-032 Thomas Avenue Reforestation Phase II

Summary Tree failures during the winter of 2016/2017 have prompted the Trust to institute a tree replacement project in the Infantry Terrace neighborhood. This phase of the project will remove 30-40 overstory Monterey cypress in poor health (as expressed in poor crown densities, structure and form) in a 0.7-acre area proximate to the high voltage line and garages from 379 Infantry Terrace to 380 Infantry Terrace. Removal will include understory shrubs and trees such as Blackwood acacia and Star acacia. Coast redwoods will not be removed. Trees to be replanted will include mostly low stature, native trees and shrubs near the infrastructure and Monterey cypress and Coast redwood farther to the west and up the hill away from the garages, power lines, road and residences. A total of 150 trees will be planted. Where feasible, well-cured Trust compost will be applied on slopes and behind garages followed by the installation of drip irrigation. Steep slopes will require erosion control, including wattle bundles and sterile straw. No stumps will be ground as leaving stumps will temporarily increase slope stability until replacement vegetation is established. Trees will be irrigated for four years and then thinned to a density of 30 to 50 trees.

Project Type: Trees

Project Manager: Blake Troxel

Submitted On: 5/16/2018

Reviewed on: 5/24/2018

Certificate of Compliance Issued On:

Project Number Title

18-033 Park Stand Reforestation Phase III

Summary The Monterey cypress stand occurring within the broad loop of Park Boulevard west of the National Cemetery is one of the historic forest stands in the Presidio.

The Park Stand has unusual visual quality and provides an important visual barrier to the National Cemetery. Trees in the stand are characterized with a very low percentage of live crowns, limiting the vigor of the old trees, and have now reached a state of over maturity. This phase of the project will remove and restore approximately 50 rapidly declining Monterey cypress trees just north of Park Stand Reforestation II (project 17-023). Stumps will be ground, and 300 yards of Trust compost will be applied prior to installing a drip irrigation system. Approximately 125 Monterey cypress trees will be planted. Trees will be established over a four-year period with subsequent thinning to arrive at 30 to 50 trees per acre. As with the other phases, removal of the existing trees and the replanting and early management of the replacement stand will follow Dr. Joe McBride's recommendations.

Project Type: Trees

Project Manager: Blake Troxel

Submitted On: 5/16/2018

Reviewed on: 5/24/2018

Certificate of Compliance Issued On:

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-034 West Pacific Reforestation Phase X

Summary The Monterey cypress forest stand along West Pacific Avenue was regularly topped by the U.S. Army in order to manage the height of the trees to maximize the view of the bay and the Golden Gate Bridge for the surrounding neighborhood. This management regime, along with the introduction of Armillaria root rot has led to the rapid decline in health that is currently evident within the historic forest stand. This project will remove and restore approximately 50 topped, diseased and declining Monterey cypress in a 2.75-acre area directly east of the Julius Kahn Playground. Rehabilitation of the stand will include planting roughly 200 lower growing McNab cypress and Sargents cypress (to negate the need for future topping) as the future overstory for the stand, along with toyon, manzanita, coyote bush, ceanothus and other suitable species in the understory. All roots and below ground material will be removed and hauled offsite. Roughly 500 yards of Trust compost will be tilled into the soil before the drip irrigation system will be installed. Twelve inches of wood chips from the above ground material will be applied over the amended soil before planting.

Project Type: Trees

Project Manager: Blake Troxel

Submitted On: 5/16/2018

Reviewed on: 5/24/2018

Certificate of Compliance Issued On:

Project Number Title

18-035 Building 103 North Gallery Work Station Build Out

Summary Seven new work stations and associated infrastructure will be installed to accommodate additional staff members in this former public gallery space of historic building 103. The scope includes new carpeting, installing cubicle-style work stations, running of data and electrical conduit from existing floor monuments and wall outlets to service each work station, and attaching a new wi-fi transmitter to an existing data cable in the ceiling.

Project Type: Rehabilitation/TI

Project Manager: Anna Sanders

Submitted On: 4/30/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-036 Building 220 Access Intercom System

Summary In order to accommodate deliveries and visitors to the historic, multi-tenant office building, an intercom entry system at two entrances will be installed. At the south

entrance, a free-standing intercom monument mounted on a new concrete pad adjacent to (west) of the existing sidewalk will be installed. At the main (west) entrance, a new intercom device will be mounted using existing wall anchors in the historic tile-finish vestibule, and the door frame into the building will be cored. All new cable runs will use conduit and minimal penetrations in order to connect the intercom devices to the telephone and data room at the basement level.

Project Type: Infrastructure

Project Manager: Joanne Connery

Submitted On: 4/30/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-037 Building 386 Non-Residential Turn

Summary Vacant historic building 386 (former Post Library, built 1958) is a stand-alone commercial building comprising 7,034 square feet that will be offered for single

tenant occupancy. Prior to leasing, the Trust will perform work including upgrades to the building's mechanical system and removal of non-historic partitions to return the building to its original single tenant space. Upgrades to the mechanical system include servicing the existing system in place, and replacement of existing hydronic baseboard heaters. A wall added in 2012 to create two separate tenant spaces will be removed and a break room (sink, counter, cabinets) will be installed in a former dance studio dressing room. Other improvements include new paint, carpet, window coverings on the east elevation and replacement of non-historic light fixtures.

Project Type: Rehabilitation/TI

Project Manager: Kevin Lorne

Submitted On: 5/7/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-038 Building 135 (Golden Gate Club) Infrastructure Upgrades

Summary The heating/ventilation/air conditioning (HVAC) system for the Golden Gate Club (former Enlisted Men's Club, built 1949) is over 70 years old and in need of

substantial upgrades in order to service the Trust's largest special events venue. This design-build project will replace hot water heaters, boilers, air handling equipment, baseboard and wall-mounted heaters, along with associated ductwork/piping throughout the building with new energy efficient equipment. The project will enable the Trust to operate the building's mechanical system according to current building codes, and in support of the agency's sustainability goals. The majority of interior work will take place during a planned 6-week events shutdown of the building; the catering kitchen will remain open during this period. Staging for the construction project will occur in the upper parking lot, located between building 135 and the National Cemetery, occupying 4 parking stalls for the duration of construction.

Project Type: Rehabilitation/Base Bldg

Project Manager: Rich Melbostad

Submitted On: 5/7/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-039 Highway 1/MacArthur Tunnel Tree Removals

Summary Approximately 30 high risk trees border Highway 1 (south bound), just north of the MacArthur Tunnel entrance. This group of trees has exhibited a history of

failure onto the highway at this location, which elevates the risk to property and personnel should environmental conditions cause further trees to fail. Tree removal will require the use of a crane, ground crews, tree crews, and highway traffic control. All equipment, and logs and debris will be removed from the project site and/or staged at the Trust log yard. Hauling of logs will occur through the Eucalyptus stand east of the highway. All southbound lanes of the Highway 1 from 101 (to the north) to Lake Street (to the south) will be fully closed. Tree protection measures will be employed for trees not removed in accordance with the Trust's tree preservation specifications. Work will be performed during weekday evenings (9 pm – 6am) after approval of the encroachment permit from CalTrans.

Project Type: Trees

Project Manager: Blake Troxel

Submitted On: 5/30/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

18-040 Annual Partial Trail Closures Due to Aggressive Coyote Activity

Summary After a long absence, coyotes returned to the Presidio in 2002 and are now seen regularly in the park. During pupping season, coyotes are especially protective of their pups, and parent coyotes may exhibit aggressive behaviors when they encounter other canines. The Trust wishes to protect people and dogs in response to recent reports of aggressive coyote behavior toward both on- and off-leash dogs in Area B by temporarily prohibiting dogs from certain designated areas. The scope of the closures will be limited to specific trails and other public use areas in close proximity to known coyote dens or where aggressive coyote behavior has been observed. The duration of closures will be limited to all or portions of the coyote pupping season, spring through fall, or at other times when aggressive coyote behavior is observed. The trails will be reopened to dogs after pupping season ends or when it is otherwise determined that the closures are no longer necessary to protect public health and safety. The Trust will notify the public of all trail and area closures by posted signs at affected locations, including trail entry points, as well as brochures, maps, handouts, or other announcements distributed in hard copy or through electronic media, and will continue to inform the public about ways to reduce coyote and human/dog conflict.

Project Type: Miscellaneous

Project Manager: Jonathan Young

Submitted On: 6/1/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-041 Crissy Field Avenue Closure

Summary The 0.15-mile Crissy Field Avenue will be closed to all vehicles but emergency response vehicles to discourage cut-through traffic between the Marina Gate and the Golden Gate Bridge, and to improve pedestrian and bicycle access between two popular visitor destinations, Crissy Field and the Golden Gate Bridge. Motorists will be diverted to southbound McDowell Avenue to westbound Lincoln Boulevard, adding approximately 0.5 miles to their trip, or will shift to U.S. Highway 101. Uphill cyclists will be permitted and downhill, or eastbound, cyclists will be prohibited until a safe design is implemented. Visitors will be alerted of the closure through regulatory signage and flexible delineators. The closure is one of various pilot measures by the National Park Service, Golden Gate Bridge Highway and Transportation District and Trust to relieve traffic congestion near the bridge and is envisioned in the Presidio Trails and Bikeways Master Plan.

Project Type: Transportation/Parking

Project Manager: Amy Marshall

Submitted On: 6/7/2018

Reviewed on: 6/14/2018

Certificate of Compliance Issued On:

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-042 Quartermaster Reach Olympia Oysters Restoration

Summary The native Olympia oysters (*Ostrea lurida*) nearly disappeared from San Francisco Bay following overharvest during the Gold Rush (1848-50s) and massive silting

from hydraulic mining in the Sierra Nevada (1850s-1880s). But in the 1990s, *O. lurida* once again appeared in San Francisco Bay near the Chevron Richmond Refinery in Richmond, California. As part of the upcoming Quartermaster Reach (QMR) restoration and with input from National Park Service and California Department of Fish and Wildlife resource specialists, this project will introduce substrate into the intertidal zone to support natural recruitment of this species of oysters. Oysters are an important species for restoration because they improve water quality and create habitat for aquatic vegetation and animals. Two forms of substrate will be introduced after QMR is excavated and constructed: polyethylene mesh bags of oyster shell, and form-cast reef balls made from a mixture of cement, sand, and oyster shells. The substrate will be derived from over ten cubic yards of treated (i.e., dried, bleached and steamed to prevent unwanted pathogens) oyster shells that have been collected from five San Francisco restaurants and are currently being stockpiled at Fort Scott. In addition, fabricated concrete panels installed within the culverts and fiberglass panels placed on the marsh bottom may also be used to attract oyster larvae.

Project Type: Miscellaneous

Project Manager: Lew Stringer

Submitted On: 6/21/2018

Reviewed on: 6/28/2018

Certificate of Compliance Issued On:

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-043 Inspiration Point East Endangered Species Habitat Expansion

Summary Since 2001, the Trust has followed the Vegetation Management Plan (VMP) to expand endangered plant species populations, increase genetic diversity and

recover the species, including enhancing and restoring habitat throughout the Inspiration Point area. The current 0.5-acre project site is at the south edge of Inspiration Point near the Ecology Trail within the VMP Native Plant Community Zone known as the East Grassland. The project site is dominated by blackwood acacia, English ivy and Armenian blackberry and is underlain by serpentine soils at its northern end and by landslide deposits toward the south. The project will remove approximately 50 blackwood acacia and 3 Monterey cypress trees. English ivy, Armenian blackberry and cotoneaster will be cleared and grubbed. Stumps from acacia trees will be ground up to 10 inches below soil surface. Following tree removal, exotic invasive annual grasses and perennial shrubs will be controlled after initial germination by a combination of tarping, herbicide, hand removal and possibly soil steaming. Following weed control, approximately 2,000 native plants consisting of about 40 coastal scrub species will be planted including the endangered Franciscan manzanita and Presidio clarkia. The goal is to create a mosaic of coastal scrub/oak/woodland and serpentine grassland after a three-year establishment period.

Project Type: Vegetation Restoration

Project Manager: Brian Hildebidle

Submitted On: 6/21/2018

Reviewed on: 6/28/2018

Certificate of Compliance Issued On:

Project Number Title

18-044 Building 67 Work Stations

Summary In order to accommodate seven new work stations on the first floor of the historic portion of building 67 (Telephone Exchange, built 1919 with 1960s additions), this

project will pull data and electrical power from the basement level through the concrete floor to a new junction box located on a structural column. Data and power will then be run through furniture to create 6 workstations. In the adjacent suite 100A, data and electrical power will be extended through wire mold to 1 new workstation inside the suite. New carpeting will be installed throughout the first floor.

Project Type: Rehabilitation/TI

Project Manager: Anna Sanders

Submitted On: 6/22/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-045 Battery Sherwood/Building 643 Retaining Wall

Summary Over the past several years, the slope behind NHL-contributing building 643 and below contributing Battery Sherwood has experienced landslides of varying

degrees of severity. Over the 2017-2018 winter, approximately 75 cubic yards of accumulated slide debris was removed from the slope, followed by the installation of a temporary mitigation measure of a concrete K rail wall at the toe of the slope (reviewed as project 18-012). Since installing the temporary measure, a soils engineer has evaluated the site and designed a permanent solution. This project consists of a catchment/retaining wall measuring 56 feet long by 4 feet high constructed of 4-inch by 12-inch treated horizontal wood lagging supported by 8 vertical steel wide flange beams/columns set in 14-foot deep drilled piers surrounded by concrete. Following construction of the retaining wall, the contractor will conduct testing, off-haul and disposal of spoils from the drilling operation as well as removal of the temporary K rail.

Project Type: Landscaping/Site Work

Project Manager: Rich Melbostad

Submitted On: 7/12/2018

Reviewed on: 7/12/2018

Certificate of Compliance Issued On:

Project Number Title

18-046 Electric Vehicle Charger Stations

Summary The Trust owns and operates eight public electric vehicle (EV) charger stations. The EV charger stations are intended to encourage Presidio tenants to purchase

battery electric cars, which produce fewer emissions than gas vehicles. Three of the charging stations are broken and the five remaining stations do not meet the current demand for EV chargers in the park (based on usage data). To meet the current need, the Trust will replace some of the charger stations (behind building 102, at building 558, and in the Tides parking lot) with newer dual port stations. The work will be completed by a licensed contractor in coordination with the High Voltage and Permitting departments. No digging or additional signage is required.

Project Type: Transportation/Parking

Project Manager: Emily Beaulac

Submitted On: 7/10/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-047 Denitrification Trenches above the North Arm of Mountain Lake

Summary Increased nitrogen creates problems with maintaining water quality (such as algae blooms) in Mountain Lake. This project will reduce the amount of nitrogen in the

water coming off of the Presidio Golf Course and flowing into the lake. The high nitrogen levels are the result of years of over-fertilization of the golf course during the U.S. Army era. Two trenches, each 5 feet deep and 5 feet wide running a total of 230 lineal feet, will be dug in the vicinity of the former non-historic building 350 (demolished circa 2008). Any excess soil will be placed in a low area below a steep cut in the northern portion of the site. A mass of wood chips will be laid in the trenches wrapped in a filter fabric and then covered with drain rock. Water will be collected in the woodchips, which house bacteria that utilizes the nitrogen in the breaking down of the wood. The final planting plan of the site will be submitted for review.

Project Type: Infrastructure

Project Manager: Michael Lamb

Submitted On: 7/9/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-048 Revisions to Trust Regulations at 36 CFR Parts 1007, 1008, 1009 and 1011

Summary Section 104(j) of the Presidio Trust Act (16 U.S.C. 460bb appendix) authorizes the Trust to prescribe regulations governing the manner in which it conducts its

business and exercises its powers. The Trust will finalize its regulations at 36 CFR part 1007 addressing requests under the Freedom of Information Act (FOIA), at part 1008 addressing requests under the Privacy Act, at part 1009 addressing administrative claims under the Federal Tort Claims Act (FTCA), and at part 1011 addressing Debt Collection. The Trust is revising these regulations to update and streamline the language of several procedural provisions, and to reflect amendments pursuant to the FOIA Improvement Act of 2016 and the Digital Accountability and Transparency Act of 2014. In addition, the Trust will make minor ministerial changes and correct typographical errors to these parts of its regulations. The Trust requested written comments on the proposed rules in the Federal Register on March 6, 2018 at 83 FR 9459. Two comments were received. The Trust will respond to the comments and publish the final rules in the Federal Register.

Project Type: Miscellaneous

Project Manager: Genevieve Coyle

Submitted On: 3/6/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-049 Area B Stationless Bike Share Program (JUMP Bikes)

Summary Bike share is revolutionizing intra-city transportation, and pedal-assist technology makes bike share even more popular for commuting and recreational trips. Since

launching in January 2018, JUMP Bikes, an electric bicycle sharing service, has seen explosive growth across San Francisco, with nearly 5,000 trips starting, ending, or passing through the Presidio. JUMP Bikes will deploy up to 50 e-bikes and use the bicycle racks in Area B for parking pursuant to the provisions of a permit and applicable law. Bicycles will be available for pick-up and drop-off by customers on a twenty-four hour, seven day per week basis and will accommodate a wide range of users. The system and usage data generated will be shared with the Trust and contribute to our understanding of how people will use e-bikes compared to other forms of transportation. Incorporating the Presidio into the larger JUMP service area will ensure increased access to and from the park for residents, visitors and employees.

Project Type: Transportation/Parking

Project Manager: Emily Beaulac

Submitted On: 8/10/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-050 Building 36 Bike Locker Installation

Summary Trust and partner staff working in and commuting by bicycle to Building 36 need secure bike storage. This project will remove an unused picnic table and slightly

enlarge the existing concrete pad to install four light grey bike lockers accommodating eight bicycles, and extend the walkway on the south side of the building to create better access to the lockers. Existing vegetation will hide the lockers from most vantage points. The work will be completed by Trust crews.

Project Type: Transportation/Parking

Project Manager: Emily Beaulac

Submitted On: 8/17/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-051 Cell Site #27 A-D (Near Sports Basement) Relocation

Summary Four separate temporary monopoles located east of building 610 (Sports Basement) need to be relocated in light of the impending Tunnel Tops project. This project

will remove the four monopoles and replace them with two 55-foot monopoles to the west of the building. The project will allow the carriers (Verizon, Sprint, AT&T and T-Mobile) to maintain, if not improve, their current coverage along the Presidio Parkway as well as areas south of the tower locations. Each monopole will provide enough space for two carriers. The foundation will include 18 cell blocks (each measuring 7 feet by 7 feet by 2 feet) to support the construction and installation of both monopoles and all ground equipment. Fiber and power to the site will share a joint trench approximately 490 feet long and 3 feet deep. A six-foot tall chain-link fence will be installed around the cell blocks. One contractor will be responsible for all work relative to the construction of the monopoles and the utility infrastructure. After construction is complete and the site is operational, the licensed area will remain an unmanned facility that requires regular maintenance (generally once per month by each carrier).

Project Type: Cell Sites

Project Manager: Steve Carp

Submitted On: 8/27/2018

Reviewed on: 9/13/2018

Certificate of Compliance Issued On: 10/2/2018

Project Number Title

18-052 Building 1008 Partition Wall Installation

Summary Tides (tenant) wishes to separate the former ward of NHLD-contributing building 1008 (Letterman ward, built 1931) into two sections to facilitate the building's use

as leasable office space. This project will install a partition wall with door and sidelight on the first floor of the hospital wing. The partition wall will align with a concrete beam and be attached to the terrazzo floor with minimal penetrations. Work will be reversible and have a minimal effect on character-defining materials.

Project Type: Rehabilitation/TI

Project Manager: Aaron Klang

Submitted On: 8/20/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-053 Log Yard Sawmill Temporary Shelter

Summary Trust Forestry's recently purchased sawmill to reduce waste and salvage wood needs to be housed for security, shelter and ease of operations. This project will install a 24- by 12- by 11-foot steel shed in the Log Yard. The temporary structure will have cement footings, a steel frame, sheet metal roof and doors that are able to fully open and securely lock. The shed is not designed for occupancy, is the smallest scale for its function, and is buffered from residential units.

Project Type: Site Furnishings

Project Manager: Blake Troxel

Submitted On: 7/13/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-054 Building 1359 Conversion to Office Space

Summary The Trust's Heavy Mobile Equipment Supervisor is seeking office space close to the concrete batch plant and Trust staff within building 1355. To this end, historic building 1359 (Compressed Air Plant, built 1942) will be converted from storage space to office space for 1-2 Trust personnel. Work will include upgrading electrical system, cabling, upgrading fire/life safety system, installing interior floor covering, rodent proofing, interior and exterior painting, strapping rafters to top plate with hurricane ties, new asphalt apron at the entrance of the building, repair of two interior doors, and window repair.

Project Type: Building Use

Project Manager: Gary Hobaugh

Submitted On: 5/3/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-055 Building 1808 Turns/Tenant Improvements

Summary This project will address a long-standing odor issue (naphthalene), add a new 2nd floor office/conference room and make other improvements to historic building 1808 (Nurse's Dormitory, built 1932). Odors will be remedied by diamond grinding the original concrete floor surface in the corridor and lobby areas, applying a water-based two part epoxy sealer, installing new carpet and painting. The new office/conference area will consist of an aluminum and glazed storefront assembly in the lobby area directly opposite the stair. The Trust will perform routine preventative maintenance in vacated areas, including removing non-historic furniture/partitions installed during the last tenancy, inclusive of patching and painting.

Project Type: Rehabilitation/TI

Project Manager: Eric Stewart

Submitted On: 7/25/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-056 Building 39, Suite 111 Tenant Improvements

Summary This project will make improvements for a new tenant in suite 111 on the first floor, southwest corner of historic building 39 (Enlisted Men's barracks, built 1940). Work will include relocating an existing non-historic wall to enlarge a meeting room, painting and new floor finishes. The new elements will avoid existing historic features in the space, including original windows and sills, and tile baseboard located around the perimeter of the suite.

Project Type: Rehabilitation/TI

Project Manager: Aaron Klang

Submitted On: 7/25/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-057 Fort Scott Entry Plaques Conservation & Reinstallation

Summary This project will restore and reinstall a pair of concave bronze plaques measuring approximately 2 feet by 3 feet and embossed with "Fort Winfield Scott", a long-missing element of the NHLD-contributing features recently found in storage. Photographic evidence from the 1930s confirm that they were originally mounted on the concrete plinths that flank Kobbe Avenue at Park Boulevard at the entrance to Fort Scott. ARG Conservation Services will clean and treat the plaques so that they may be installed outdoors again, and Trust crews will then securely mount the plaques to the concrete plinths in their original locations.

Project Type: Site Furnishings

Project Manager: Gary Hobaugh

Submitted On: 9/4/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

18-058 Presidio Bus Yard Fencing

Summary Due to security concerns, new fencing will be installed within the existing parking lot between Lincoln Boulevard and Ralston Avenue to create an enclosed bus yard.

Approximately half of the parking lot will be fenced off. Work will include demolition and removal of existing short sections of fencing, installation of 306 linear feet of new 8-foot high chain link fencing with two gates, connecting to existing fencing along Ralston, and adding red brick slats to screen compressor equipment and match existing fencing.

Project Type: Landscaping/Site Work

Project Manager: Amy Marshall

Submitted On: 8/28/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

18-059 Halleck Street Preservation Maintenance

Summary Currently vacant Halleck Street buildings 223 (Warehouse, 1897), 227 (Warehouse, 1897), 228 (Bakery, 1909) and 229 (Pastry Bakery, 1897) will be

mothballed to protect the historic buildings in anticipation of future leasing. The project includes roof repair/replacement, structural upgrades, exterior envelope stabilization and removal of non-historic elements. The roofs on buildings 227, 228 and 229, having reached the end of their serviceable life, will be fully replaced in kind. Plywood sheathing, rigid insulation and interior structural blocking will also be added. On building 227, non-historic elements including dormers, galvanized security grates on the windows, and exterior heater vent stacks will be removed and openings patched. Historic skylights will be retained and flashing repaired. Because the newer roof on building 223 only requires an overlay, non-historic dormers will remain for now, pending future full replacement of the roof. Window openings along Halleck Street will be covered in plywood. Non-historic additions to buildings 229 and 227 will remain pending future rehabilitation of the buildings.

Project Type: Maintenance

Project Manager: Jeff Binkley

Submitted On: 9/14/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-001 Building 116 Cyclic Maintenance

Summary Historic building 116 (Post Sutlers Residence, built 1885) is in need of repair and preventative maintenance. Gutters and downspouts will be removed, replaced in

kind, and painted. Gutters will be attached higher up on the fascia board than previously located in order to operate more efficiently and prevent further water damage to the roofing components. Rafter tails will be cut off to remove dry rot and replaced in kind. Fascia board will be replaced in kind. Windows and exterior stairs will be repaired. The building will receive exterior paint and will be re-roofed.

Project Type: Maintenance

Project Manager: Jeff Binkley

Submitted On: 9/5/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

19-002 Buildings 40 and 41 Cyclic Roofing Replacement and Seismic Reinforcement

Summary The roofs on historic buildings 40 and 41 (Bachelors Officer Quarters, 1941) have reached the end of their serviceable life and will be replaced in kind. All roofing material, defective wood or dry rot will be removed, and plywood sheathing will be installed for seismic reinforcement. Presidio red composition shingles, copper nosing, and new flashing and vents will be installed.

Project Type: Maintenance

Project Manager: Jeff Binkley

Submitted On: 10/4/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-003 Building 558 Waterproofing and Drainage

Summary Due to water intrusion, the drainage system behind contributing Building 558 (Post Exchange Grill, 1920) must be improved. Work will include excavating behind the retaining wall behind 558 to locate existing drain pipes, and installing new water proofing fabric and drain lines. Existing gutters and downspouts will be installed into new drain lines to direct the water to an existing drain at the side of the building. Two cleanouts will be located in the system. Some of the soil from the site will be removed and replaced with gravel.

Project Type: Infrastructure

Project Manager: Kevin Lorne

Submitted On: 9/26/2018

Reviewed on:

Certificate of Compliance Issued On: 10/4/2018

Project Number Title

19-004 Digital Information Kiosk at Transit Center (Building 215)

Summary The outdated information kiosks within the park need replacing to match the Trust's existing sign standards. There is a desire for a digital kiosk at the Transit

Center (building 215), the arrival hub for transit riders and visitors. The kiosk will display a transportation feed of live departure times, a map with destinations and/or a feed of the Presidio's Instagram images, and will direct people to the Visitor Center (building 210) for more orientation and event type of information. The existing four-sided kiosk will be removed and two digital panels will be installed on the exterior of the building under the eaves to avoid exposure to the harsh marine environment and cluttering the sidewalk. The Transit Center is the only location identified for digital information.

Project Type: Site Furnishings

Project Manager: Yarnie Chen

Submitted On: 10/4/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

19-005 Building 563 Presidio Social Club Cyclic Maintenance and Repairs

Summary Extensive dry rot in historic building 563 (Presidio Social Club, formerly Enlisted Men's Barracks/Clubhouse, built 1903) will require the repair and replacement of affected siding, front deck, front entrance area, handrails, back deck and structural elements as necessary. Windows will be assessed and repaired where necessary. The exterior of the building will be cleaned, primed and painted. The northeastern corner of the building will need repair due to the moisture and heat. Trust crews will assess and repair as necessary.

Project Type: Maintenance

Project Manager: Jeff Binkley

Submitted On: 9/5/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-006 Buildings 86 and 87 Card Reader Installation

Summary In order to provide security for the tenants of Historic Buildings 86 and 87 (1862, Barracks) a new wireless card reader system will be installed in addition to the existing four hard wired card readers. The project includes pulling new cables for the existing hard wired card readers, installing new wireless card reader/locks, running a conduit between the buildings, and installation of two telephone entry pedestals. Installation of the 13 new card readers requires drilling additional holes in the doors to accommodate the new hardware. The conduit between Building 86 and 87 will run across the roof of the non-historic addition that connects Buildings 86 and 87 and will not be visible. The telephone entry pedestals will be located at the non-historic addition which serves as the shared entrance of the buildings. One will be installed at the Anza Avenue entrance and one at the Graham Street entrance. Conduits will run under the building to the pedestals.

Project Type: Rehabilitation/TI

Project Manager: Ryan McCarty

Submitted On: 10/19/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

19-007 First Amendment Policy

Summary Freedom of speech, press, religion and assembly are rights protected by the First Amendment of the United States Constitution. The Trust respects and protects the

peaceful exercise of these rights in the Presidio, while complying with its obligations to safeguard park visitors and resources and manage the park's assets. The Trust has two regulations, adopted in 1998, governing First Amendment activities: 36 CFR § 1002.51 (Public assemblies, meetings (i.e., Demonstrations)) and 36 CFR § 1002.52 (Sale or distribution of printed matter). Under these regulations, the Trust uses a permit process to establish the location, time, and other general conditions under which First Amendment activities may occur in Area B of the Presidio. Certain elements of these regulations are now likely unenforceable. In a lawsuit (Boardley I and Boardley II) against the NPS, the court held the NPS's regulations (which were identical to the Trust's) unconstitutional in their entirety, based on fault with the regulatory definition of a "demonstration" and the absence of a small-group permit exception. The Trust will go through the required process to revise its regulations in accord with current constitutional law and to generally conform the Trust's permit process to that of the NPS (adopted post-Boardley) to promote consistency within the Presidio. Until then, this First Amendment Policy provides written guidance to Trust staff governing the permitting of First Amendment activities in Area B. This First Amendment Policy also sets forth the Trust's management policy for First Amendment activities in Area A that may affect Area B resources or public safety.

Project Type: Miscellaneous

Project Manager: Genevieve Coyle

Submitted On: 11/8/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

19-008 Highway 1 Brush Clearing – Phase 1

Summary Vegetation is controlled along State highways to provide for visibility, to provide space for emergency use, and to preserve the pavement. A Trust contractor will

remove and clear brush from the Caltrans right-of-way along Highway 1 south of the MacArthur Tunnel. The brush mainly consists of Black acacia and English ivy. The area to be cleared is roughly 20 feet from the edge of the retaining wall to the Caltrans chain-link fence (perpendicular to the highway) and roughly 300 feet from the mouth of the tunnel south towards Lake Street (parallel to the highway). The total area of brush to be cleared is roughly 0.3 acres. All work will be performed in the Caltrans right-of-way (between the retaining wall and chain-link fence). No work will be performed on the highway or highway shoulder and no setup will be performed on the highway or highway shoulder. Lane closures or traffic control will not be necessary. All work will be performed during normal business hours (8 am-5 pm). The vegetation clearing should take about five days to complete.

Project Type: Landscaping/Site Work

Project Manager: Blake Troxel

Submitted On: 11/15/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

19-009 Building 127B Installation of Vapor Mitigation and Drainage Systems

Summary An investigation of soil, groundwater, and vapor intrusion into units 127A, 128A/B and 129A/B (project 17-051) has confirmed that there may be a risk to human

health from soil vapor intrusion into historic building 127B (1931, Duplex). This project will install a sub-slab vapor mitigation system and a drainage system (to prevent ongoing water intrusion) in the basement of the unit. Work will include demolition of the concrete slab, removal of contaminated soil, backfill with clean soil, placement of the ventilation system, vapor barrier and a new concrete slab and drainage system. Trench drains, sump pump, and ventilation piping will be installed at the gravel level. The vapor barrier will be applied above the gravel, and 4 inches of concrete will be layered above that. The ventilation system will use an existing opening for air intake and a new opening will be created in the fireplace to run the ventilation piping up through the chimney. A metal screen will be added to the top of the chimney and piping will run through the screen terminating with a ventilation fan at the top of the chimney. Once installation of the vapor mitigation system in 127B is complete, two rounds of vapor intrusion investigation will be performed. Land use controls will be implemented and the concrete slabs in 127A and 127B will be inspected annually to ensure the slabs are intact and the venting system in 127B is operating as intended.

Project Type: Remediation

Project Manager: Nina Larssen

Submitted On: 11/2/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-010 Building 386 Institute on Aging Tenant Improvements

Summary The Institute on Aging (tenant) will make improvements to historic building 386 (former Post Library, constructed 1958) to accommodate the building's use as an

elderly care facility. The 7,300 square-foot structure recently served as an adult day health care facility and a dance studio. Proposed improvements to meet licensing, code and safety requirements include reconfiguring existing restroom facilities to add more stalls, buildout of new restrooms, shower and food preparation area, new interior partitions and egress points, MEP upgrades, code-compliant accessibility upgrades, accessible exterior walkways, buildout of a new fenced in patio area, addition of interior and exterior security cameras, parking reconfiguration to allow for accessible parking and a loading zone, new trash enclosure and landscape improvements.

Project Type: Rehabilitation/TI

Project Manager: Shemaiah Stanton

Submitted On: 11/26/2018

Reviewed on: 11/29/2018

Certificate of Compliance Issued On:

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

19-011 Tenant ID, Neighborhood ID and Vehicular Directional Signage Installation

Summary The Trust will remove existing and install new free standing tenant ID, neighborhood ID, and directional signs to meet current tenant needs, improve

visibility, and replace failing signs. In the Main Post, 14 Tenant ID signs will be removed and replaced with 16 new signs. Two new neighborhood ID signs will be installed in South Baker Beach and one vehicular directional sign will be installed in Area A. Signage will be consistent with the Trust's sign guidelines, will include interpretive text from Visitor Engagement, and has been reviewed by River Rock, Design Review Committee, Transportation, and Natural Resources. Installation of the sign frames will require limited digging.

Project Type: Site Furnishings

Project Manager: Kristin Maravilla

Submitted On: 11/24/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-012 Presidio Terrace Residences Capital Turn Standard Scope of Work

Summary This project proposes a standard Presidio Terrace capital turn scope of work in order to ensure consistency in the treatment of these historic residential units (built

1917), minimize turn times, address damage from previous tenants and prepare the units for leasing. The scope of work for these identical duplex and single family homes will include lead paint abatement at all windows and friction surfaces, window repair, and installation of interlocking track and weather stripping. New countertops, cabinetry and hardwood floor will be installed in the kitchen. The refrigerator will be installed in the former service stair opening; the stair will be abandoned but left in place. Holes in the walls will be patched and sanded, and the units will be painted throughout. Second floor bathroom tiles, sink and mirror will be replaced. Basement floors will be stripped and left unpainted. All hardwood will be sanded and finished. Unit 550A will receive this scope of work first, followed by future units in this neighborhood that are approved for capital turns.

Project Type: Rehabilitation/TI

Project Manager: Kevin Lorne

Submitted On: 11/6/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

19-013 Bay School Temporary Use of Building 1051

Summary The Bay School of San Francisco (tenant in building 35) will use historic building 1051 (Detention Ward, 1909) on a temporary (3 months) basis for indoor art

project space. Student and faculty use will be limited to the first floor and first floor bathrooms. Only nontoxic paint will be used for the art projects. Pest management, toilet seat replacement and vegetation removal in the bathroom window has been completed to accommodate the use. The tenant will provide janitorial service.

Project Type: Miscellaneous

Project Manager: Joe Smallwood

Submitted On: 11/27/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-014 Car Charger and Electric Panel Installation at Building 761

Summary Over the last few years, there has been a dramatic increase in the number of fully electric and plug-in electric hybrid vehicles sold in the United States. The market

for electric vehicles is rapidly expanding and the Trust wishes to accommodate the increasing demand for access to charging equipment. The ability to provide charging as an amenity will also attract and retain highly valued, sustainably-minded tenants. Additionally, more electric vehicles in the park will reduce emissions and improve overall air quality. The Trust will install sufficient charging equipment at building 761 (Six Car Garage, 1939) to satisfy current and future tenants' requests. An electric panel and new meter will be installed on the north façade of the brick building, and a line will be dropped from existing power lines to the specified garage stall. Penetrations to the brick will be the minimum necessary and mortar joints will be used as much as possible. The electric panel will be painted brick red to minimize visual impacts.

Project Type: Rehabilitation/TI

Project Manager: Aaron Klang

Submitted On: 11/27/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

19-015 Replacement of Palms in Front of Building 1801

Summary In recent years, the plant pathogens *Fusarium oxysporum* and *Gliocladium* have affected palms in the Presidio, proving fatal to several Canary Island date palms

(*Phoenix canariensis*) around the park. Two of the four palms in front of building 1801 (Public Health Service Hospital, built 1932) that were planted as part of the landscape rehabilitation project in 2012 were affected by these pathogens and removed in 2015. In consultation with Trust staff, the original project landscape architecture firm CMG recommended the pathogen resistant Chilean Wine Palm (*Jubea chilensis*) as a visually compatible replacement species for this location. This substitution may be considered in the event that other Canary Island date palms are found to be infected by the pathogens in the future.

Project Type: Landscaping/Site Work

Project Manager: Michael Lamb

Submitted On: 11/27/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-016 Tent and Asphalt Pad for Boom Lift at Building 1241

Summary A temporary 14-foot high tent structure will be installed between warehouse buildings 1241 and 1242 to provide shelter for the Trust's boom lift. The current

fence will be removed, a 36- by 16-foot asphalt pad will provide the foundation for the tent, and 18-inch stakes will secure the tent. The asphalt pad will be removed when no longer needed.

Project Type: Miscellaneous

Project Manager: Aaron Klang

Submitted On: 11/29/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

19-017 Medium Voltage Feeder Upgrade at the Main Post

Summary Substation 568 is a non historic electric service distribution hub that provides revenue metering, circuit distribution and circuit protection equipment for

approximately one third of the land area and one half of the electric energy consumption of the Presidio. The substation has been in service for almost 50 years and is well beyond its service life. This project will upgrade and modify existing medium voltage distribution circuits to provide alternate source feed (backfeed) capability for service areas served by substations 107 and 568. Approximately 1,800 linear feet of existing 4 KV conductors and approximately 650 linear feet of new 12 KV conductors will be constructed in existing conduits. A transformer in the circuit will also be upgraded. Only a limited number of overnight outages requiring minimum downtime will occur. Tenants and others will be notified 14 days in advance of each outage.

Project Type: Infrastructure

Project Manager: Yeshna Neeraj

Submitted On: 12/3/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-018 Fill Site 6B Confirmation Soil Sampling

Summary At the direction of the Department of Toxic Substances Control (DTSC), confirmation soil sampling will be conducted to address issues of potential

environmental concern related to verifying the quality and thickness of the soil cap placed by Caltrans in the Fill Site 6B (FS6B) Land Use Control (LUC) Area. The purpose of this project is to determine if the existing soil cover meets soil cap requirements, and to gather horticultural samples to inform future landscaping work. Twenty-one soil borings will be advanced for the collection of soil samples, including several within Quartermaster Reach for the purpose of delineating contaminated soils in order to get clean closure and remove the LUC within the future wetland. The results of the investigation will be used to recommend any remedial work that may be necessary.

Project Type: Research/Testing

Project Manager: Nina Larssen

Submitted On: 12/12/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Though the N2 Process Under Stipulation IV.C.1

Project Number Title

19-019 Reintroduction of Rough Skinned Newts

Summary Newts were last recorded in the Presidio in the 1960s, but have been locally extinct from the Presidio/city since that time due to loss of habitat. The habitat in the

Presidio is now thriving and primed for these animals, but it will require human intervention to re-establish them here. Trust biologists will collect newt eggs in ponds and other water bodies from various locations across the Golden Gate National Recreation Area in the early spring through early summer, and bring them back to identified sites within the Presidio (El Polin ponds and Mountain Lake's East Arm). Eggs will be placed in predator exclusion cages within the water at each site to increase survival and recruitment of the newt tadpoles, while allowing staff to monitor growth and development before release. The cages will be tucked away out of the public's sight to prevent tampering. Egg translocations into the Presidio will occur for at least three years. Monitoring of newt survival and reproduction through time will dictate the termination or continuation of the project thereafter. The project has received enthusiastic support from the National Park Service and local amphibian experts.

Project Type: Miscellaneous

Project Manager: Jonathan Young

Submitted On: 12/10/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

Project Number Title

19-020 Futures Without Violence Temporary Exhibit

Summary Futures Without Violence (tenant in building 100) will construct a temporary (five months) exhibit in their first floor gallery space to host the Jonathan Logan Family

Foundation-sponsored "Then They Came for Me: Incarceration of Japanese Americans during WWII and the Demise of Civil Liberties." The exhibit will examine a dark episode in U.S. history when, in the name of national security, the government incarcerated 120,000 citizens and legal residents during World War II without due process or other constitutional protections to which they were entitled.

This timely exhibition will feature works by renowned photographers, reexamine this history, and present new research telling the stories of the individuals whose lives were upended due to racial bigotry. Wood flooring and historic columns will be protected and any penetrations to the ceilings or walls of the historic building will be repaired and newly installed features will be removed at the end of the exhibit.

Project Type: Rehabilitation/TI

Project Manager: Shemaiah Stanton

Submitted On: 9/6/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

19-021 Lincoln Boulevard/Area A Outfall Repairs

Summary Drainage along Lincoln Boulevard between Washington Boulevard and North Pershing Drive is conveyed by concrete gutters along the edge of the road, catch-

basins and storm drain pipe to coastal bluffs on the west side in Area A. Five pipe outfalls (E, F, G, H1 and H2) exist and most of them are severely corroded. Outfall H1 is not functional and Outfall E is temporary closed. There is also noticeable erosion of coastal trail and hillside due to lack of capacity and energy dissipation. This project will repair Outfalls E and H2 and redirect storm runoff from Outfalls F, G and H1, which will be abandoned. The work will include pipe replacement, restoration of eroded slope areas, installation of new outlet structures (to prevent erosion and protect the stability of the Coastal Trail along Lincoln Boulevard) and stabilization of the discharge dissipation area. Construction will occur within a three-month period outside of the rainy season and will require temporary traffic controls and closure of the trail during construction.

Project Type: Infrastructure

Project Manager: Veronica Aguirre

Submitted On: 12/21/2018

Reviewed on: 1/10/2019

Certificate of Compliance Issued On:

Project Number Title

19-022 Minor Repairs to Building 682

Summary The Trust will repair damage from previous tenants and make minor improvements to building 682 (Cavalry Barracks, 1902) to prepare the building for future leasing.

The basement and first floor walls will be painted Presidio white. The lobby and stairway walls will be patched and painted. The plywood bookshelf attached to a wall in a second floor room will be removed. Tenant installed tile finishes in the second floor kitchen will be removed. Ceilings and flooring will be patched, and junction boxes and lighting will be re-installed. The building's exterior will be power washed.

Project Type: Maintenance

Project Manager: Kevin Lorne

Submitted On: 11/27/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A

List of Projects Reviewed Through the N2 Process Under Stipulation IV.C.1

Project Number Title

19-023 Bay School Security Measures

Summary The Bay School in building 35 requires security measures in place to protect students. This project will install Nightlock lockdown door barricade devices on 91

historic and non-historic interior wood doors throughout the building. The lockdown device is in addition to security measures already in place including columbine locks and key card access. The device will allow teachers and staff to secure classroom and office doors from forced entry. Nightlock device installation includes attaching a metal plate onto the floor, bottom of the door, and attaching a storage box on the wall next to the door for the device handle.

Project Type: Rehabilitation/TI

Project Manager: Annie Bridges

Submitted On: 12/20/2018

Reviewed on: Administrative Review

Certificate of Compliance Issued On: N/A



Presidio
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2018 ANNUAL REPORT OF NHPA COMPLIANCE ACTIVITIES Exhibit D: Archaeological Research, Projects and Heritage Program Highlights

In 2018, Trust archaeology staff provided NHPA compliance support for ongoing Trust operations, conducted elective archaeological research, and provided ongoing care and maintenance of previously excavated collections. This summary outlines Trust archaeology's efforts to comply with NHPA, including a summary of archaeological monitoring and identification completed. This report also outlines archaeologically-focused activities of the broader Heritage Program, which includes exhibition, public programs, research, collections management, education and training.

Archaeological Management Assessments, Identification, and Monitoring

Archaeology staff worked with Presidio Trust planning staff and cultural resource consultants to support several projects within the Presidio in 2018.

Archaeology staff directly provided archaeological monitoring support for fourteen projects in the Presidio in 2018. Staff archaeologists monitored planting of native plants at MacArthur Meadow, trenching for a new cell tower at Park Blvd and Kobbe Ave, excavation for multiple improvements at Building 5 (ADA ramp and bike racks), installation of a sewer line at Building 649, excavation for high voltage lines at Building 643, shallow grading for bike racks at the Compton Playground, grading excavation for the Mountain Lake trail, footing excavations for the Gorgas Warehouse rehabilitation, tree removal at Inspiration Point (Ecology Trail), and a core drilling for a new retaining wall at Building 643, PG&E gas main shut-off excavation at Halleck Street, demolition of Building 211 (the non-historic former Cafeteria/Observation Post), minor irrigation upgrades at Building 10, and pedestrian improvement projects at MacArthur Meadow and Anza Street and Sheridan Avenue.

All archaeological material recovered from the Presidio is permanently curated in the Trust's on-site federal curation facility in Buildings 47/48, which meets the requirements of a curation facility as described in 36 CFR Part 79 – Curation of Federally-Owned and Administered Archeological Collections.

No Archaeological Management Assessments (AMA), Archaeological Monitoring Plans (AMP), or Archaeological Identification Plans (AIP) were issued in 2018.

Archaeological Research and Project Highlights

Archaeological research in 2018 again focused on *El Presidio de San Francisco*, the Spanish-colonial archaeological site and a contributing area of the Presidio NHL. El Presidio Archaeological Identification Season 2018: (ELPAIS 2018) is part of a long-term research project on Pershing Square in the Presidio's Main Post. The project follows the finalization of *Levantar* the Archaeological Management Plan for *El Presidio* in 2012, which details the management approach and archaeological methods involved for work at *El Presidio*, consistent with Stipulation II.H of the Programmatic Agreement for the Main Post Update (2010).

Excavation was concentrated in an area where Spanish and Mexican adobe structures were repurposed by the US Army until their eventual demolition in 1906. Investigations were conducted by Trust archaeology staff, a team of interns who received on-the-job training as part of the project, and volunteers who assisted in field and laboratory processing. One hundred ninety (190) regular volunteers contributed more than 1,315 hours to the project. The investigations took place on Thursdays, Fridays and Saturdays between April and October 2018. A full report of ELPAIS 2018 is underway and will be completed in early 2019.

ELPAIS 2018 was conducted in accordance with the Lab's "open site" policy, which opens excavations to park visitors and encourages questions and active engagement with the archaeological team. Archaeology staff and interns developed interpretive signage, maintained a changing artifact display, and kept logs of their interactions with site visitors. A, lightweight, temporary "field station" helps identify the area as an archaeological project to passersby, and a team of archaeology docents were on site to offer visitors basic interpretation. Over 6,500 people visited the site in 2018.

Education

In 2018, the Heritage Program Education Team served 853 San Francisco Bay Area students in archaeologically-focused programs.

Two hundred forty-six (246) 4th grade students participated in *Excavate History*, which focuses on the Spanish colonial era and teaches students how archaeology can help us learn about the people who once lived at *El Presidio de San Francisco*. Through a series of hands-on activities, students investigate how the arrival of the Spanish colonists changed both the natural and cultural landscape of San Francisco.

Six hundred seven (607) 2nd and 3rd grade students participated in *Thingamajigs and Whatchamcallits*, a field trip designed to introduce young students to the field of archaeology by providing them with an opportunity to explore past cultures by comparing and contrasting artifacts. Utilizing their observation skills, students examine historic images to learn about daily life during the Ohlone, Spanish and early American eras at the Presidio. Students then excavate dig boxes filled with replica artifacts and in small groups they classify their assemblage according to color, size, material and function. After collectively charting their data as a class, students reflect on the similarities and differences between people's daily lives throughout time and understand that although cultures use different artifacts for shelter, clothing, food, work, play, and transportation all humans share these similar needs.

In addition to educational outreach a number of programs were organized this fall for the general public. On October 20, 2018, the Presidio Archaeology Lab celebrated International Archaeology Day and California Archaeology Month with a Lab open house and youth programming. Archaeology staff, interns, and volunteers welcomed more than 250 people into the Lab, answered questions, shared findings from the 2014-2018 excavations, and delivered programs to school-aged children. Staff archaeologists and interns also offer weekly tours of the archaeological site and lab, as well as a weekly three-hour open lab time allowing people to visit the lab, watch archaeologists work, and ask questions. Over 300 people participated in the Lab tour and open hours.



Presidio
Trust

**2018 ANNUAL REPORT
OF NHPA COMPLIANCE ACTIVITIES**
Exhibit E: National Register Evaluations

Requested agency funding was not available in 2018, so the anticipated comprehensive update to the National Historic Landmark District nomination forms referenced in prior annual reports did not commence. This funding request may be revisited in 2019.

Caltrans (FHWA) made progress toward completing the limited-scope NHL update documentation described in Stipulation III.A.1.l. of that project's 2008 PA, and referenced in Stipulation III.A.7. of the Trust's PA. Work on the focused Doyle Drive NHL update should conclude in 2019.



2018 ANNUAL REPORT
OF NHPA COMPLIANCE ACTIVITIES
Exhibit F: Consultation under Stipulation IV.C.2
Review of EA's and EIS's

Consultation under Stipulation IV.C.2

Consultation on the Tunnel Tops project continued through 2018. A summary of consultation activities for this project can be found in Exhibit G – Multi-Agency Consultation.

The Trust initiated consultation with PTPA parties for the rehabilitation of the Fort Scott District in September 2018. The proposed undertaking involves the rehabilitation of 20-22 buildings and associated landscapes at Fort Winfield Scott that contribute to the Presidio of San Francisco National Historic Landmark District. The Trust is using a two-step Request for Proposals (RFP) process to identify a development partner that will adaptively reuse the historic core of Fort Scott as a campus for one or more mission-driven organizations focused on addressing the significant environmental and/or social challenges of our time.

In January 2018, the Trust issued a request for Concept Proposals (RFCP) and in June we received nine responses. In a public meeting held in September 2018, the Presidio Trust Board of Directors, invited four of the nine applicant teams to participate in the Request for Proposals (RFP) process. In October 2018, the Trust held a public scoping meeting in which the public and consulting parties were invited to provide the teams and the Trust comments and feedback. Based on the feedback received and scope of the project, the Trust is drafting a Supplement to the Environmental Impact Statement for the Presidio Trust Management Plan (PTMP SEIS) and consulting with parties under Stipulation IV.C.2 of the PTPA.

In November 2018, the Trust issued the RFP and the California State Office of Historic Preservation responded to the Trust's initiation letter with confirmation that the Area of Potential Effect (APE) was sufficient, along with a number of clarification questions which the Trust FPO will respond to as part of the next consultation package. In December, the Trust notified a list the Native American groups with cultural and/or traditional affiliations with San Francisco County of the Fort Scott project. Follow up contact with these groups will occur in January 2019, and information gathered from these communications will be incorporated into subsequent consultation packages and analysis of project effects.

Responses to the RFP are due in March 2019, which will be followed by a public Board meeting in April. A Board decision is expected in May 2018.

PTPA consulting parties can expect a consultation package with the Draft SEIS and Finding of Effect for the Fort Scott project in April 2019.

More information about the process and timeline can be found on the Trust's website: <https://www.presidio.gov/fort-winfield-scott>

Doyle Drive Replacement Project

A Record of Decision and a Programmatic Agreement for the Doyle Drive replacement project were executed in 2008, concluding a multi-year consultation effort that included the Federal Highways Administration (FHWA), Caltrans, San Francisco County Transportation Authority (SFCTA), National Park Service-GGNRA, California SHPO and the Trust, along with engineering, design and environmental consulting firms. Per the Programmatic Agreement, the Built Environment and Archaeology Treatment Plans (BETP and ATP, both 2009) describe the avoidance, minimization, and mitigation measures developed to address project effects. Since 2009 Caltrans has convened monthly meetings of the Treatment Oversight Panel (TOP), a team of cultural resource specialists representing signatory agencies to the Doyle Drive PA. The TOP reviews and approves all activities implemented under the BETP and ATP, including: roadway design; documentation, stabilization and monitoring efforts for multiple built, landscape and archaeological resources; and other cultural resource documentation as required under the terms of the PA.

While the major roadway construction phase of the project was completed in 2018, TOP continues to meet to oversee the closeout of the protection and mitigation measures under the BETP and PA. The landscape rehabilitation design work will conclude and construction will commence in 2019 across the project corridor. As noted in Exhibit E, the project is preparing a National Historic Landmark District update to address resources altered by the project, which the contractor will submit later in 2019. TOP reviewed the Historic American Engineering Record for Battery Slaughter, the final HAER called for in the BETP, in 2018; we expect the contractor to submit the documentation to the National Park Service for inclusion in the Library of Congress in early 2019.

More information about the project, including images and time-lapse photos, can be found at the Doyle Drive/Presidio Parkway website here (<http://www.presidioparkway.org/>) and in the twice-yearly PA-status reports prepared by the project on behalf of FHWA/Caltrans.

Tunnel Tops (formerly New Presidio Parklands Project)

On August 29, 2014 the Trust initiated consultation under Stipulation IV of the 2014 PTPA on a landscape rehabilitation effort currently known as the Tunnel Tops project. Tunnel Tops encompasses a 14-acre area of the park comprised of the landscaped tunnel top at the north end of the Main Post created by the Doyle Drive/Presidio Parkway project, along with portions of mid-Crissy Field. The project will involve landscaping and public program development for this area of the park that emphasizes physical and visual connectivity between the Main Post and Crissy Field. The Trust is the lead agency on the project, and has partnered with the Golden Gate National Parks Conservancy (GGNPC) and the National Park Service in order to accomplish fundraising, design, program and public engagement goals.

The project includes the rehabilitation of National Historic Landmark-contributing building 603 (Post Exchange, 1939), construction of two new buildings (a Field Station and Classroom) to support an expanded Crissy Field Center program, and the removal of non-historic building 211 (Cafeteria, 1968). The project scope also includes landscaping, paths, furniture, overlooks and interpretive installations to support the anticipated level of public use. The construction phase of the project kicked off in November 2018 with the demolition of non-historic Building 211.

The Trust thanks our agency partners the National Park Service, State Office of Historic Preservation and Advisory Council on Historic Preservation for their diligence and hard work in the consultation that

resulted in the November 2017 No Adverse Effect with Conditions determination. Pursuant to this agreement, the Trust circulated 100% schematic design packages for the Transit Center Patio Enclosure (March) and the Outpost Play Structures (July). In November, the Trust circulated the 50% construction document verification package. Thank you to our agency partners for their review and comments on each of these submittal packages. In 2019, the Trust expects to complete the process by providing consulting parties an opportunity to review the integral color concrete sample, and delivering a 100% CD set as a record of final project conditions.

More information about the Tunnel Tops project is available at: <http://www.presidio.gov/tunnel-tops>

Building 643 Rehabilitation Consultation

In 2018, the National Park Service initiated consultation on their rehabilitation of Building 643 (Hangar, 1923). The National Park Service will rehabilitate the building for maintenance and storage use. The NPS determined that the project will have an adverse effect on historic properties, and invited the Presidio Trust to participate in preparation of a Memorandum of Agreement to resolve the consultation. The Trust made recommendations related to the interpretive approach to the building, and looks forward to collaborating with the NPS to conclude consultation and move the project forward into construction.

Main Post Update

Consultation on the Main Post Update, which began in November of 2007, was concluded in October 2010 with the execution of an agreement document by the Trust, the ACHP, NPS and SHPO. In addition to the signatory and invited signatory parties, the San Francisco Architectural Heritage (SFAH, now San Francisco Heritage), the National Trust for Historic Preservation (NTHP), the Neighborhood Associations for Presidio Planning (NAPP), the Marina Community Association, People for the Parks (PFP) and the Interfaith Center of the Presidio signed the PA-MPU as concurring parties.

The Trust has signed a lease with a development partner that is rehabilitating the Presidio Theatre (Building 99) for use as a live performance venue using Federal Historic Preservation Tax Credits in accordance with the 2016 PA-MPU amendment regarding tax credits. Construction is ongoing with an expected completion date of June 2019. Please see Exhibit H for more information.

The Interfaith Center at the Presidio currently leasing Building 130 has started a fundraising campaign to fund as the building rehabilitation and expansion plans described in the Main Post Update. Having completed earlier steps in the review process described in Appendix K of the PA-MPU, the next milestone would be submittal of a 90% Schematic Design set for review. The Trust will provide additional updates per the terms of the PA-MPU as this project moves forward in 2019 and beyond.

This section includes summaries of Tax Incentive projects. The projects listed below were either commenced or completed in the calendar year 2018, or had the vast majority of the work performed during the year.

Building 99 (Presidio Theatre)

In 1939 the army constructed Building 99 as a single screen movie theatre and assembly space using WPA funds. The building remained in use as a movie theatre up through the departure of the army in



Figure 1 Philip Brainerd, 1945

1994. In 2015, the Trust began negotiating with a prospective tenant regarding their plans to rehabilitate and adaptively reuse the Presidio Theatre as a live performance space using the Federal Historic Preservation Tax Credit Program. The proposal included a full seismic, code, life safety and systems upgrade of the theatre, addition of two small pavilions on the west side of the building, a rear addition, build out of the currently unfinished basement for back of house uses, restoration of select interior finishes and features, and relocation of the proscenium in order to extend the stage depth to accommodate the new live performance use.

In January of 2016, the Trust and signatory parties finalized an amendment to the Programmatic Agreement for the Main Post Update (PA-MPU) to create a process by which projects previously reviewed under the PA-MPU could pursue Federal Historic Preservation Tax Credits. The project proponent submitted a combined Parts 1 and 2 application to the California Office of Historic Preservation (CA OHP) and National Park Service-Technical Preservation Services (NPS-TPS) in March 2016. The Trust held a public meeting and accepted comments on the Theatre proposal per the terms of the amended PA-MPU in March and April of that year. A revised Part 2 was submitted in the fall of 2016 in response to comments from the OHP and NPS-TPS, and on January 13, 2017 the NPS conditionally approved the project's Part 2 application. With a lease signed and a conditional approval received, the Presidio Trust in partnership with the Margaret E. Haas Fund hosted a groundbreaking ceremony in September of 2017. In May 2018, National Park Service approved an amendment to Part 2 which addressed design aspects in the courtyard, west side of the building, roof, south porch, and the basement with the condition that descriptions and specifications for all final finishes are submitted for review to ensure compliance with the Secretary of Interior Standards for Rehabilitation. The project is scheduled for completion in summer of 2019.



Figure 2 Excavation for the below grade portion of the project (Presidio Trust, January 2018)

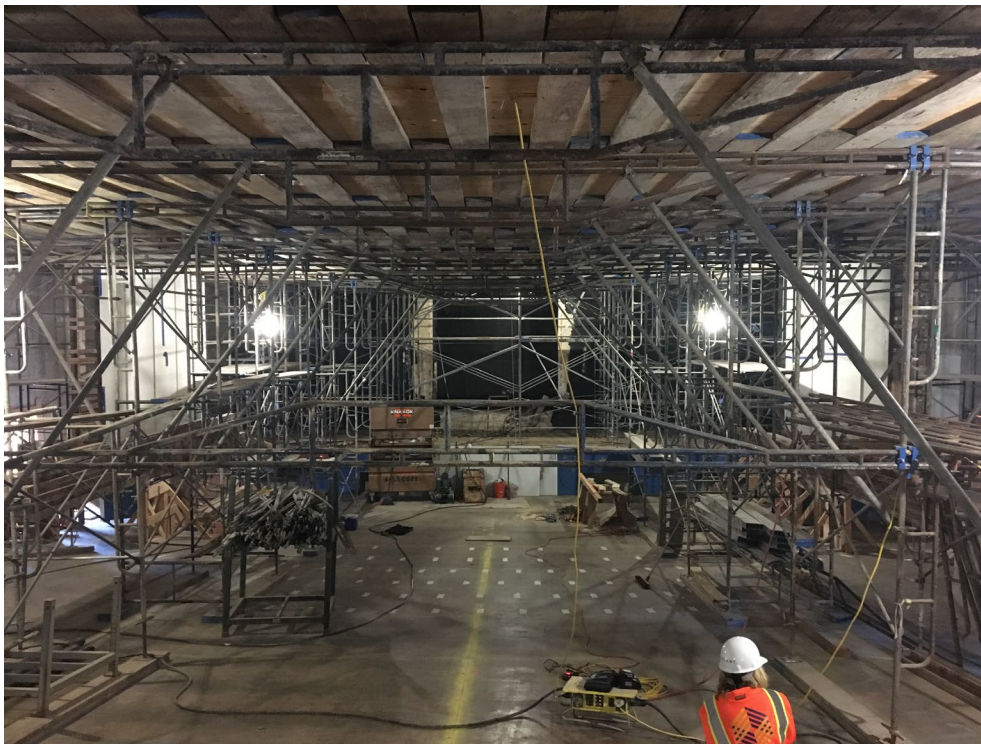


Figure 3 Theatre auditorium under construction (Presidio Trust, 2018)



Figure 4 Presidio Trust, January 2019

For more information about the theater <https://www.presidio.gov/presidio-trust/planning/presidio-theatre>.

This section includes summaries of building projects managed, or primarily executed, by Trust staff. The list includes full rehabilitation projects, as well as conservation projects and scheduled and completed maintenance. The projects listed below were either commenced or completed in the calendar year 2018, or had the vast majority of the work performed during the year.

REHABILITATION & TENANT IMPROVEMENT PROJECTS

Fort Winfield Scott Landscape Rehabilitation and Plaque Conservation

With the increased interest and focus on the Fort Scott Campus, two Trust projects were initiated in 2018 at Fort Scott including the conservation of the Fort Scott Entry Plaques and landscaping work at the parade ground consistent with guidelines for the rehabilitation of a historic landscape. Currently, the parade ground consists of many species of annual and perennial grasses and forbs (herbaceous flowering plants other than a grass) dominated by Kikuyu grass, purple velvet grass and wild oat. The parade ground is unirrigated and browns out in the summer months. Several tall weed species contribute to a neglected appearance, despite mowing several times a year. In 2018 the Trust initiated a pilot project intended to reduce undesirable vegetation while increasing and introducing short-statured, drought-resistant forbs and grasses that will require minimal maintenance and water. Three 100 by 100-foot experimental blocks have been established in areas dominated by invasive grasses. Plots within the blocks will test different weed removal and plant establishment treatments. All plots will initially receive periodic irrigation and a mixture of seed and small plugs of grasses and forbs will be tested. In addition, some additional irrigation test plots will evaluate the minimum frequency and amount of irrigation that would be needed to keep the parade ground green into the dry season. The results of the pilot project are expected to provide valuable information to guide future planting plans at the Fort Scott parade ground.



Figure 1 Experimental Plots at Fort Scott Parade Ground (Presidio Trust, January 2019)

A pair of concave bronze plaques measuring approximately two by three feet, and embossed with “Fort Winfield Scott”, were recently discovered by Trust staff in storage. Photographic evidence from the 1930s confirm that they were originally mounted on the concrete plinths that flank Kobbe Avenue at Park Boulevard at the entrance to Fort Scott. ARG Conservation Services cleaned and treated the plaques so that they may be installed outdoors again. ARG provided training to Trust crews on maintenance strategies; staff will securely mount the plaques in their original locations later this year.



Figure 2 WPA era Fort Scott entrance



Figure 3 Fort Scott Entrance (Presidio Trust, January 2019)



Figure 4 Fort Scott Plaques Prior to Conservation (Presidio Trust, 2018)



Figure 5 Fort Scott Plaques after Conservation (Presidio Trust, 2018)

Historic Forest Rehabilitation and Vegetation Projects

The Presidio's forest is the largest contributing feature to the Presidio of San Francisco National Historic Landmark District (NHLHD), and a major component of the Presidio's cultural landscape. The historic forest is part of an extensive designed landscape effort implemented by the United States Military in the late 19th and early 20th centuries. The Vegetation Management Plan (VMP, 2001) and the Historic Forest Character Study (2009) delineates the Historic Forest Management Zone, and together codify a comprehensive management and treatment plan for the resource that was developed in accordance with the Secretary's Standards for Treatment of Historic Properties and Guidelines for the Treatment of Cultural Landscapes. In 2018, Presidio Trust continued the multi-phase reforestation projects along Thomas Avenue, at the Park Stand, and at West Pacific Avenue.



Figure 6 Thomas Avenue Reforestation (Presidio Trust, January 2019)

Phase II of the Thomas Avenue Reforestation Project removed 30-40 overstory Monterey cypress that were in poor health. Trees to be replanted will include mostly low stature, native trees and shrubs near the road edge (and Monterey cypress and Coast redwood farther to the west and up the hill away from the garages, power lines, road and residences. A total of 150 trees will be planted. No stumps will be ground as leaving stumps will temporarily increase slope stability until replacement vegetation is established. Trees will be

irrigated for four years and then thinned to a density of 30 to 50 trees.

The Monterey cypress stand occurring within the broad loop of Park Boulevard west of the National Cemetery is one of the key historic stands identified in the Historic Forest Character Study. The Park Stand has unusual visual quality and provides an important visual screen to the National Cemetery. Trees in the stand are characterized with a very low percentage of live crowns, limiting the vigor of the old trees, and have now reached a state of over maturity. Phase III of the Park Stand Reforestation project removed and restored approximately 50 rapidly declining Monterey cypress trees just north of Park Stand Reforestation II (project 17-023). Approximately 125 Monterey cypress trees will be planted. Trees will be established over a four-year period with subsequent thinning to arrive at 30 to 50 trees per acre.



Figure 7 Park Stand (Presidio Trust, January 2019)

For decades, the U.S. Army routinely topped the Monterey cypress forest stand along West Pacific Avenue in order to manage the height of the trees and maximize the view of the bay and the Golden Gate Bridge for the surrounding neighborhood. This management regime, along with the introduction of Armillaria root rot, has led to the rapid decline in health in the historic forest stand. This project removes and restores approximately 50 topped, diseased and declining Monterey cypress in a 2.75-acre area directly east of the Julius Kahn Playground. Rehabilitation of the stand will include planting roughly 200 lower stature MacNab and Sargent's cypress (to negate the need for future topping) as the future overstory for the stand, along with toyon, manzanita, coyote bush, ceanothus and other suitable species in the understory. All roots and below ground material will be removed and hauled offsite.



Figure 8 West Pacific Stand (Presidio Trust, January 2019)

Inspiration Point East Endangered Species Habitat Expansion

Since 2001, the Trust has followed the Vegetation Management Plan (VMP) to expand endangered plant species populations, increase genetic diversity and recover at-risk species, including enhancing and restoring habitat throughout the Inspiration Point area. This project, located near the southeast corner of the park, near the Ecology Trail within the VMP Native Plant Community Zone known as the East Grassland, crews removed approximately 50 blackwood acacia, three Monterey cypress trees, English ivy, Armenian blackberry and cotoneaster. Following weed control, approximately 2,000 native plants consisting of about 40 coastal scrub species were planted including the endangered

Franciscan manzanita and Presidio clarkia. Consistent with the VMP, the goal of this project is to create a mosaic of coastal scrub/oak/woodland and serpentine grassland after a three-year establishment period.

Simonds Loop Island Vegetation Clearing

As recent as 1997, the Simonds Loop Island (located between the historic Upper and Lower Simonds Loop residential neighborhoods) was much more open than it is presently. This condition was likely due to the routine mowing of the less steep areas by the U.S. Army. Mostly in response to recurring problems with homeless camps in the 6.2-acre island, selected vegetation was removed in two areas within the island, and at a recently discovered camp just down slope from Quarters 1. Initial clearing efforts focused on a number of invasive plants that have altered the historic character of the island over the past few years. Targeted plants included Canary Islands St. John's wort (*Hypericum canariensis*), which covered roughly 20 percent of the island. Vegetation clearing revealed several desirable plant species, both natives and exotics, and Works Progress Administration-era stone walkways, stairs and drainages.



Figure 9 Simonds Loop Island (Presidio Trust, January 2019)

Transportation and Pedestrian Safety

In 2018, the Presidio Trust initiated a number of transportation projects in order to increase pedestrian safety and the park's capacity to support electric vehicles, facilitate multi-modal commuting, and

highlight the park's historic resources. Below are brief summaries of the projects involving historic roadways or landscapes undertaken in 2018:

MacArthur Avenue/Sumner Street Intersection Improvements

Minor alterations to the Lovers' Lane/MacArthur Avenue/Sumner Street intersection are currently underway to increase pedestrian safety and address drainage issues that result in water overflowing onto adjacent trails and sidewalks. A new raised crosswalk/speed table will be constructed for the Lovers' Lane crossing at MacArthur Avenue, and approximately 40 feet of paving on Lovers' Lane south of MacArthur will be replaced. The work includes pavement removal, modifications to the existing storm drain system, removal of degraded paving associated with an unnamed service alley, and a new swale, curb line and drain inlet installed along the south edge of Sumner to channel water. New pedestrian safety signs and a new interpretive sign and pad will also be installed.

Torney/O'Reilly Avenue Sidewalk Repairs

At Torney and O'Reilly Avenues in the Letterman Hospital district, deteriorated sidewalks were replaced following the existing historic score joint pattern, retaining the characteristic look and feel of the sidewalk. This project improves accessibility improvements and formalizes a pedestrian connection between the Tides Thoreau Center and the Letterman Digital Arts Center. The project included constructing new sidewalks, accessible ramps, pavement markings, landscaping, and irrigation associated with the modifications. The project also rehabilitated the historic concrete sidewalk at Kennedy Street.

The project included constructing new sidewalks, accessible ramps, pavement markings, landscaping, and irrigation associated with the modifications. The project also rehabilitated the historic concrete sidewalk at Kennedy Street.

Sheridan Avenue/Graham Street Sidewalk and Crossing Upgrades

A new approximately 100-foot section of fully accessible sidewalk now connects Sheridan Avenue to Graham Street near building 95, the historic Powder Magazine. The curb on the east side of Anza Avenue that defined the landscape adjacent to the Main Post flagpole (relocated to Pershing Square in the 1950s) was reconstructed in its historic alignment. The sidewalk on the west side of Anza and along Sheridan will differ slightly from the historic alignment to limit the length of the crosswalk spanning the north end of Anza at its intersection with Sheridan. During construction, four foundation sections of the 1815 El Presidio wall were uncovered. Work ceased and Presidio Archaeology crew



Figure 10 Sidewalk Construction along Graham (Presidio Trust, November 2018)

worked on site to document and protect the foundation remnants in place. The concrete curb, gutters, and sidewalk directly over the wall alignments have a distinct concrete color and finish to differentiate their location in the newly poured sidewalk.

West Lincoln Boulevard Closure

With The Lodge's grand opening in mid-2018 and the resulting increase in pedestrian traffic around Building 105, Lincoln Boulevard between Building 106 and 105 was closed to traffic. It now serves as a pedestrian and bike Lane. Flex-posts were installed and the area was restriped.

Electric Vehicle Accommodation

Over the last few years, there has been a dramatic increase in the number of fully electric and plug-in electric hybrid vehicles sold in the United States. The market for electric vehicles (EVs) is rapidly expanding and the Trust wishes to accommodate the increasing demand for access to charging equipment. The ability to provide charging as an amenity will also attract and retain highly valued, sustainably-minded tenants. Additionally, more electric vehicles in the park will reduce emissions and improve overall air quality. This year, the Trust installed EV charging equipment at historic building 761 (Six Car Garage, 1939) to satisfy current and future tenants' requests. An electric panel and new meter was installed on the north façade of the free-standing brick garage with a line from existing power lines to the specified garage stall. Penetrations to the brick were the minimum necessary and mortar joints were used as much as possible. The electric panel will be painted brick red to minimize visual impacts. This panel matches a previously installed panel at building 763 (Four Car Garage, 1939).

The Trust owns and operates eight public EV charger stations. The EV charger stations encourage Presidio tenants to purchase battery electric cars, which produce fewer emissions than gas vehicles. In 2018, The Trust replaced some of the charger stations (behind Building 102, at Building 558, and in the Tides parking lot) with newer dual port stations. Additionally, the Trust plans to add bike lockers at Building 36 to support Trust and partner staff working in and commuting by bicycle to Building 36 and their need for secure bike storage. This project will remove an unused picnic table and slightly enlarge the existing concrete pad to install four light grey bike lockers accommodating eight bicycles, and extend the walkway on the south side of the building to create better access to the lockers. Existing vegetation will hide the lockers from most vantage points. The work will be completed by Trust crews.

MAINTENANCE, STABILIZATION, and DOCUMENTATION PROJECTS

Halleck Street Preservation Maintenance

Each year the Trust Building Maintenance Department and Historic Compliance staff collaborate to determine which unoccupied historic buildings will receive preservation maintenance funds, typically aimed at mothballing and slowing rates of deterioration on these vulnerable resources. In 2018, preservation maintenance work focused on the currently vacant Halleck Street Buildings 223 (Warehouse, 1897), 227 (Warehouse, 1897), 228 (Bakery, 1909) and 229 (Pastry Bakery, 1897). The project includes roof repair and replacement, structural upgrades, exterior envelope stabilization and removal of non-historic elements in order to protect the buildings pending future rehabilitation. The Trust is fully replacing the roofs on Buildings 227, 228 and 229 in kind, and adding plywood sheathing, rigid insulation and interior structural blocking. The scope includes removal of non-historic elements on Building 227, including dormers, galvanized security grates on the windows, and exterior

heater vent stacks; the project will retain historic skylights, repair flashing and install plywood over all Halleck-facing windows. Because of its newer roof, Building 223 only required an overlay; non-historic dormers and the non-historic additions to Buildings 229 and 227 will remain pending future rehabilitation of the buildings.

Other preservation maintenance plans budgeted for in 2018 that will occur in 2019 are mothballing of Building 931 (Armorer's Storage Building, 1921), 935 (Aero Storehouse, 1921) and 937 (Sea Plane Hangar, 1921).



Figure 11 Reroofing Building 229 (Presidio Trust, November 2018)

Building 116 Cyclic Maintenance

Historic building 116 (Post Sutler's Residence, built 1885) located on the Main Post received repair and preventative maintenance in 2018. The scope of work included replacement in kind of gutters (gutters moved higher on the fascia board to operate more efficiently and prevent damage to the building), rafter tails and fascia boards (due to dry rot), along with window and exterior stair repairs, full exterior painting and roof replacement.

Buildings 40 and 41 Cyclic Roofing Replacement and Seismic Reinforcement

The roofs on historic buildings 40 and 41 (Bachelors Officer Quarters, 1941) reached the end of their serviceable life and in the winter of 2018 Trust crews oversaw replacement in kind and structural

upgrades of the buildings. The scope included removal of all deteriorated roofing material, defective wood or dry rot, and addition of plywood sheathing for seismic reinforcement. Contractors installed Presidio red composition shingles, copper nosing, and new flashing and vents to complete the project.



Figure 12 Reroofing Building 41 (Presidio Trust, December 2018)

Building 563 Presidio Social Club Cyclic Maintenance and Repairs

Extensive dry rot in historic building 563 (Presidio Social Club, formerly Enlisted Men's Barracks/Clubhouse, built 1903) required extensive repair and replacement of affected siding, portions of the front deck, front entrance area, handrails, back deck and limited structural elements. The scope also included window, and exterior wear-and-tear repairs as necessary and full exterior painting.

Building 386 Non-Residential Turn

Historic building 386 (former Post Library, built 1958) is a stand-alone commercial building comprising 7,034 square feet. The Trust plans to enter into a lease with the Institute on Aging for the use of the building as an elder adult daytime care facility (see description of that scope of work in Exhibit J). Upon the vacancy of the previous tenant, the Trust performed work including upgrades to the building's mechanical system and removal of non-historic partitions to return the building to its original single tenant space. Other improvements completed include new paint, carpet, window coverings on the east elevation and replacement of non-historic light fixtures.

Presidio Terrace Residences Capital Turn Standard Scope of Work

The Presidio Terrace neighborhood includes duplexes and single family residences built in 1917. Working in collaboration with the Building Maintenance Department, the Historic Compliance staff developed a standard scope of work for the neighborhood's capital turns, ensuring consistency in the treatment of these historic residential units, minimize turn times, addresses damage from previous tenants and prepare the units for leasing. The scope of work for these identical duplex and single family homes includes lead paint abatement at all windows and friction surfaces, window repair, and installation of interlocking track and weather stripping. In the kitchens, Trust crews installed new countertops, cabinetry, and hardwood floors, along with refrigerators in the former service stair openings (leaving the service stair in place but inaccessible). Elsewhere in the building, crews replace deteriorated bathroom tile finishes, sinks and mirrors, refinish flooring and paint throughout. In 2018, unit 550A received the standard capital turn scope of work for this type of residential building.

Building 1808 Turns and Tenant Improvements

This project addressed a long-standing odor issue (naphthalene) in Building 1808 (Nurse's Dormitory, built 1932) by diamond grinding the original concrete floor surface in the corridor and lobby areas, applying a water-based two part epoxy sealer, installing new carpet and painting. The Trust performed routine preventative maintenance in vacant areas after tenants departed, including removing non-historic furniture and partitions installed during the last tenancy, inclusive of patching and painting. Additional work in 1808 will include adding a new second floor conference room and addition of an aluminum and glazed storefront assembly in the lobby area directly opposite the stair.

Building 135 (Golden Gate Club) Infrastructure Upgrades

The heating/ventilation/air conditioning (HVAC) system for the Golden Gate Club (former Enlisted Men's Club, built 1949) is over 70 years old and in need of substantial upgrades in order to adequately service the Trust's largest special events venue. This design-build project will replace hot water heaters, boilers, air handling equipment, baseboard and wall-mounted heaters, along with associated ductwork/piping throughout the building with new energy efficient equipment. The project will enable the Trust to operate the building's mechanical system according to current building codes, and in support of the agency's sustainability goals. The majority of interior work will take place during a planned six-week events shutdown of the building, which began on Monday December 17, 2018. The catering kitchen will remain open during this period. Staging for the construction project will occur in the upper parking lot, located between building 135 and the National Cemetery, occupying four parking stalls for the duration of construction.

Building 558 Waterproofing and Drainage

Due to water intrusion, the drainage system behind contributing Building 558 (Post Exchange Grill, 1920) required improvements. Work included excavating behind an adjacent retaining wall to the rear of building 558 to locate existing drain pipes, and installation of new water proofing fabric and drain lines. Existing gutters and downspouts were installed into new drain lines to direct the water to an existing drain at the side of the building. Two cleanouts are located in the system. Some of the soil from the site was removed and replaced with gravel.

Battery Sherwood/Building 643 Retaining Wall

Over the past several years, the slope behind NHL-contributing Building 643 and below contributing Battery Sherwood has experienced landslides of varying degrees of severity. Over the 2017-2018 winter, the Trust removed approximately 75 cubic yards of accumulated slide debris from the slope,

followed by the installation of a temporary mitigation measure of a concrete K rail wall at the toe of the slope (reviewed as project 18-012). A soils engineer evaluated the site and designed a permanent solution which consists of a catchment/retaining wall measuring 56 feet long by four feet high constructed of four-inch by 12-inch treated horizontal wood lagging supported by eight vertical steel wide flange beams/columns set in 14-foot deep drilled piers surrounded by concrete.

Building 1359 Conversion to Office Space

The Trust's Heavy Mobile Equipment Supervisor required office space close to the concrete batch plant and Trust staff within Building 1355. To this end, historic Building 1359 (Compressed Air Plant, built 1942) was converted from storage space to office space for 1-2 Trust personnel. Work included upgrades to the electrical and fire/life safety systems, installing interior floor covering, rodent proofing, interior and exterior painting, strapping roof rafters to the wall top plate with hurricane ties, new asphalt apron at the entrance of the building, repair of two interior doors, and window repair.

REHABILITATION PROJECT UPDATES

Gorgas Warehouses

In 2018, work began on the rehabilitation and adaptive reuse of three NHLD-contributing warehouses (1163, 1167 and 1170, built 1919) and an administration building (1160, built 1940) along Gorgas Avenue for leasable office use. The three warehouse buildings are part of a cluster of six near identical wood-frame structures along Gorgas Avenue. The Trust and tenants rehabilitated the other three buildings in 2002-2004 for similar uses (fitness, health and wellness, and office), however 1163, 1167 and 1170 have largely sat vacant for more than twenty years. Building 1160, the administrative building, is a vacant smaller scale wood-frame building adjacent to the warehouses.

The ongoing “warm-shell” rehabilitation includes structural strengthening, accessibility improvements and a complete replacement of electrical, plumbing and life-safety systems. The project preserves the historic materials, volumes and character of the former warehouses and administrative buildings while also adding necessary features such as restrooms, building systems, exterior ramps and circulation elements. The project will re-open historic loading door openings and skylights and also add several new windows for light and ventilation in select, discrete locations. The project is expected to be completed in June 2019.

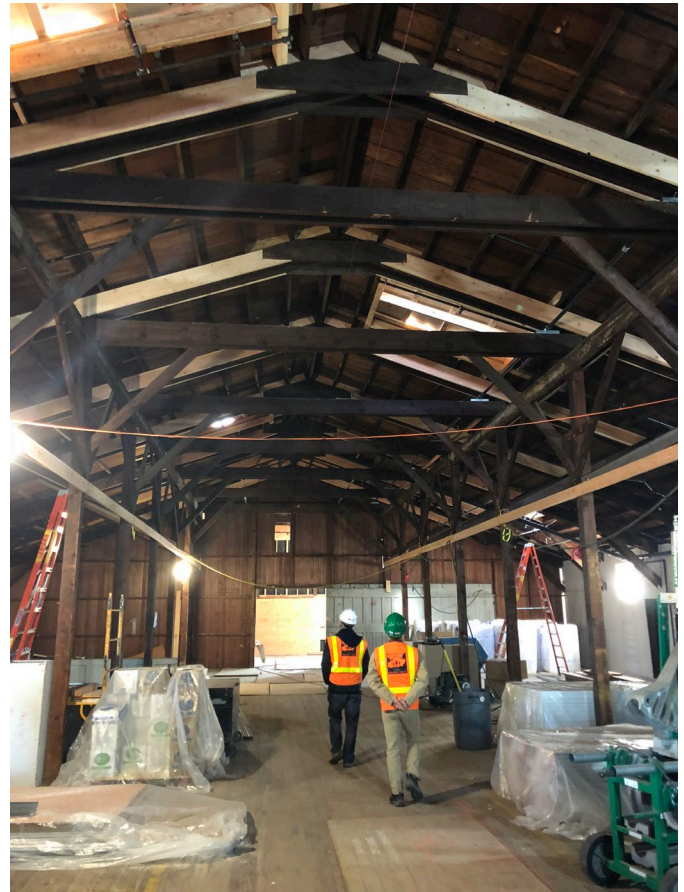


Figure 13 Building 1167 Rehabilitation (Presidio Trust, December 2018)



Figure 14 Building 1160 Rehabilitation (Presidio Trust, 2018)



Figure 15 Building 1167 Rehabilitation (Presidio Trust, 2018)

Building 105: The Lodge at the Presidio

The Lodge at the Presidio opened in June 2018, adding 42 new guestrooms to the park's overnight accommodation options. Building 105's transformation into the Lodge began in 2016 with the completion of a historic structure report. The rehabilitation project added new mechanical, electrical, plumbing, fire protection, and seismic systems while repairing historic windows, doors, flooring, and roofing. The project team gave special attention to restoring historic spaces and features, such as the character defining mirrored central stairways, remaining elements of the original floor plan and structural steel columns. Archaeologists documented and preserved many personal items found during construction, ranging from cigarette boxes and alcohol bottles to baseballs and playing cards. These artifacts help tell the story of the soldier's daily life in the barracks and are now part of the Trust's archaeological collections.

Additionally, the Lodge met Leadership in Energy and Environmental Design (LEED) certification standards. Sustainable design features of the rehabilitated structure include reuse of the building itself, use of non-toxic and recycled materials, use of operable windows for supplemental passive ventilation, improvements to the storm water system, and availability of alternative modes of transportation. The Lodge has enjoyed great popularity since opening, with consistently high occupancy and enthusiastic reviews from travel press and visitors alike.



Figure 16 The Lodge Grand Opening (Vic Valbuena Bareng/CKO+ Media, June 2018)

This section includes summaries of building projects managed, or primarily executed, by Trust tenants. The list below includes projects that were either commenced or completed in the calendar year 2018, or had the vast majority of the work performed during that year.

MISCELLANEOUS TENANT IMPROVEMENTS

The text below highlights some minor scope projects that were managed by Presidio tenants. All described projects are documented in Exhibit C.

Building 386 Institute on Aging Tenant Improvements

The Institute on Aging (tenant) will make improvements to historic Building 386 (former Post Library, constructed 1958) to accommodate the building's use as an elderly day care facility. The 7,300 square-foot structure recently served as an adult day health care facility and a dance studio. Proposed improvements to meet licensing, code and safety requirements include reconfiguring existing restroom facilities to add more stalls, buildout of new restrooms, shower and food preparation area, new interior partitions and egress points, MEP upgrades, code-compliant accessibility upgrades, accessible exterior walkways, buildout of a new fenced-in patio area, addition of interior and exterior security cameras, parking reconfiguration to allow for accessible parking and a loading zone, new trash enclosure and landscape improvements. The tenant expects to begin construction in early 2019.



Figure 1 Jump Bikes in the Presidio (Presidio Trust, September 2018)

Area B Stationless Bike Share Program (JUMP Bikes)

Bike share is revolutionizing intra-city transportation, and pedal-assist technology makes bike share even more popular for commuting and recreational trips. Since launching in January 2018, JUMP Bikes, an electric bicycle sharing service, has seen explosive growth across San Francisco, with nearly 5,000 trips starting, ending, or passing through the Presidio. This year, JUMP Bikes deployed up to 50 e-bikes and use the existing bicycle racks in Area B for parking pursuant to the provisions of a permit and applicable law. Bicycles

are now available for pick-up and drop-off by customers on a twenty-four hour, seven day per week basis and will accommodate a wide range of users. The system and usage data generated will be shared with the Trust and contribute to our understanding of how people will use e-bikes compared to other forms of transportation. Incorporating the Presidio into the larger JUMP service area will ensure increased access to and from the park for residents, visitors, and employees.

Futures Without Violence Temporary Exhibit

Futures Without Violence (tenant in Building 100) is currently constructing a temporary (five months) exhibit in their first floor gallery space to host the Jonathan Logan Family Foundation-sponsored "Then They Came for Me: Incarceration of Japanese Americans during WWII and the Demise of Civil Liberties." The exhibit will examine a dark episode in U.S. history when, in the name of national security, the government incarcerated 120,000 citizens and legal residents during World War II without due process or other constitutional protections to which they were entitled. This timely exhibition will feature works by renowned photographers, reexamine this history, and present new research telling the stories of the individuals whose lives were upended due to racial bigotry. Wood flooring and historic columns will be protected and any penetrations to the ceilings or walls of the historic building will be repaired and newly installed features will be removed at the end of the exhibit. The temporary exhibit will be open to the public in January 2019.

Building 39, Suite 111 Tenant Improvements

This project made improvements for a new tenant in suite 111 on the first floor, southwest corner of historic Building 39 (Enlisted Men's barracks, built 1940). Work included relocating an existing non-historic wall to enlarge a meeting room, painting and new floor finishes. The new elements avoided existing historic features in the space, including original windows and sills, and tile baseboard located around the perimeter of the suite.

Building 1008 Partition Wall Installation

Tides (tenant) separated the former ward of NHLD-contributing Building 1008 (Letterman ward, built 1931) into two sections to facilitate the building's use as leasable office space. This project installed a partition wall with door and sidelight on the first floor of the hospital wing. The partition wall aligns with a concrete beam and is attached to the terrazzo floor with minimal penetrations. The partition wall installation is reversible and has minimal effects on character-defining materials.

Bay School Temporary Use of Building 1051

The Bay School of San Francisco (tenant in building 35) will use historic Building 1051 (Detention Ward, 1909) on a temporary (three months) basis for indoor art project space. Student and faculty use will be limited to the first floor and first floor bathrooms. Only nontoxic paint will be used for the art projects. Pest management, toilet seat replacement and vegetation removal in the bathroom window has been completed to accommodate the use. The tenant will provide janitorial service. Use will begin in late 2018 and continue into March 2019.

This section includes summaries of training courses, accomplishments and preservation-related activities not associated with an undertaking. The list below includes activities that were either commenced or completed in the calendar year 2018.

Educational Tours for Trust Staff

In 2018, the compliance team led a number of tours for Trust staff that highlighted the park's cultural resources.

On a quarterly basis, the Trust provides new employees with an orientation to the Presidio. Rob Thomson leads the historic tour of the Main Post, acquainting new staff to the Presidio's history, and its historic preservation program.



Figure 1 New Employee Orientation (Presidio Trust, July 2018)

The September 2018 Staff Forum, a monthly program for staff to learn about different programs and projects within the Park, featured the rehabilitation of the Gorgas Warehouses. Rob Thomson and Real Estate project sponsor Mark Zuffo led over fifty staff through the site, describing the history of the buildings, current preservation work, and future opportunities for the buildings. More detailed information about the project can be found in Exhibit I of this report.



Figure 2 Staff Forum Tour (Presidio Trust, September 2018)

Rob Thomson provided the Visitor Engagement team a tour of Building 682 (Calvary Barracks, 1902) in December 2018 highlighting the character defining features of the building and the work of Building Maintenance crews.

Conferences

The Presidio Trust hosted and staff attended a number of conferences in 2018.

Rob Wallace attended the 2018 Association for Preservation Technology International (APTI) Annual Conference in Buffalo, New York. The conference continued the APTI tradition of setting the standard for preservation ideologies, presenting the most current technologies to assist the preservation process, and giving voice to the international community for preservation findings.

In November 2018, Rob Thomson and Megan Borthwick attended the 2018 “Past/Forward” National Preservation Conference, held in San Francisco. The conference included a field trip to the Presidio where Associate Director of Natural Resources Lew Stringer and Rob Thomson led 45 attendees on a hike through Tennessee Hollow to show how the Trust has restored and shared natural and cultural sites along this important watershed. The tour ended with an outdoor presentation by National Park Service colleagues Kristen Ward and Kirsten Holder at Crissy Field Marsh, showing how our two agencies work together to care for our natural and historic gems.



Figure 3 NTHP Tour (Presidio Trust, November 2018)

In January, Presidio Archaeological Technicians Edward De Haro and Claire Yancey chaired a symposium at the 2018 Society of Historical Archaeology conference. The symposium focused on the intersection between technology and public archaeology. In March of 2018, Archaeology Technicians Claire Yancey and Edward DeHaro attended the Society for California Archaeology annual meeting held in Sacramento.

From November 13-14, 2018 The Presidio Trust hosted the annual conference of the United States Chapter of the International Council on Monuments and Sites (US/ICOMOS) at the Golden Gate Club. ICOMOS comprises a network of 110 countries that advocates for historic preservation at the international level. “Forward Together: A Culture- Nature Journey” was 2018’s theme and featured speakers and panelists from around the world.

Liz Melicker, Supervisory Curator, was an invited presenter “Exclusion: The Presidio’s Role in World War II Japanese American Incarceration,” Storytellers’ and Supporters’ Luncheon, Western Museums Association Annual Meeting, Tacoma, Washington in October 2018.

Awards

In 2018, the Presidio Trust was honored to be recognized for both the efforts of the agency and accomplishments of talented individuals, in our collective mission to preserve contributing resources within the Presidio of San Francisco National Historic Landmark District. The California Heritage Council recognized the Presidio Trust for the rehabilitation of Building 105, The Lodge, which opened to the public in June 2018.



Figure 4 Trust architect Rob Wallace and Trust development manager Josh Bagley accept a California Heritage Council award for the Lodge project (California Heritage Council, October 2018)

Liz Melicker and her team were awarded the Charles Redd Award for Exhibition Excellence for “Exclusion: The Presidio’s Role in World War II Japanese American Incarceration.” Per the Western Museums Association, the Charles Redd Award recognizes excellence for an exhibition that furthers the study and understanding of the American West and outstanding achievement of a temporary exhibition. The exhibition invites visitors to investigate the choices – both personal and political – that led to this dark chapter in American history. How did leaders arrive at this decision? How did Japanese Americans respond to the violation of their civil liberties? And what, as a nation, have we learned that can help us address the present-day issues of immigration, racism, and mass incarceration? The exhibit is open through Spring 2019. More information can be found on the Presidio Website: <https://www.presidio.gov/officers-club/exhibitions/exclusion>



Figure 5 Liz Melicker accepts the Western Museums Association Charles Redd Award (Western Museums Association, October 2018)

Historic Transfer Reunites El Presidio Archaeology Collection

Working with colleagues at the National Park Service, the Curation Team reunited artifacts from El Presidio and other Trust-managed archaeological sites this year. More than a decade in the making, the transfer of ownership from the National Park Service to the Trust facilitates comprehensive and effective stewardship of archaeological resources. It unifies archaeological sites, records, objects, and data from Area B under single management. Collections Specialist Megan Kane spearheaded this move, resulting in an efficient relocation and rapid inventory of the material. Over 37,000 archaeological objects join the existing Trust collection, including objects as diverse as ceramic tile fragments and animal bones. A few fun facts: the transfer includes 90 beads, 193 bottles, and 73 buttons.



Figure 6 Collections Student Intern Allie Marotta, Curator Liz Melicker, Exhibition Intern Ashley Saeteurn, Exhibition Intern Ani Murray, NPS - GOGA Curator Amanda Williford, and Collections Specialist Megan Kane in front of the Presidio Archaeology Lab Collections (Presidio Trust, May 2018)

2018 ANNUAL REPORT OF NHPA COMPLIANCE ACTIVITIES Exhibit L: Public Outreach

This section includes summaries of Presidio Trust projects that sought public involvement due to their scale and complexity.



Figure 1 The Public and Consulting Parties provided comments and input at this year's Board Meetings (Presidio Trust, September, 2018)

Public Comment on Fort Scott Rehabilitation

In September 2018, the Presidio Trust initiated consultation and public scoping on the rehabilitation of Fort Scott. A full description of the agency's activities around this project is found in Exhibit F of this report. On September 27, the Trust Board held a public meeting to identify teams that would be invited to participate in the Request for Proposals Process. On October 22, 2018, the Trust held a public scoping meeting in which the public and PTPA consulting parties had an opportunity to ask questions and provide feedback directly to the four finalist teams and to Trust staff. The public scoping period lasted through November 16, 2018. The Trust is now drafting a Supplement to the Presidio Trust Management Plan Environmental Impact Statement (PTMP-EIS) in order to analyze the proposed project. Nearly 250 comments were gathered during the 2018 public outreach efforts on Fort Scott, all of which have been posted to the Trust's website (<https://www.presidio.gov/fort-winfield-scott/about/project-documents>). Consultation and public engagement on the project will continue through 2019.

Appendix A

Director of Heritage Programs and Sites, Presidio of San Francisco

Contributes to the development and implementation of the highest level strategic goals of the Presidio Trust, one of the nation's most ambitious historic preservation projects. Serves as principal investigator who initiates and directs public-facing research and interpretation throughout the Presidio National Historic Landmark District. Designated as a primary representative of the Presidio Trust who effectively communicates the federal agency's mission. Initiates partnerships at the local, national, and international levels across all sectors.

Provides leadership and supervision for a department of 20 employees, 10 interns, and more than 100 docents and volunteers. Manages an annual operating budget of 2 million dollars. Responsible for designing, developing, and operating public facilities, including the Presidio Officers' Club (30 million dollar capital investment), the Presidio Archaeology Lab (4 million dollar capital investment), and other planned facilities and heritage sites. Establishes engaging exhibits (~80 thousand annual visitors), cultural programs for adults (~30 thousand annual audience), and educational experiences for youth (~6 thousand annual participants).

* Employment History

2012-present	Director of Heritage Programs	Presidio Trust, Presidio of San Francisco CA
2009-2011	Principal Archaeologist	Presidio Trust, Presidio of San Francisco CA
2008-2009	Senior Archaeologist	Presidio Trust, Presidio of San Francisco CA
2002-2007	Archaeologist	Presidio Trust, Presidio of San Francisco CA
1999-2002	Archaeological Technician	Presidio Trust, Presidio of San Francisco CA
1997 [autumn]	Research Associate	Florida International University, Miami FL

* National Service

1998	Archaeology Specialist	AmeriCorps Volunteer, Golden Gate National Rec. Area, CA
1997	Museum Specialist	AmeriCorps Volunteer, Everglades National Park, FL

* Volunteer & Consulting Work

2009 [spring]	Architectural Conservator	Stabilization of the Shunet el-Zebib, Abydos Egypt
2007 [autumn]	Consulting Archaeologist	San Carlos Cathedral Restoration, Monterey CA
2007 [spring]	Architectural Conservator	Lord Cultural Resources, Riyadh, Saudi Arabia
2005-2006	Archaeological Consultant	ArchaeoCommons, San Francisco, CA
2003-2006	Archaeologist/Photographer	Mission Dolores, San Francisco, CA
2001 [summer]	Archaeological Technician	American Museum of Natural History

* Education – Degrees

2015	Ph.D.	Anthropology	University of California at Berkeley, Berkeley CA
2007	M.A.	Anthropology	University of California at Berkeley, Berkeley CA
1996	B.A.	Socio/Anthro	Saint Mary's College of Maryland, St. Mary's City MD.

* Education – Field Classes

2004	Archaeological Field Methods	Boston University International Programs, Menorca Spain
2004	European Archaeology	Boston University International Programs, Menorca Spain
1998	Archaeological Excavation	Cabrillo College, Aptos CA

* Selected Publications

Blind, Eric Brandan, Sannie Kenton Osborn, Barbara L. Voss, and Liz N. Clevenger
2008 *The Presidio of San Francisco in Archaeology in America: An Encyclopedia*. Edited by Francis P. McManamon, Linda S. Cordell, Kent Lightfoot, and George R. Milner. Greenwood Publishing Group. Westport CT.

Blind, Eric Brandan, Barbara Voss, Sannie Osborn and Leo Barker
2004 *El Presidio de San Francisco: At the Edge of Empire*. *Historical Archaeology*. Vol 38, No. 3.

* Selected Professional Papers

Presented “Archaeological Work and Collaboration at the Presidio” presented at the Archaeological Research Facility of UC Berkeley CA. March 2010

“Rectifying the Historic Landscape” prepared with Hans Barnaal for the Society for Historic Archaeology. Amelia Island, FL. January 2010

“Interpreting Space: Transforming the Visitor Experience in a National Park” prepared for the Society for California Archaeology. San Jose, CA. March 2007

“Deconstructing the Adobe Officers’ Club” prepared for the Society for Historical Archaeology Williamsburg, VA. January 2007

“The Hidden Murals of Mission Dolores” prepared for the *Instituto Nacional de Antropología e Historia* Bi-National Conference. Tijuana, Mexico. November 2005

“Reckoning with Meaning at Contact Sites” prepared for the Society for American Archaeology. Salt Lake City, UT. April 2005

“Ethnobotanical and Scientific Contributions” prepared for Spain’s Legacy in the Pacific Conference. San Diego, CA. September 2004

* Selected Media Coverage

Featured on Travel Channel Show *Metropolis*. "San Francisco". 2015, syndicated

Reported on in *San Francisco Chronicle*. "Presidio Officers' Club Reopens into New Museum"
September 29, 2015

Covered by *NBC Bay Area*. "Archaeologists at Work in San Francisco's Oldest Neighborhood" July 1, 2014

Featured on "History Detectives Careers" www.pbs.org/opb/historydetectives/about/viewermailbag/2010/01/

Featured on *Incompletely Visible: The Legacy of the Bay Area Missions* DVD, California Pioneers 2009

Reported on in *San Francisco Chronicle*. "Radar reveals San Francisco's buried Presidio."
September 20, 2008

Featured on *Bay Area Backroads: The Presidio*. KRON 4 Television. Fall 2007

Featured on *America's History in the Making* "Contested Territories" PBS Television 2007

Featured on **Spark*. "Through the Lens". KQED Television Broadcast, PBS. January 26, 2005

Interviewed in *Archaeology Magazine*. "Newsbriefs: Saved by Neglect". Volume 57 Number 3

Featured in *San Francisco Chronicle Magazine*. "Facetime: Floored." May 30, 2004

Featured on *Evening Magazine*. CBS Channel 5. San Francisco. March 8, 2004

Interviewed on NPR *Here and Now*. "Native American Paintings Restored". February 9, 2004

* Awards

2004 California Governor's Historic Preservation Award, for Mission Dolores Digital Mural Project

2002 California Governor's Historic Preservation Award, for the Garbology! Education Program

* Selected Teaching Experience

2011 Interpreting Cultural Heritage, with the National Park Service

2008-2009 Prospection in Depth, with National Center for Preservation Technology and Training

2008 [spring] Invited Lecturer: Archaeology – A Biased and Democratic History, Stanford University

2008 [spring] Invited Lecturer: Archaeology – A Biased and Democratic History, U.C. Berkeley

2007-2008 Digitally Documenting and Representing Cultural Heritage, with U.C. Berkeley

2007 Site Conservation and Adobe Architecture, for CA State Parks – Mott Training Center

2003-2007 Advanced Workshop for the California Archaeological Site Stewardship Program

2001-2006 Garbology! Education Program, with the Crissy Field Education Center

* US/ICOMOS Roles

Project Advisor	International Scholar Mohammed Fahmy of Egypt, 2012
Project Advisor	International Scholar Alexandra Vadinska of Bulgaria, 2006
Project Advisor	International Scholar Trinidad Rico of Argentina, 2005
Project Advisor	International Scholar Veronica Dado of the Philippines, 2003-4

* Advisory Roles

Executive Team	Park Youth Collaborative. A collective impact endeavor for improving the state of youth education and development in the Bay Area 2015 - ongoing
Advisory Board	Time Team and the Science of Archaeology, National Science Foundation Project for Informal Science Education. 2010
Project Advisor	CoDiFi: Linking Up Worlds of Data for Preservation and Access to Digital Heritage National Endowment for the Humanities Startup Grant. 2010
Project Advisor	Tennessee Hollow Watershed Archaeological Project. Professor Barbara Voss Stanford Archaeological Center. 2003-2006.
Project Advisor	Funston Avenue Archaeological Research Project. Barbara Voss Ph.D Dissertation Project. UC Berkeley. 1999-2001.

* Professional Affiliations

AAM	American Alliance of Museums
US/ICOMOS	US/International Council on Monuments and Sites

* Selected Certifications & Trainings

OPM Management Development Center; Extraordinary Leadership, 2012
Blessing-White Incorporated; Leading Technical Professionals, 2010
Archeology and the National Historic Landmarks Program; Erika Seibert Ph.D. 2010
Statistical Research Institute Foundation - NHPA Section 106: Principles and Practice, 2006
SHA: Brian Fagan Ph.D. and Left Coast Press - Publishing for Historical Archaeologists, 2006
Graphics Press LLC & Edward Tufte Ph.D. - Presenting Data & Information, 2005
National Preservation Institute - Curation, Conservation & Collections Management, 2002

A. Megan Borthwick

PO Box 29462 | San Francisco, CA | (808) 445-2713 | borthwickam@gmail.com

Education

- University of Oregon, Eugene Oregon
Masters of Science | June 2013
Historic Preservation with focus in Cultural Resource Management
Thesis: Sites of Suffering: Dark Tourism and the National Park System
- California State University Chico, Chico California
Bachelors of Art | May 2011
History with minors in French and European Studies
Public History Internships:
Chico Museum (Summer and Fall 2009), Cultural Surveys Hawai'i (Summer 2010)

Professional Experience

August 2018 – Present

Historic Compliance Coordinator | Presidio Trust | San Francisco, CA

As the Historic Compliance Coordinator my responsibilities include administering the Trust's Section 106 Review Program under the Presidio Trust's Programmatic Agreement:

- Identifies type and level of review necessary for Presidio Trust Projects
- Evaluates effects of Trust projects on individual resources and the National Historic Landmark District
- Advises Trust staff and tenants on compliance with Secretary of Interior Standards for Treatment of Historic Properties
- Documents the Presidio Trust's compliance with the programmatic agreement through project files, annual NHPA report, and N² meeting minutes
- Researches history and significance of resources to inform review and treatment recommendations
- Assists FPO with full consultations
- Coordinates preservation related trainings

June 2015 – July 2018

September 2013-January 2014

Architectural Historian | State Historic Preservation Division (SHPD)| Kapolei, Hawai'i

In the position of Architectural Historian at the State Historic Preservation Division, I worked in a number of program areas including Review and Compliance, State and National Register, Tax Credits, and Survey and Inventory. Specific responsibilities and projects include:

- Reviewed projects for compliance with National Historic Preservation Act Section 106 and Hawai'i Revised Statutes Chapter 6E
- Advised agencies, consultants, and individuals on the 6E and 106 processes

- Evaluated survey documents, plans, environmental reports, and management documents for compliance with relevant regulations and standards
- Prepared and evaluated determinations of eligibility, architectural descriptions, and context statements
- Reviewed, evaluated, and provided guidance on the certification process for the Federal Rehabilitation Tax Credit
- Participated in NHPA Section 106 consultations with agencies, interested parties, community members, and Native Hawaiian Organizations
- Advised and consulted on the development of mitigation measures and agreement documents under NHPA Section 106 and HRS 6E
- Provided guidance on complying with Secretary of Interior Standards for Treatment of Historic Properties
- Managed the technical aspects of the State Historic Preservation Division's Register Program
- Provided technical guidance to agencies, firms, and individuals on the development of State and National Register Nominations
- Provided recommendations on the eligibility of nominated properties and the completeness of nominations to the State Historic Preservation Officer
- Supervised two Survey and Inventory Program volunteers interns
- Developed branch specific procedures and guidance documents for the Register Program and Survey and Inventory Program
- Developed training and outreach materials for use by all SHPD branches
- Coordinated SHPD workshops with University of Hawai'i and AIA Honolulu
- Participated in the Statewide Architectural Survey of Hawai'i utilizing ArcGIS

January 2014 – June 2015

Preservation Program Manager | Historic Hawai'i Foundation | Honolulu, Hawai'i

As the Preservation Program Manager at Historic Hawai'i Foundation, my responsibilities included technical advice, consultation, and workshop development:

- Provided members of the public, agencies, and private consultants with technical historic preservation advice including guidance on complying with state and federal historic preservation laws and standards
- Advised on determinations of eligibility and preparation of State and National Register Nominations
- Served as a point of contact for ongoing consultations with federal agencies, state, and county agencies
- Reviewed and commented on planning documents and projects with potential to impact historic properties
- Reviewed Historic Hawai'i Foundation's Historic Preservation Grant applications for project compliance with historic preservation standards and laws
- Developed and presented workshops educating the public and Certified Local Government Commissioners on preservation tax incentives, Secretary of Interior Standards for the Treatment of Historic Properties, and the State and National Registers of Historic Places

January – June 2013

April 2012 – June 2012

Collections Assistant | U of O Museum of Natural and Cultural History | Eugene, Oregon

In my role as a graduate student collections assistant, my primary responsibility was accessioning incoming archeological collections for permanent storage in the museum:

- Reviewed archaeological reports associated with the incoming collections
- Catalogued incoming artifacts
- Incorporated new artifacts into the collections database
- Prepared of artifacts for permanent storage

June 2012 – September 2012

Archive Technician | Kalaupapa National Historic Park | Kalaupapa, Hawai'i

In this Student Temporary Experience Position (STEP), I worked with various professionals in the Cultural Resource Management Division to complete a variety of projects and gained knowledge and experience in the areas of interpretation, museum studies, archives management, ethnography, and archaeology:

- Assisted with an update to the Park's ethnographic report
- Developed and posted weekly blogs pertaining to a variety of subjects related to life at Kalaupapa to the Pacific Island National Parks Blog
- Developed interpretation material highlighting ongoing preservation projects at Kalaupapa.
- Developed a draft park specific programmatic agreement for routine activities with the potential to impact cultural resources
- Researched what types of maintenance and routine activities undertaken by the various park divisions had the potential to impact historic properties
- Assisted with archaeological field surveys and monitoring

June 2011 – August 2011

Archive Technician | Modoc National Forest | Alturas, California

In this Student Temporary Experience Program (STEP) position I assisted in the curation of the Modoc National Forest History Archives:

- Evaluated materials, documents, and artifacts for inclusion in the archives
- Assisted in identification of research material in support of National Register Nominations
- Catalogued, encapsulated, and archived historic documents, artifacts, maps, and photographs
- Created a searchable database of Modoc National Forest History Archives Collections

Relevant Trainings and Workshops

- Section 106 Essentials and Agreement Documents
Advisory Council on Historic Preservation
June 2018
Honolulu, Hawaii
- Section 106 Review for Experienced Practitioners

National Preservation Institute
October 2017
Sacramento, California

- Section 106 Agreement Documents
National Preservation Institute
February 2017
Honolulu, Hawai'i
- Cemetery Restoration Workshop
National Center for Preservation Training and Technology
Kalaupapa National Historical Park
June 2016
Kalaupapa, Hawai'i
- Section 106 Essentials
Advisory Council on Historic Preservation
October 2015
Honolulu, Hawai'i
- Cemetery Restoration Workshop
Preservation Summer Field School
University of Hawai'i American Studies Program
June 2015
Honolulu, Hawai'i
- NAGPRA Training
National Park Service
September 2013
Kona, Hawai'i
- Vernacular Architecture Forum
June 2012
Madison, Wisconsin
- Cultural and Natural Resources: An Integrated Management Strategy Seminar
National Preservation Institute
May 2012
San Francisco, California
- Pacific Northwest Field School
University of Oregon Preservation Field School
September 2011
Olympic National Park, Washington

EDWARD DE HARO

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OBJECTIVE

Heritage Technician for the Presidio Trust.

EDUCATION

2011 – 2013 University of California, Berkeley – Berkeley, CA

Bachelor of Arts, Anthropology

[August 2013]

- Cumulative GPA: 3.64
- Focus on Historical Archaeology with emphasis on California and Zooarchaeology.

2009 – 2011 Napa Valley College - Napa, CA

Associate of Science, Natural Science and Mathematics [May 2011]

- Honors at graduation.

EXPERIENCE

08/08/2016-Present The Presidio Trust of San Francisco

- Reviewing, approving and monitoring construction and ground disturbing activities to minimize possible adverse effects of archaeological sites that contribute to the National Historic Landmark District designation.
- Mentored interns in proper archaeological techniques during May-October excavations of Pershing Square in search of El Presidio de San Francisco, an 1815 Spanish fort.
- Photographing, labeling and cataloging artifacts for curation, and digitizing documentation for entry into collections database.
- Writing work plan and co-authoring final report for research excavation.
- Lead tours and interact with public to make archaeology accessible to all ages.

03/16/2016-8/05/2016 Pacific Legacy, Inc. Historic Preservation

- Faunal Analysis as part of a final cultural resource management report for clients.
- Monitoring construction and working alongside Most Likely Descendant for proper procedures and handling of culturally sensitive areas.
- Working alongside construction foremen and laborers to coordinate schedules so that all ground disturbances can be properly monitored.

02/23/2016-05/13/2016 UC Berkeley, Department of Anthropology

- Overseeing and mentoring three undergraduate students in the creation of an archaeological museum display and guiding them in the laboratory procedures to insure proper documentation and accountability.
- Taught proper safety procedures while in the lab. Demonstrated and then had them handle, photograph, research, and label artifacts.

07/10/2015-01/30/2016 Ghost Ranch Education and Retreat Center

- Worked in the Florence Hawley Ellis Museum of Anthropology, and the Ruth Hall Museum of Paleontology. Acted as liaison to The Abiquiu Public Library.
- Helped in converting physical card catalog system to digital database. Consolidated 3 separate databases to a single Access database. Standardized nomenclature for

cataloging artifacts as well as naming conventions and file structures for digital scans and photographs. Developed protocols for effective off-site database redundancy.

- Took over 650 digital photos of artifacts, and scanned over 3100 catalog cards.
- Researched, photographed, cataloged, and appraised when possible, incoming and curated artifacts into digital database, ranging from modern to Paleo-Indian artifacts.
- Helped design and install 4 displays and exhibits.
- Helped with educational workshops and assisted on-staff archaeologist and paleontologist with tour groups and student visitors. Led onsite archaeology tours.
- Greeted and directed guests and handled point-of-sales transactions.
- Worked with The Abiquiu Public Library in preliminary designs of their museum extension.

03/2015-03/2015 Albion Environmental, Inc.

- Participated in monitoring and salvage excavation prior to construction.
- Participated in wet screening and artifact record keeping.

03/05/2014-03/15/2015 Archaeology Volunteer Internship for the Presidio Trust

- Started a Zooarchaeological comparative collection of faunal bones for use in; ongoing archaeological excavations, by visiting scholars, and in educational programs, and integrated it with Re:discovery collections software.
- Created a comprehensive handbook and PowerPoint for how to use, and maintain the comparative collection.
- Participated in the May-October excavation of Pershing Square in search of a Spanish Colonial Fort built in 1815. Utilized an autolevel for elevations, used standardized forms, photographs and hand drawings to document progress. Helped in survey and stringing of units and utilized controlled hand-excavation using shovels and trowels.
- Recovered, identified and documented artifacts ranging from modern to Spanish Colonial era using flotation and dry-screening techniques.
- Cataloged, photographed, and label artifacts in preparation for curation.
- Utilized Adobe Creative Suite and Microsoft Office suite for creating and writing reports and schematics for use in publication and scientific papers.
- Led public tours, participated in public education initiatives and during the dig season, oversaw, trained, and coordinated public volunteers.
- Attended multiple training seminars for new technology for use in archaeological contexts. Introductory training in monitoring techniques and Section 106 compliance.

06/09/2013-07/07/2013 Archeological Field School at Fort Davis Historic Site

- Participated in pedestrian surface surveys and recorded artifact type and concentrations. Helped design and build a grid system using PVC pipe and mason string to streamline the coordinate recording process of artifacts within large units.
- Worked in the lab to identify and record historical artifacts found in prior excavations using standardized forms.
- Received introductory training in the use of Ground Penetrating Radar and Soil Resistivity in an archaeological context.

08/2012 – 05/2013 Bear Bones Zooarchaeological Lab at UC Berkeley

- Helped to setup, acquire, inventory, and transport comparative specimen collection from the Museum of Vertebrate Zoology to the Lab.
- Re-analyzed faunal collections that were either curated or in storage from 100 to 30 years at the Phoebe Hearst Museum of Anthropology.
- Was in charge of and identified faunal remains to the lowest taxa using the comparatives as well as looking for, and identifying possible butchery and cut marks.

- Directed two undergrads during research and identification.
- Helped set up the lab computer for database entry of our findings as well as an imaging computer attached to a digital microscope.

07/01/2012-07/30/2012 Mono Mills Field School by San Jose State University

- Pedestrian surface surveys and recorded artifact type and concentrations.
- Assisted in digging, collecting, washing and cataloging artifacts, and recording various excavation units at three different historical archaeological sites.
- Digitized an historical 500 page store ledger circa 1908-1912, for the Mono County Historical Society and San Jose State University.
- Participated in community outreach with the Kutzadika^a Piute tribe of Mono Lake. Helped in interviewing, recording, and transcribing oral histories of tribal elders for inclusion in their application for federal recognition.

SKILLS

- *Languages:* English, Spanish: reading knowledge, intermediate speaking fluency.
- *Computing:* Windows platform, MS Office suite (Word, Powerpoint, Excel, Outlook), Adobe (Photoshop, Acrobat, Elements, Illustrator), Express Scribe dictation software. IT training with computer hardware, networking and operating system with ability to identify and troubleshoot minor issues.
- Historical Archaeology and Zooarchaeological artifact analysis training.
- IPM monitoring training and implementation.
- Trained in proper handling of museum specimens.
- Detail oriented and at home either in the lab or out in the field.
- Conducting scholarly and archival research.
- First Aid, CPR, AED Certified
- Hazardous Waste Operations and Emergency Response (HAZWOPER) certified.

EXTRACURRICULAR ACTIVITES

01/2018: Co-lead Symposium at the Society of Historical Archaeology

- Co-hosted a symposium on the Intersection of Technology and Public Archaeology that highlighted the use of technology to enhance the visitor experience on-site using 3D modelling, augmented reality and other emerging technology.

04/2015: Society for American Archaeology

- Registration volunteer and room attendant for symposiums

03/2013: Poster Presentation at the Society for California Archaeology's Meeting

- Created poster showcasing my Zooarchaeological research. Interacted with the public and answered their questions. Attended multiple presentations from various leaders in the field of California Archaeology.

11/10/2012: Flying Knives competition at The Eat Real Festival in Oakland, Ca.

- The competition entailed two experienced butchers creating as many high quality cuts of meat under a certain time, from a single pig half. I studied butchery practices, tools and techniques used when butchering an animal.

9/23/2012: Experimental Ethnoarchaeology Project: Caprine Butchery

- Helped in acquiring and butchering two sheep and one goat for a demonstration of butchering techniques by two Dine (Navajo) descendants. I compared and contrasted practices between this event and the Flying Knives competition.

QUALIFICATIONS

I have been involved in both academic archaeology and cultural resource management since 1997, with 21 years of experience both in North America and abroad. I have broad experience in completing compliance-oriented projects in accordance with the California Environmental Quality Act (CEQA), the National Environmental Protection Act (NEPA), and Section 106 of the National Historic Preservation Act (NHPA). I am also highly skilled in the application of various other state and federal authorities, including Section 110 of the NHPA, the Archaeological Resources Protection Act (ARPA), and the Native American Graves Protection and Repatriation Act (NAGPRA).

EDUCATION

M.A. **January 2002**

University of California, Berkeley, Department of Anthropology

B.A. **January 2000**

University of Illinois at Urbana-Champaign, Department of Anthropology, *Magna cum Laude*

PROFESSIONAL EXPERIENCE

July 2009-Present

Archaeologist: Presidio Trust, Presidio of San Francisco. Federal Agency

Duties and Responsibilities

- Manages the archaeology team of 2 archaeological technicians, the collections specialist, 4 full-time archaeology interns, 300 trained archaeology volunteers, and 14 archaeology site docents.
- Conducts research, evaluates resources, provides recommendations and prepares all necessary documents to ensure compliance with Section 106 and 110 of the National Historic Preservation Act (NHPA) and other relevant legislation and regulations.
- Serves as an expert advisor on cultural resources and identifies, evaluates, and makes treatment recommendations regarding the avoidance or mitigation of adverse effects to contributing archaeological elements of the Presidio National Historic Landmark District [NHLD].
- Prepares archaeological management assessments, archaeological monitoring plans, archaeological identification plans required by Section 106 and Section 110 of the National Historic Preservation Act (NHPA), and the Archaeological Resources Protection Act (ARPA) and the Trust's Programmatic Agreement. Prepares the Plan of Action (POA) for compliance with the Native American Graves Protection and Repatriation Act (NAGPRA).
- Provides archaeological content and review for Trust documents including management plans, resource management strategies, cultural landscape assessments, design guidelines, environmental remediation projects, environmental assessments and impact statements, and findings of effect.
- Designs, manages, implements, and provides oversight for the public research excavation of El Presidio de San Francisco; supervises laboratory analysis of recovered scientific data and professional report writing.
- Solicits and reviews research proposals, scopes of work, and task orders and serves as the Contracting Officer's Technical Representative (COTR) for projects that are conducted through contracts, interagency agreements and cooperative agreements. Carries out program management duties by developing work plans and schedules, scopes of work, cost estimates, and proposals and/or grants to justify funding requests and accomplish goals.

April 2004- July 2009

Supervisor: Pacific Legacy, Inc., Berkeley, California. Cultural resources management firm.

Duties and Responsibilities

- Project management and supervision of cultural resource investigations including survey, recording, monitoring, test excavation, and data recovery at prehistoric and historical archaeological sites
- Development of archaeological research designs and management plans
- Prehistoric and historic archeological site testing and evaluation to determine National Register of Historic Places (NRHP) significance and California Environmental Quality Act (CEQA) importance
- NEPA, NHPA, and CEQA regulatory compliance
- Technical report writing for a variety of compliance-related projects and contributing to compliance documents, including EIR and EIS sections
- Technical field illustration and mapping, including the use of GPS and GIS
- Collaboration and consultation with diverse stakeholders including Native Americans, private landowners, construction professionals, and governmental representatives
- Development and management of substantial budgets for archaeological field investigations laboratory analyses, and reporting
- Represented employees as a member of the corporate board

Key Projects:

2009 Project Manager. *Tehachapi Renewables Transmission Project (TRTP), Kern, Los Angeles, and San Bernardino Counties, California.*

I managed Pacific Legacy's team for the TRTP, over 200 miles of proposed transmission line and associated facilities in Kern, Los Angeles, and San Bernardino counties. My responsibilities included scoping, managing budgets, designing research, and drafting and implementing cultural resources management plans subject to multiple agency review. I have also participated in EIR/EIS review and assisted the principal investigator, Dr. Thomas Jackson, in the drafting of a Programmatic Agreement between the Angeles National Forest, the Army Corps of Engineers, the State Historic Preservation Officer, and the California Public Utilities Commission.

2008 Project Manager and Field Director. *Cal-Am Coastal Water Project, Monterey County, California.*

I served as field director for archaeological survey of proposed components of the Coastal Water Project on the Monterey Peninsula from Moss Landing to Monterey. Eighteen archaeological sites, both historical and prehistoric, were visited and updated as part of this effort and three new historical resources were recorded. As part of this project, an updated inventory of resources within the Lower Presidio Historic Park was completed and several previously recorded resources updated in accordance with the National Register Nomination for the Presidio of Monterey Historic District. In addition to completing the reporting of the archaeological survey, I wrote the cultural resource sections of the Draft EIR, currently under public review.

2008 Project Manager and Field Director. *Belgian Anticline 3D Seismic Project, Kern County, California.*

I served as project manager for an inventory of over 100 resources within a 33,000-acre area proposed for 3D geophysical exploration in Kern County. I directed field survey of 4000 acres of Bureau of Land Management-administered land within the greater project area and completed the reporting in order to assist the BLM in complying with Section 106 of the NHPA.

2007 Project Manager and Principal Author. *New Melones Resource Management Plan, Tuolumne and Calaveras Counties, California.*

I completed a Cultural Resources Management Plan for the New Melones Reservoir Project area in Tuolumne and Calaveras Counties, synthesizing over 30 years of archaeological research. This project included assessing the NRHP nomination that guides the Bureau of Reclamation's management of resources within the New Melones Reservoir area. Over 80 previous cultural resource reports and 650 cultural resources were incorporated into a single management plan and accompanying GIS database.

2007 Field Director. *Big Creek ALP Federal Energy Regulatory Commission (FERC) Relicensing Project, Fresno County, California.*

I directed archaeological testing at 13 archaeological sites (7 prehistoric and 5 historical) near Shaver and Florence Lakes and completed National Register of Historic Places evaluations of all 13 sites tested. I also coordinated with North Fork Mono, a federally recognized tribe, to ensure proper treatment of recovered Native American cultural materials. All work was completed to ensure compliance with Section 106 of the NHPA.

2006 Field Director and Principal Author. *Highway 99 and Hammer Lane Interchange Project, Stockton, San Joaquin County, California.*

I directed data recovery at one historic and two prehistoric sites discovered during highway construction. I also planned and directed the removal of eight Native American burials, including two burials inadvertently discovered while I was monitoring construction following data recovery efforts. I was responsible for coordinating with the Most Likely Descendent, Native American monitor, CALTRANS archaeologist, and construction personnel to ensure the proper removal and treatment of human remains.

2005 Field Director. *Yosemite Creek Campground Project, Yosemite National Park, Mariposa County, California.*

I planned and implemented data recovery excavations at CA-MRP-123/136, a prehistoric site within Yosemite National Park. I also implemented a testing program designed to evaluate the resource for eligibility on the NRHP and reported the results of those investigations to assist Yosemite National Park in complying with Section 106 of the NHPA.

TECHNICAL DOCUMENTS

Bartoy, K., K. Jones, J. Holson, and E. Reese

2007 Cultural Resources Literature Search, Inventory, and National Register of Historic Places Evaluations for the Folsom Dam Safety and Flood Damage Reduction EIS/EIR, El Dorado, Placer, and Sacramento Counties, California. *Prepared for:* U.S. Bureau of Reclamation for compliance with Section 106 of the NHPA.

Holm, L. and K. Jones and T. Jackson

2009 Construction Phase Management Plan for Segments 4-11 of the Tehachapi Renewables Transmission Project, Kern and Los Angeles Counties, California. *Prepared for:* Southern California Edison, Angeles National Forest, California Public Utilities Commission, and the Army Corps of Engineers for compliance with Section 106 of the NHPA, NEPA, and CEQA.

Jackson, T. and K. Jones

2009 Supplemental Survey Report and Cultural Resources Management Plan for Segment 3B of the Tehachapi Renewables Transmission Line Project, Kern and Los Angeles Counties, California. *Prepared for:* Southern California Edison for compliance with CEQA.

Jones K.

2008 Archaeological Survey of 4000 acres for the Belgian Anticline 3D Seismic Project, Kern County, California. *Prepared for* the U.S. Bureau of Land Management for compliance with Section 106 of the NHPA.

2009 Archaeological Survey Report for the Cal-Am Coastal Water Project Draft EIR, Monterey County, California. *Prepared for* Environmental Science Associates for compliance with CEQA.

2009 Archaeological Management Assessment: International Center to End Violence, Building 100. *Prepared for* Presidio Trust Project Management Services in compliance with the NHPA.

2010 Archaeological Management Assessment: Tennessee Hollow Upper Watershed Revitalization. *Prepared for* Presidio Trust Planning, Projects and Programs in compliance with the NHPA and Mitigation Measure CR-8 of the Tennessee Hollow Watershed Revitalization Project.

Archaeological Monitoring Plan: Fill Site 1 and Landfill 2 Remediation. *Prepared for* Presidio Trust Environmental Remediation Program in compliance with the NHPA and implementing the Tennessee Hollow Upper Watershed Revitalization Archaeological Management Assessment (AMA).

Archaeological Management Assessment: Main Parade Greening Project. *Prepared for* Presidio Trust Planning, Projects, and Programs in compliance with the NHPA.

Archaeological Identification Plan: Main Parade Greening Project. *Prepared for* Presidio Trust Planning, Projects and Programs in compliance with the NHPA.

Archaeological Monitoring Plan: Main Parade Greening Project. *Prepared for* Presidio Trust Planning, Projects and Programs in compliance with the NHPA.

Archaeological Management Assessment: Building 103 Rehabilitation. *Prepared for* Presidio Trust Planning, Projects, and Programs in compliance with the NHPA.

Archaeological Management Assessment: Building 101 Rehabilitation. *Prepared for* Trust Planning, Projects, and Programs in compliance with the NHPA.

Archaeological Management Assessment: Remediation of Former Buildings 207/208. *Prepared for* Presidio Trust Remediation in compliance with the NHPA.

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- Archaeological Management Assessment: Building 50 Rehabilitation, Presidio Heritage Center. *Prepared for* Presidio Trust Planning, Projects, and Programs in compliance with the NHPA.
- 2011 Archaeological Identification and Monitoring Plan: Building 50 Rehabilitation, Presidio Heritage Center. *Prepared for* Presidio Trust Planning, Projects, and Programs in compliance with the NHPA.
- Archaeological Monitoring Plan Site Development and Habitat Improvements at El Polin Springs. *Prepared for* Presidio Trust Planning Department in compliance with the NHPA
- Archaeological Management Assessment: Taylor Road Surface Parking Lots Project. *Prepared for* Presidio Trust Project Management Services in compliance with the NHPA
- Archaeological Management Assessment: Montgomery Street Barracks Landscape Improvements. *Prepared for* Presidio Trust Planning, Projects, and Programs in compliance with the NHPA
- 2012 Archaeological Management Assessment: Mountain Lake Remediation. *Prepared for* Presidio Trust Remediation in compliance with the NHPA.
- Archaeological Identification Plan: Mountain Lake East Arm Wetland Restoration Project. *Prepared for* Presidio Trust Conservation, Stewardship, and Research in compliance with the NHPA.
- Archaeological Management Assessment: MacArthur Meadow Wetland Restoration. *Prepared for* Presidio Trust Conservation, Stewardship, and Research in compliance with the NHPA.
- Archaeological Identification Plan: MacArthur Meadow Wetland Restoration. *Prepared for* Presidio Trust Conservation, Stewardship, and Research in compliance with the NHPA.
- Archaeological Management Assessment: Barnard Avenue Protected Range (BAPR) Remediation. *Prepared for* Presidio Trust Remediation in compliance with the NHPA.
- Archaeological Management Assessment: Remediation of Buildings 228, 230, and (former) 231. *Prepared for* Presidio Trust Remediation in compliance with the NHPA.
- 2013 Archaeological Management Assessment: Lead in Soil Remediation at Buildings 40, 41,45, 49, &50. *Prepared for* Presidio Trust Planning in compliance with the NHPA.
- Archaeological Management Assessment: Building 637 Area Corrective Action Excavations. *Prepared for* Presidio Trust Remediation in compliance with the NHPA.
- Archaeological Management Assessment and Identification Plan: YMCA Reach Wetland Restoration. *Prepared for* Presidio Trust Planning in compliance with the NHPA.
- Archaeological Management Assessment: Building 95 Lead in Soil Remediation and ADA Accessibility. *Prepared for* Presidio Trust Remediation and Planning, Projects and Programs in compliance with the NHPA.
- Archaeological Monitoring Plan: Building 95 Lead in Soil Remediation and ADA Accessibility. *Prepared for* Presidio Trust Remediation and Planning, Projects and Programs in compliance with the NHPA.
- 2015 Archaeological Management Assessment: Building 99 Theater. *Prepared for* Presidio Trust Planning in compliance with the NHPA.
- Archaeological Management Assessment and Monitoring Plan: Quartermaster Reach Culverts. *Prepared for* Presidio Trust Utilities and Infrastructure in compliance with the NHPA.
- Archaeological Monitoring Plan: MacArthur Meadow Wetland Restoration. *Prepared for* Presidio Trust Conservation Stewardship and Research in compliance with the NHPA.

Archaeological Management Assessment: New Presidio Parklands Project. *Prepared for* Presidio Trust Planning in compliance with the NHPA.

Archaeological Identification Plan: New Presidio Parklands Project. *Prepared for* Presidio Trust Planning in compliance with the NHPA.

Archaeological Identification Plan: Building 105 Rehabilitation. *Prepared for* Presidio Trust Real Estate and Design in compliance with the NHPA.

Jones, K. and D. Craig Young

2006 Final Extended Phase I Report: Geoarchaeological Investigations for the West Merced Overhead and Bear Creek Structures Replacement 10-MER-99 K.P. 25.4/27.8 (P.M. 15.8/17.3) EA: 10-OK0200. *Prepared for:* California Department of Transportation (Caltrans) for compliance with CEQA.

Jones, K. and J. Holson

2006a Archaeological Investigations and National Register of Historic Places Evaluations at CA-SJO-301, CASJO-302H, and CA-SJO-303 State Route 99 and Hammer Lane Interchange, Stockton, San Joaquin

County, California. *Prepared for:* Parsons Brinkerhoff Construction and California Department of Transportation (Caltrans) for compliance with CEQA and Section 106 of the NHPA

2006b Archaeological Test Excavation at CA-SJO-19/H for the South Quierolo Project, Lathrop, San Joaquin County, California. *Prepared for:* Mark Thomas and Company for compliance with CEQA.

Jones K. and M. Greenberg

2009 Archaeological Survey Report for the San Antonio Reservoir Hypolimnetic Oxygenation System, Alameda County, CA. *Prepared for* the San Francisco Public Utilities Commission in accordance with Water Improvement System (WISP) guidelines for compliance with CEQA.

Jones, K. and T. Jackson

2006 Archaeological Inventory for the Orion 3D Geophysical Survey Project, Kern County, California. *Prepared for:* U.S. Bureau of Land Management for compliance with Section 106 of the NHPA.

2007 Cultural Resources Inventory for the Proposed Southern California Edison Lee Vining to Conway Summit Communications Line Project, Mono County, California. *Prepared for:* Southern California Edison, U.S. Bureau of Land Management, and Inyo National Forest for compliance with CEQA, NEPA, and Section 106 of the NHPA.

Jones, K. and E. Reese

2007 Cultural Resources Management Plan for the New Melones Lake Project Area, Calaveras and Tuolumne Counties, California. *Prepared for:* U.S. Bureau of Reclamation.

Jones, K., K. Bartoy, and L. Holm

2006 Archaeological Survey Report for the Middle Baker Ranch and Peninsula Project, Tuolumne County, California. *Prepared for:* Altmann Construction for compliance with CEQA.

Jones, K., K. Bartoy, and J. Holson

2005 Archeological Testing, Data Recovery, and National Register of Historical Places Evaluation of CAMRP-123/136 at Yosemite Creek Campground, Yosemite National Park, California. *Publications in Anthropology No. 28. Prepared for:* Yosemite National Park for compliance with the NHPA and NEPA.

Osterlye, M. and K. Jones

2014 Archaeological Management Assessment: Lyon Street Reforestation III and Boundary Wall Repair. *Prepared for* Presidio Trust Planning in compliance with the NHPA.

2015 Archaeological Identification Plan: Lyon Street Boundary Wall Repair. *Prepared for* Presidio Trust Planning in compliance with the NHPA and implementing the Archaeological Management Assessment (AMA).

Reese, E., K. Jones, and J. Holson

2007 Archaeological Survey Report for the Abbott / Turkey Run Remediation Lake County, California. *Prepared for:* U.S. Environmental Protection Agency in compliance with NEPA and Section 106 of the NHPA.

Way K., T. Jackson, and K. Jones

2009 Testing, Data Recovery, and CRHR Evaluation of CA-KER-2821/H, the Bean Spring Complex. *Prepared for:* Southern California Edison and the California Public Utilities Commission for compliance with CEQA.

HONORS AND AWARDS

2001-2004 National Science Foundation Graduate Research Fellowship

1997 National Science Foundation Undergraduate Research Award

PROFESSIONAL AFFILIATIONS & MEMBERSHIPS

Member, Society for American Archaeology

Member, Southeastern Archaeological Conference

Member, Society for California Archaeology

Registration: Landscape Architect California License No. 2778

EDUCATION

MLA 1983, Harvard University, Graduate School of Design

BA Landscape Architecture 1979, University of California at Berkeley

AWARDS AND ACTIVITIES

U.C. Berkeley Visiting Lecturer (class instructor)

Spring 2005, 2006, 2007, 2009, 2010, 2011

U.C. Extension Landscape Architecture Instructor 2001 to present

Berkeley Design Advocates Award, Halcyon Commons 1997

Professional Merit Award, Park Restoration, EBRPD 1994

Member of winning design team, Oakland City Hall Plaza Competition 1985

Research assistant, Dr. Albert Fein, Historic Landscape Preservation and Environmental History, Harvard University 1982

ASLA Certificate of Honor, University of California 1979

WORK EXPERIENCE

Presidio Trust, San Francisco, Historic Landscape Architect. Project Manager for individual building improvements / restorations, Presidio wide site furnishings, lighting, and signage. Member of NEPA and Section 106 Historic compliance review committee. 2000 to present.

EDAW, San Francisco, Senior Landscape Architect. Technical Manager for Los Vaqueros Watershed Recreation improvements. Construction improvement plans for 20,000 acre watershed, including pedestrian and multi use trails, trail bridges, and staging areas. Project manager for Union Point Park, Oakland, masterplan. 1998 to 2000

East Bay Regional Park District, Oakland. Project Manager on stream restoration and park renovation for historic landmark, Alvarado Park, Richmond. Project manager for new facilities including fishing pier, railroad crossing and recreation improvements at Eckley historic town site, Carquinez Straits. 1987 to 1998

Michael Lamb Design Studio, Berkeley. Design and construction supervision of residential gardens including one to five acre estates. 1985 to present.

POD Inc., San Francisco (Now Sasaki Associates). Design development of 2,000 acre low density housing and golf course in Fairfield. 1987

TAC, The Architect Collaborative, San Francisco. Design development for the Limited's corporate headquarters, Columbus, Ohio. 1986 to 1987

Robert LaRocca and Associates, San Francisco. Project manager for Triton Museum of Art, Santa Clara, Triad System Headquarters, Livermore, mid and high-rise projects in Pleasant Hill and San Francisco with RMW and Gensler 1984 to 1986

Gallagher Construction and Development, Osterville Massachusetts. Site development and construction supervision for two acre mixed use project on Cape Cod. 1982 to 1983

Mason and Frey, Belmont Massachusetts. Working drawings for linear park for MBTA. Project manager for athletic fields in Hopkinton and pocket park development at Harvard School of Medicine. 1981 to 1982

VISTA, Design and Planning Assistance Center, University of New Mexico, Albuquerque. Small parks and playgrounds, including a recreational lake and support facilities. 1979 to 1980

Michael Lamb

Landscape Architect

2314 Webster Street

Berkeley, CA 94705

510/843-8626

michaellamb@presidiotrust.gov

mlamb@presidiotrust.gov

SUMMARY

Experienced museum professional with expertise in curatorial practice, including community engagement, creative direction, research and content development, exhibition development, and evaluation; collections management and archaeological laboratory management; volunteer management and training; project management, budget management; policy development, strategic planning; mentoring and leadership.

EMPLOYMENT HISTORY

- 2018-present *Supervisory Curator, Presidio Trust, Presidio of San Francisco, California.*
Lead curatorial activities for the agency, including exhibition development, evaluation, collections management, and related public outreach. Responsible for the research, management, preservation, and interpretation of archaeological and museum collections. Identify topics, engage community collaborators, develop and evaluate exhibitions at heritage sites throughout the National Historic Landmark. Provide direction, guidance, review, and approvals for curatorial team and administer schedule, budget, and work plans. Supervise curatorial team staff.
- 2014-2018 *Curator, Presidio Trust, Presidio of San Francisco, California.*
Lead curatorial activities for the agency, including exhibition development, evaluation, collections management, and related public outreach. Responsible for the research, management, preservation, and interpretation of archaeological and museum collections. Identify topics, engage community collaborators, develop and evaluate exhibitions at heritage sites throughout the National Historic Landmark. Provide direction, guidance, review, and approvals for curatorial team and administer schedule, budget, and work plans.
- 2009-2014 *Curator of Archaeology, Presidio Trust, Presidio of San Francisco, California.*
Responsible for the research, management, preservation, and interpretation of 500,000+ object collection, including development, transactions, and preservation. Identify research and analysis projects in the collections and facilitate research for other staff, students, and contractors. Support archaeological field efforts and conduct laboratory processing. Develop policy and procedure for collections management program. Develop exhibitions interpreting Presidio's archaeological collections and resources.
- 2005-2009 *Archaeological Collections Specialist, Presidio Trust, Presidio of San Francisco, California.*
Responsible for the research, management, and preservation of archaeological collection, including acquisition, inventory, databasing, conservation, and collections-based research. Identify and conduct research and analysis projects. Support compliance and research-based archaeological field efforts, conduct laboratory processing, prepare analytical and technical reports. Manage archaeological volunteer program, deliver education programs, supervise interns, and support public outreach efforts.
- 2004-2005 *Archaeological Technician, Pacific Legacy Incorporated, Berkeley, California.*
Cultural resource management archaeologist. Duties included the identification, evaluation, and treatment of historic properties in compliance with NHPA, NEPA, and CEQA. Prepared site reports, conducted data recovery excavation, and monitored construction sites. Conducted laboratory processing, artifact analysis, electronic data management, collections assessments, report writing, technical editing, and archival research.
- 2004 *Assistant Field Director, Tennessee Hollow Watershed Archaeological Project, Stanford University, Stanford, California.*

Assisted with project management and pre-field planning, including team selection, procurement, and publicity. Managed field staff, student training, and excavation. Contributed to technical reporting.

- 2003-2004 *Research Assistant, Market Street Chinatown Archaeological Project, Stanford University, Stanford, California.*
Managed large historic artifact collection and computerized MS Access artifact database, including activities such as inventory, maintenance, quality control, and archival rehousing. Oversaw website updates and students' cataloging work. Contributed to report writing and production.
- 2002-2004 *Research Assistant, Stanford Archaeology Lab, Stanford University, Stanford, California.*
Completed laboratory cataloging and analysis projects (historic materials, emphasis on ceramics); assisted with course development, bibliographic research, and report writing and production.
- 2002-2004 *Peer Advisor, Stanford Archaeology Program, Stanford University, Stanford, California.*
Advised current and prospective undergraduate Archaeology majors; planned informational and social events for students.
- 2003 *Crew Chief, Tennessee Hollow Watershed Archaeological Project, Stanford University, Stanford, California.*
Assisted with field management of excavation and lab management of wet screening and flotation; assisted with student training; contributed to report writing.
- 2002 *Archaeological Technician (Student Intern), Pacific Legacy Incorporated, Berkeley, California, and Kailua, Hawai'i.*
Conducted monitoring and participated in data recovery excavation projects for Cultural Resource Management firm.

EDUCATION

- 2004 MA, Cultural and Social Anthropology Stanford University, Stanford, California
Emphasis: Archaeology
Thesis: *Reconstructing Context and Assessing Research Potential: Feature 20 from the San José Market Street Chinatown*
- 2003 BA, Archaeology Stanford University, Stanford, California
Minor: Art History

ADDITIONAL TRAINING

- 2017 Integrated Leading Program: Leading Others, Presidio Trust
- 2016 Museum Camp, Santa Cruz Museum of Art and History
- 2015 Foundations of Interpretation, National Park Service/Eppley Institute for Parks and Public Lands
- 2012 Leadership Skills for Non-Supervisors, U.S. Office of Personnel Management
- Flaking, Fragile, and Fragmentary: Safe Lifting and Storage of Delicate Objects in the Field, Society for California Archaeology

- 2011 NPS 440: Effective Interpretation of Archaeological Resources, National Park Service and Presidio Trust
- 2010 Leading Technical Professionals, Blessing-White Incorporated
- 2009 Art Handling Workshop, American Association of Museums
- 3D Digital Rock Art Documentation and Preservation Training Program, Cultural Heritage Imaging
- Digital Directions: Fundamentals of Creating and Managing Digital Collections, Northeast Document Conservation Center
- Collection Management Databases, Northern States Conservation Center
- Creating an Emergency Preparedness and Response Plan for Collections, California Association of Museums and Balboa Art Conservation Center
- 2008 Prospection in Depth: A Workshop for Developing Advanced Geophysical Surveying and Interpretive Skills, National Council for Preservation Technology & Training and the Presidio Trust
- Writing Archaeology: How to Write and Publish in Archaeology, Society for California Archaeology
- FileMaker Databases Workshop, University of California, Berkeley – Archaeological Research Facility
- 2007 Collections Management Policies for Museums and Related Institutions, Northern States Conservation Center
- 2006 Project Archaeology Facilitator Training, Bureau of Land Management
- Section 106: Principles and Practice, SRI Foundation
- GIS Workshop, Society for Historical Archaeology and ESRI
- 2005 Section 106 Compliance: An Introduction to Professional Practice under Section 106 of the National Historic Preservation Act, SWCA Environmental Consultants
- Distinguishing Human and Non-Human Osteological Remains, Society for California Archaeology and CSU Chico
- 24-Hour Hazardous Waste Operations Training, Network Environmental Systems, Inc.

EXHIBITION PROJECTS

- 2017-present *Exclusion: The Presidio's Role in World War II Japanese American Incarceration*
Presidio Officers' Club, San Francisco, California

During World War II, the Presidio of San Francisco – the Army's Western Defense Command – played a pivotal role in the unjust incarceration of 120,000 Japanese Americans, purportedly in the name of

national security. This special exhibition marks 75 years since Lieutenant General John L. DeWitt issued Civilian Exclusion Orders from the Presidio, and examines the post's little understood part in these events. The exhibition invites visitors to investigate the choices – both personal and political – that led to this dark chapter in American history. How did leaders arrive at this decision? How did Japanese Americans respond to the violation of their civil liberties? And what, as a nation, have we learned that can help us address the present-day issues of immigration, racism, and mass incarceration?

<http://www.presidio.gov/officers-club/exhibitions/special-exhibition-exclusion>

2016-2017

Presidio Nature Lab

Presidio Officers' Club, San Francisco, California

How does exploring the natural world help us understand our place in it? The Presidio Nature Lab is where you can find out! In this all-ages, hands-on exhibition, learn about the Presidio's ever-changing landscape while testing out new tools designed to support your exploration of the park's natural heritage. Delight your senses, engage your imagination, and spark your curiosity!

<http://www.presidio.gov/officers-club/exhibitions/special-exhibition-presidio-nature-lab>

2015-2016

Operation Babylift: Perspectives and Legacies

Presidio Officers' Club, San Francisco, California

Explore the diverse experiences and lasting impacts of a dramatic airlift that removed more than 2,000 Vietnamese children from their war-torn country to be adopted by American families as Saigon fell in 1975. The extraordinary story continued at the Presidio, where more than 1,500 of these children were transferred before being placed with adoptive families. As more than 5,400 volunteers in the San Francisco Bay Area cared for the children, Operation Babylift itself was being debated across the country.

This exhibition and program series is co-curated by the Presidio Trust and the Adoption Museum Project, and was shaped by input from community contributors. It marks the 40th anniversary of Operation Babylift and the end of the Vietnam War.

<http://www.presidio.gov/officers-club/exhibitions/special-exhibition-operation-babylift>

2014-2015

My Ten Years with a Kodak: The Photography of C. Tucker Beckett

Presidio Officers' Club, San Francisco, California

The biography of a single individual, positioned at the right place and time, can illustrate larger trends and events in history. Clarence Tucker Beckett, born in Mississippi in 1878, was a man of many interests. When he was 20 years old, he fought in the Spanish–American War. After his return home, he became a lawyer, but reenlisted in the Army in 1907.

His years of military service took him to the Philippines, Alaska, Mexico, and California. He was stationed twice at the Presidio between 1912 and 1914. Throughout his travels, he took thousands of photographs, recording soldiers at work and leisure. His images are a stunning record of the modernizing Army.

This exhibition showcases Beckett's photos taken at the Presidio of San Francisco and in northern Mexico. His images capture the jovial community of soldiers living at the Presidio in the early 20th century, and stand as testament to their service while deployed abroad.

The exhibition also displays a small selection of his original prints, albums, writings, and other materials. Beckett was fascinated with the photographic process, from developing film in harsh conditions to keeping detailed records of his negatives. Visitors are invited to share their own photographs and memories of the Presidio. Their stories will become part of the archive used to conduct research and develop future exhibitions.

<http://www.presidio.gov/officers-club/exhibitions/past-exhibitions>

2014-present *Presidio Museum at the Officers' Club*
Presidio Officers' Club, San Francisco, California

Explore American history from a distinctly West Coast perspective through multi-media exhibitions, annual special exhibitions, art installations, and opportunities to engage with archaeologists at work. Presidio Officers' Club exhibits trace events from the Ohlone period through the park's latest national park chapter.

PRESIDIO HERITAGE GALLERY – Telling the Presidio Story

Experience the Presidio story from 10,000 years ago to the present through multi-media displays – including films, images, and artifacts. A first-person film gives deeper meaning to the Presidio's legacy and its new national park chapter. Seasonal changing exhibits are hosted within the Presidio Heritage Gallery.

MESA ROOM – Within these Walls

See layers of history literally revealed, from the exposed colonial adobe walls of the 1810s to the Post Headquarters of the 1880s and the Officers' Club of the 1930s and 1970s.

MORAGA HALL – The Life of the Post

The social life of the Officers' Club, past and present, is illustrated here. A scrapbook highlights the Presidio Commanding Officers', and an accompanying display honors the men and women who served here in the U.S. Army. This grand space also hosts free public programs and is a comfortable place for relaxing during a visit.

PASSAGE WAY – Beyond the Gates

Explore the impact the Presidio had on the history of the American West and on events around the globe, and learn about the generations of soldiers who passed through the post.

<http://www.presidio.gov/officers-club/exhibitions/permanent-exhibitions>

MANUSCRIPTS AND PUBLICATIONS

- Forthcoming Melicker, Liz and Ani Murray. *Presidio Officers' Club, Welcome Desk Visitor Use Study*. Presidio Trust: San Francisco, California.
- Forthcoming Melicker, Liz, with contributions from Megan Kane, Madeline McLeod, and Ashley Saeteurn. *Presidio Officers' Club, Visitor Circulation Analysis*. Presidio Trust: San Francisco, California.
- 2018 Melicker, Liz and Sarah McFarland, with contributions from Jake Jimenez, Mallory Keller, Madeline McLeod, Ashley Saeteurn, and Rebecca Soloway. *Presidio Officers' Club, Visitor Observation—Front Exterior Campus, Phase I*. Presidio Trust: San Francisco, California.

- 2017 Melicker, Liz, Madeline McLeod, and Ashley Saeteurn. *Presidio Officers' Club, Visitor Observation—Interior Common Areas, Phase I*. Presidio Trust: San Francisco, California.
- 2016 Melicker, Liz. *Presidio Officers' Club, Summative Evaluation—Presidio Nature Lab Special Exhibition*. Presidio Trust: San Francisco, California.
- 2013 [Clevenger, Liz N., ed.] *The Past is our Present: California Archaeology for a Modern World*. Society for California Archaeology 47th Annual Meeting Program, March 7-10, Berkeley, California. Society for California Archaeology: Chico, California.
- 2013 Clevenger, Liz N. *Museum Collections Management Guidelines*. Presidio Trust: San Francisco, California.
- 2012 Clevenger, Liz N. *Archaeological Collections Management Guidelines*. Presidio Archaeology Lab – Presidio Trust: San Francisco, California.
- 2010 Voss, Barbara L., ed., with contributions by Heather Blind, Elizabeth Clevenger, Beatrice Cox, Megan S. Kane, Cheryl Smith-Lintner, Erica Simmons, and Barbara Voss; "Tennessee Hollow Watershed Archaeology Project Final Report – 2005-2010 Laboratory Studies on Collections from El Polín Springs;" Department of Anthropology and Stanford Archaeology enter, Stanford University, Stanford, California.
- 2008 Blind, Eric Brandan, Sannie Kenton Osborn, Barbara L. Voss, and Liz N. Clevenger; "The Presidio of San Francisco," in *Archaeology in America: An Encyclopedia*. Francis P. McManamon, Linda S. Cordell, Kent Lightfoot and George R. Milner, eds. Greenwood Publishing Group: Westport, CT.
- 2007 Clevenger, Liz N., Eric Brandan Blind, and Sannie Kenton Osborn; "Methods for Documenting Colonial California: Case Studies from El Presidio de San Francisco." *Society for California Archaeology Newsletter*: 41(2):24-31.
- 2006 Blind, Eric and Liz Clevenger; "El Presidio de San Francisco Officers' Club Project." *Society for Historical Archaeology Newsletter*: 39(1):40-1.
- 2005 Voss, Barbara L., with contributions by Heather Blind, Stacey Camp, Elizabeth Clevenger, Jenn McCann, Beatrice Cox, Jack Meyer, Ingrid Newquist, Virginia Popper, Joanne Sidlovsky, Erica Simmons, and Michelle Touton. "Tennessee Hollow Watershed Archaeology Project 2004-2005 Annual Progress Report – Excavations at El Polín Springs." Department of Cultural and Social Anthropology, Stanford University, Stanford, California.
- 2004 Clevenger, Elizabeth N. "Reconstructing Context and Assessing Research Potential: Feature 20 from the San José Market Street Chinatown." Master's Thesis, Department of Cultural and Social Anthropology, Stanford University, Stanford, California.
- Voss, Barbara L., with contributions by Heather Blind, Elizabeth Clevenger, Karis Eklund, Ingrid Newquist, Virginia Popper, Cheryl A. Smith, Michelle St. Clair, and Bryn Williams. "Tennessee Hollow Watershed Archaeology Project 2003-2004 Annual Progress Report – Test Excavation at El Polín Springs." Department of Cultural and Social Anthropology, Stanford University, Stanford, California.
- Stacey Camp, Elizabeth Clevenger, Barbara Voss, and Bryn Williams, with contributions by Beverly Chang, Jun Frank, Cameron Matthews, and Erica Simmons. "2003-2004 Progress Report Market Street Chinatown Archaeological Project." Stanford Archaeology Center, Stanford University, Stanford, California.

SELECT PUBLIC AND PROFESSIONAL PRESENTATIONS

- 2014-present Presenter, Public Tours, Presidio Heritage Gallery and Special Exhibition Gallery, Presidio Officers' Club, San Francisco, California.
- 2018 Invited Presenter, "Exclusion: The Presidio's Role in World War II Japanese American Incarceration," Storytellers' and Supporters' Luncheon, Western Museums Association Annual Meeting, Tacoma, Washington.
- 2018 Moderator, "The Ito Sisters: An American Story," in conjunction with *Exclusion* special exhibition, Presidio Officers' Club, San Francisco, California.
- 2016 Moderator, "Exploring Our Senses of Place," in conjunction with *Presidio Nature Lab* special exhibition, Presidio Officers' Club, San Francisco, California.
- 2014 Guest Speaker, "Anthropology Careers in Non-Profit Work," Stanford University, Stanford, California.
- 2013 Co-presenter with Kari Jones, "The Archaeology of the Presidio of San Francisco: Past, Present, and Future," Santa Cruz Archaeological Society, Santa Cruz, California.
- Plenary Session Introduction, "The Past is Our Present: California Archaeology for a Modern World," 2013 Annual Meeting of the Society for California Archaeology, Berkeley, California.
- 2011 Forum Participant, "Archaeologists and Local Communities: Emerging Approaches in Community Archaeology," 2011 Annual Meeting of the Society for California Archaeology, Rohnert Park, California.
- Co-presenter with Kari Jones, "Dirty Archaeology," Nerd Nite SF #9, San Francisco, California.
- 2010 Forum Chair, "From the Front Lines: Curation Working Group for Collection Managers and Curators," 2010 Annual Meeting of the Society for California Archaeology, Riverside, California.
- 2008 "Research Design Charrette and Beyond: Charting the Future of Archaeology at El Presidio de San Francisco," paper presented at the 2008 Annual Meeting of the Society for California Archaeology, Burbank, California.
- Presenter, "Stanford Archaeology Lunch Club," Stanford University.
- 2007 "Public Outreach at the Presidio of San Francisco," invited paper presented at the 2007 Annual Meeting of the Society for California Archaeology, San José, California.
- Symposium Co-Chair (with Sannie Kenton Osborn), "Cultural Heritage Preservation, Education and Tourism: El Presidio de San Francisco: the Site, the Classroom, the Destination," 2007 Annual Meeting of the Society for California Archaeology, San José, California.
- "The Adobe Officers' Club: Spanish Colonial Architecture at El Presidio de San Francisco," invited paper presented at the 2007 Annual Meeting of the California Mission Studies Association, San Francisco, California.
- Symposium Co-Chair (with Barbara Voss, Stanford University), "Colonial San Francisco: Art, Artifacts, and Archives," 2007 Annual Meeting of the California Mission Studies Association, San Francisco, California.

(with Heather Blind) "Up to Our Elbows in Nightsoil: the Taylor Street Privies Project," paper presented at the 2007 Annual Meeting of the Society for Historical Archaeology, Williamsburg, Virginia.

2006 (with Heather Blind) "Up to Our Elbows in Nightsoil," invited paper presented at the 2006 Annual Meeting of the Society for California Archaeology, Ventura, California

Symposium Chair, "From the Borrow Pit to the Privy: Two Centuries of History at the Presidio of San Francisco," 2006 Annual Meeting of the Society for California Archaeology, Ventura, California.
"Deconstructing the Presidio Officers' Club: Working with the Harris Matrix," invited paper presented at the 2006 Annual Meeting of the Society for Historical Archaeology, Sacramento, California

Symposium Co-Chair (with Eric Brandan Blind), "Mud, Wood, Stones, Matrices and Maps: Exploring the Presidio of San Francisco," 2006 Annual Meeting of the Society for Historical Archaeology, Sacramento, California

2004 "Reconstructing Context and Assessing Research Potential: Preliminary Findings from Feature 20 of the Market Street Chinatown," paper presented at the 2004 Annual Meeting of the Society for California Archaeology, Riverside, California

TEACHING EXPERIENCE

2015 Invited Lecturer, "DIY Evaluation," Cultural Connections

2012 Instructor, "Presidio Archaeology 101," Golden Gate National Parks Conservancy

2007-2013 Invited Lecturer, "Archaeology as a Profession," Stanford University

2007 Invited Lecturer, "American Material Culture," University of California at Berkeley

2007 Workshop Instructor, "Project Archaeology Facilitator Training," Society for California Archaeology

2005-2007 Workshop Instructor, "Advanced Workshop in Historical Archaeology," California Archaeological Site Stewardship Program, Society for California Archaeology

PROFESSIONAL SERVICE

2017-present City Ambassador, National Association for Museum Exhibition

2012-2013 Program Chair, 2013 Annual Meeting, Society for California Archaeology

2006-2007 Public Day Coordinator, 2007 Annual Meeting, Society for California Archaeology

PROFESSIONAL ASSOCIATIONS

American Alliance of Museums
Cultural Connections

AWARDS

- | | |
|------|--|
| 2018 | Charles Redd Award for Exhibition Excellence, Western Museums Association, for <i>Exclusion: The Presidio's Role in World War II Japanese American Incarceration</i> |
| 2017 | Post Exchange, Award for Service and Collaboration, Presidio Trust

Programs Employee of the Quarter, 2 nd Quarter, Presidio Trust |
| 2016 | Excellence in Exhibition Label Writing Competition, American Alliance of Museums, for <i>Operation Babylift: Perspectives and Legacies</i> |
| 2004 | Cultural and Social Anthropology Prize for Academic Performance by a Masters Student, Stanford University |

EDUCATION

2005 **Columbia University** **New York, NY**

M.S. Historic Preservation, Preservation Planning concentration

- Founding student editor of *Future Anterior*, Columbia's journal for preservation theory and criticism.
- Elected to the Graduate School of Architecture, Planning and Preservation Program Council.
- Research assistant for Time Honored: A Global View of Architectural Conservation by John Stubbs.
- Participated in and helped organize the "Mostar 2004" international workshop, focused on the restoration of historic structures in post-conflict environment in Mostar, Bosnia & Herzegovina.
- Thesis title: "Modeling Mostar: Evaluating the Mostar 2004 Program in the Context of Present & Future Trends in Historic Preservation Education".

1997 **University of Virginia** **Charlottesville, VA**

B.A. Archaeology

- Madison House Volunteer Center Program Director, leading two student trips to Casa Grande, AZ.
- Selected to the Jefferson Literary and Debating Society, the oldest debating club at UVA.
- Honors thesis title: "Archaeological Field Survey Techniques and Practice at Monticello".

AWARDS

- Awarded Questers Scholarship, a two-year, merit-based grant given yearly to one Columbia student.
- 2004 Samuel H. Kress Foundation fellowship recipient for research in Mostar, Bosnia & Herzegovina.
- Awarded 2005 William Kinne Fellows Memorial Prize for post-graduate study in India and Sri Lanka.
- Recipient of 2004 Kinne Grant for study of historic architectural sites in China and Japan.
- Dean's List & University of Virginia Anthropology Department Distinguished Majors Program.

PUBLICATIONS

- Architectural Conservation in Asia: National Experiences and Practice. London: Routledge (2016), co-authored with John H. Stubbs.
- "Authenticity and the Post-Conflict Reconstruction of Historic Sites." CRM: The Journal of Heritage Stewardship 5.1 (Winter 2008).
- "On-Site Conservation Training in Cambodia: A Critical Survey of Activities at Angkor." Built Environment 33.3 (2007).
- "Looking East: What will the West learn from historic preservation tactics in Asia's rapidly growing cities?" The Next American City 12 (Fall 2006).
- "Preservation in Search of the Historic." Future Anterior 1.2 (Winter 2005).
- "Taking Steps Toward a New Dialogue." Future Anterior 1.1 (Spring 2004).

LECTURES, ADDITIONAL TRAINING & AFFILIATIONS

- Guest lecturer at UC Berkeley, Goucher College, Columbia University; Regular guest lecturer in UC Davis landscape architecture department.
- Completed post-graduate training in Section 106, Agreement Documents, Historic Building Surveys CEQA, NAGPRA, NEPA and NHPA Project Coordination.
- Organized and conducted numerous training courses at the Presidio, including National Register Nominations, Secretary of the Interior's Standards in Practice, Cultural Landscapes, Seismic Upgrades.
- Program Committee Member for US/ICOMOS International Symposia (2007, 2018); Program Committee Member for CA Preservation Foundation annual conferences (2010, 2011, 2012, 2016).
- Board member, Vice President & President of the Victorian Alliance of San Francisco (2016-pres.), the oldest all-volunteer advocacy organization for historic preservation in San Francisco.

Robert Wallace, Architect
Associate Director of Architecture
Presidio Trust, Presidio of San Francisco

EDUCATION

Master of Architecture, University of Washington, 1983.
Architecture in Rome Program, 1981-1982.
BA Environmental Design, University of Washington 1977.

Registered Architect (NY) with over 30 years professional experience in architectural planning and design, project management, A/E management and construction administration. Wide range of large and small-scale private sector project experience primarily involving the rehabilitation and preservation of historic buildings and new construction in historic districts. (Seattle, New York, Chicago, Honolulu). Technical expertise with complicated projects involving seismic strengthening, building systems integration, historic materials, tax credit certification and landmark review processes.

PROFESSIONAL EXPERIENCE AT THE PRESIDIO of SAN FRANCISCO

Public sector experience with the National Park Service as a Historical Architect and the Presidio Trust as the Associate Director of Architecture, Acting Director of Design and Construction and Senior Project Manager (26 years at the Presidio of San Francisco), have focused on architectural planning and design for the reuse of numerous existing and historic buildings in the Presidio of San Francisco NHL district.

List of significant Presidio building rehabilitation design projects managed:

- Presidio Theatre – Historic rehabilitation of and addition to 1939 theatre, Master tenant rehabilitation tax credit project. LEED-NC Gold certification in progress.
- Gorgas Ave. Warehouses and Administration Building – (4 structures), Historic rehabilitation and adaptive reuse from vacant warehouses to multi-tenant mixed office uses. LEED-CS Silver certification in progress.
- Building 105 – Lodge at the Presidio, Montgomery Street barracks – Historic rehabilitation and adaptive reuse from barracks to 42 room lodging. LEED-NC Gold certification in progress.
- Buildings 222 and 558 – tenant improvement projects.
- The Commissary - restaurant tenant improvement project, Montgomery Street barracks bldg. 101, LEED CI Gold certified.
- California Society of Pioneers - tenant improvements, Montgomery Street barracks bldg. 101.

- Building 201 – relocation and rehabilitation of historic structure affected by Doyle Drive realignment. LEED deferred to future tenant improvement phase.
- Building 135 – Renovation to install catering kitchen for public venue.
- Buildings 1818-1819, Historic rehabilitation for new pre-school facility. LEED NC Silver certified.
- Building 1230 - Historic rehabilitation for use as operations & communications center for Doyle Drive highway 101. LEED CI Gold certified.
- Building 1805 – Conversion and rehabilitation of historic community building to new pre-school facility. LEED NC Silver certified.
- Numerous tenant improvement projects and relocations.
- Building 95 – Goldsworthy art installation in historic powder magazine.
- Building 51 – Conversion and rehabilitation of historic officer’s quarters to guest house accommodations. Green Build certified.
- Building 42 – Conversion of historic Pershing Hall BOQ to Inn at the Presidio overnight lodging, historic rehabilitation, LEED NC Silver certified.
- Building 640 – Conversion and rehabilitation of historic hangar to National Japanese American Historical Society museum and offices.
- Buildings 681,682, 683 – Multi-tenant office use, Historic rehabilitation, LEED NC Gold certified.
- Buildings 101 and 103 – Multi-tenant office, Historic rehabilitation, LEED NC Gold certified.
- Wyman Avenue – Residential neighborhood Historic rehabilitation, LEED ND certified.
- Building 3 – Bay School, Historic rehabilitation and adaptive reuse of WW II barracks to school shop and studio facility. LEED NC silver certified.
- Building 1808 – Multi-tenant office, Historic rehabilitation, LEED NC Gold certified.
- Buildings 920 and 934 – Mixed use, Historic rehabilitation, LEED NC Silver certified.
- Buildings 86 and 87 – Multi-tenant office, Historic rehabilitation.
- Building 1330 – Multi-tenant residential, Historic rehabilitation.
- Building 1161 – SenSpa, conversion of historic warehouse to spa.
- Buildings 56-59 - Residential neighborhood, Historic rehabilitation.
- Buildings 11-16 – Conversion of historic residences to office use.
- Pilots’ Row – Residential neighborhood, Historic rehabilitation.
- Building 35 – Bay School, Historic rehabilitation and adaptive reuse of large 1915 barracks building. Rehabilitation Tax Credit project.
- Buildings 1162/69 – Conversion of historic warehouses to offices.
- Building 36 – Multi-tenant office, Historic rehabilitation.
- Building 38 – Presidio Internet Center, Historic rehabilitation and adaptive reuse of large barracks building. Rehabilitation Tax Credit project.

- Building 39 – San Francisco Film Centre, Historic rehabilitation and adaptive reuse of large barracks building. Rehabilitation Tax Credit project.
- Building 610 – Conversion of Commissary to interim retail facility.
- Storey Avenue – Residential neighborhood, Historic rehabilitation.
- Building 220 – Multi-tenant office, Historic rehabilitation.
- Thoreau Center for Sustainability - Phase 1 - Buildings 1012-1016. Historic rehabilitation and conversion of hospital for multi-tenant office use. Rehabilitation Tax Credit project.
- Thoreau Center Phase 2 - Buildings 1000 -1009, Conversion of historic hospital and residences to multi-tenant offices. Rehabilitation Tax Credit project.
- Building 106 – Historic rehabilitation of barracks for office use.
- Building 1188 – Historic rehabilitation of historic warehouse to Exploratorium offices.
- Building 1187 - Historic rehabilitation of office/warehouse facility for Exploratorium.
- Building 135 - Historic rehabilitation of Enlisted Men’s Club for conference/reception facility, Golden Gate Club.

List of primary Presidio rehabilitation guidance documents overseen:

- Presidio Building Information Portal prototype
- Presidio Trust Resource Guide
- A/E scope of services template documents.
- Presidio Trust Tenant Handbook.
- Building Condition Assessment reports.
- Presidio Building Rehabilitation Guidelines.
- Presidio Building codes, review and permitting process.
- Consulting contract scopes for Architectural and Engineering services.
- Plan review and inspection procedures.

Recent professional outreach activities:

- BBC World interview on sustainability and rehabilitation at the Presidio.
- Recipient of California Heritage Council award: Lodge at the Presidio
- Associate of Preservation Technology (APT int’l.) conference attendance.
- AIA-SF Architecture in the City festival tour leader.
- Project tours for ULI and SF AIA Historic Resources Committee.
- Numerous project and field tours for general public.
- Member of Presidio Trust NHPA/NEPA project review committee. Qualified Historic Architect.
- Member of Presidio Trust Design Review committee.
- Civita Institute: Professional-in-residence in Civita di Bagnoregio, Lazio, Italy.

CURRENT POSITION DESCRIPTION

Associate Director of Architecture

Responsible for the effective management of the Design group and the management of all assigned design projects, using both in-house and consulting architectural and engineering project professionals. Serve as the primary architectural design and engineering contact for most complex historic rehabilitation design and construction projects within the Presidio of San Francisco. Responsible for the procurement and management of all in-house and contracted consulting architectural and engineering design and related support services during the pre-development, design and pre-construction phases of projects. Responsible for complete design oversight and contract management of all design services activities performed by consultants. Responsible for the management of project design budgets and schedules associated with multiple concurrent projects.

Work closely with Real Estate, Planning and Operations Departments, senior management, tenants and other parties during pre-development phase to provide building rehabilitation and historic preservation design expertise, building code expertise, architectural and engineering condition assessments, specialized support and assistance in site use and feasibility analyses.

Responsible for the development of Trust standards and design criteria applied to building and site historic rehabilitation projects. Provide professional expertise in the development and management of Presidio building code policies, interpretation and review procedures. Participate in major aspects of the Presidio building design review and permitting process including in-house and tenant project plan reviews. Member of the Presidio Trust NEPA/NHPA Review Committee and Presidio Design Review Committee.

Work closely with the Procurement and Contracting Department during the professional services contracting process and with the selection of A/E consultants and other project design support services. Report regularly to senior management on project(s) status, schedule and budget for all assigned projects.

Project categories include historic and non-historic, residential and commercial, building rehabilitation and additions, historic preservation and stabilization, new construction, building demolition, tenant improvements, utilities and infrastructure, site development and landscapes, repair and cyclic maintenance projects for residential and non-residential buildings and public spaces.

Claire Yancey

255 16th Ave. | San Francisco, CA 94118 | 573-544-3588 | claireyancey@gmail.com

EDUCATION

January 2016 M.A., Archaeology (Distinction), University of Bristol, Bristol, United Kingdom

May 2014 B.A., History, Russian Language, Russian Area Studies (*magna cum laude*), St. Olaf College, Northfield, MN

ARCHAEOLOGY and COLLECTIONS EXPERIENCE

Dec. 2016 – pres. Archaeological Technician, Presidio Trust **San Francisco, CA**

- Perform archaeological field investigations; document fieldwork through written and visual accounts; conduct post-field processing of artifacts and samples recovered in the field, including flotation, laboratory cataloging and analysis.
- Supervise interns in the field.
- Review permits, monitor construction and ground disturbing activities to minimize possible adverse effects on NHL/D contributing features and archaeological sites. Engage in N2 review process, adhering to the Presidio Trust's Programmatic Agreement.
- Prepare archaeological reports, perform background research, assemble routine bibliographies and acquaint Trust staff and the public with ongoing archaeological and historical scholarship pertinent to the park's cultural resources and interpretive themes.
- Perform archival or collections based research in support of archaeological, historical or exhibition initiatives, provide support to curatorial team in developing exhibitions, and provide assistance with ongoing operation and maintenance of permanent exhibitions.
- Utilize various established methods of data collection, analysis, or illustration software (Adobe Photoshop, Illustrator); input data into digital form; and use computer applications for data analysis, manipulation, and presentation (ArcGIS, PhotoScan).
- Coordinate the Presidio Archaeology Lab volunteer program (200+ volunteers), manage Presidio Archaeology Lab Instagram
- Develop strategic partnerships with Bay Area and national organizations
- Collaborate with volunteers and interns in stewarding the Presidio's resources and disseminating technical information through weekly tours.

Mar. 2016 – Dec. 2016 Archaeology Intern, Presidio Trust **San Francisco, CA**

- Monitored construction in archaeologically sensitive areas; reviewed dig permits; ensured compliance with local, state, and federal resource protection laws; completed paperwork, including comprehensive daily field records.
- Performed archaeological fieldwork on public site of *El Presidio de San Francisco*. Excavated stratigraphically, completed regular context records, used auto level to take elevation measurements, completed detailed plan and profile maps.
- Developed a research design for the 2016 season: assemble research questions, targeted topics for additional archival research, assisted in identifying new research areas, set excavation milestones.
- Processed and analyzed 18th – 21st c. artifacts collected from research excavations and monitoring projects.
- Collaborated with exhibitions team to manage, monitor and inventory collection of over 500,000 artifacts.
- Explained and interpreted ongoing research projects to the general public through weekly lab tours and regular on-site interactions (avg. 80 visitors per day). Engaged with over 100 volunteers of various ages and archaeological backgrounds to conduct tasks such as wet screening, flotation, and artifact sorting.
- Supported public events and educational programs run by the Heritage Program and Presidio Trust. Served a weekly shift at the Officers' Club front desk to provide visitors with information about the park and its resources.
- Managed the archaeology lab's Instagram.

- Nov. 2015 – Mar. 2016 Assistant Registrar, Old State House Museum** **Little Rock, AR**
- Monitored and preserved the museum’s collection, including archaeological artifacts, textiles, and historic documents.
 - Processed donations, incoming loans, and outgoing loans for the museum’s permanent and temporary exhibits. Recorded data using The Museum System (TMS) collections management software.
 - Assisted with development of new exhibits and conducted collections-based research. Aided in the installation and de-installation of large-scale temporary exhibits.
 - Inventoried and audited the museum’s collection to date.
 - Assisted with public programming, including events for families and donors.
- May 2015 – Sept. 2015 Visitor Services Volunteer, American Museum in Britain** **Bath, UK**
- Led tours of the American Museum in Britain. Collaborated with tour guides and museum staff to give presentations and assist with artifact handling and special events.
- June 2015** **Brandon Hill and Hog Wood MA Archaeology Field School** **Bristol, UK**
- Conducted landscape survey and shovel test pitting to locate and define WWI and WWII landscape features. Interacted with the public to answer questions and provide technical information.
- May – June 2015** **Berkeley Castle Archaeology Field School** **Berkeley, UK**
- Surveyed, excavated, and catalogued artifacts (Roman - present day).
- May 2015** **Frongoch Survey** **Gwynedd, Wales, UK**
- Carried out geophysical survey using resistance meter, gradiometer, and magnetic susceptibility system to conduct geophysical survey on WWI prison camp.
- June – Aug. 2013, 2014 Antiochia ad Cragum Archaeology Field School** **Gazipasa, Turkey**
- Cataloged Anamur Museum’s collection of Roman amphorae. Created scale drawings and digital photographs to include in the collections database and later publications.
 - Served as a teaching assistant (2014) and aided staff archaeologists in setting up the site and educating students about excavation and conservation techniques. Composed and edited part of the archaeological report for the 2014 season. Contributed to a regular blog about the excavation and conservation of the site and artifacts.
- June – July 2012** **Thomas Jefferson’s Poplar Forest Archaeology Field School** **Forest, VA**
- Conducted field survey. Excavated, cataloged, and carried out post-excavation lab work on 17th – 20th c. artifacts.
 - Coordinated with students and supervisors to create and give presentations for July Fourth celebrations. Maintained a weekly blog about the ongoing excavation and conservation of the site and artifacts.
- Oct. – Dec. 2013** **State Hermitage Museum Intern** **St. Petersburg, Russia**
- Edited and translated English and Russian texts for inter-museum communications, public brochures, and information panels. Served as translator and assistant for guest services staff.
 - Assisted staff archaeologists with inventory, cataloging, labeling, and interpreting artifacts from a variety of collections.

PUBLICATIONS and PRESENTATIONS

- 2018 De Haro et al. Work Plan: El Presidio Archaeological Investigation Season 2018. Submitted to the Presidio Trust. Document on File, Presidio Trust Archaeological Laboratory, San Francisco, CA.
- 2018 Yancey et al. Archaeological Excavation Report: El Presidio Archaeological Identification 2017. Submitted to the Presidio Trust. Document on File, Presidio Trust Archaeological Laboratory, San Francisco, CA.

- 2017 Yancey et al. Work Plan: El Presidio Archaeological Investigation Season 2017. Submitted to the Presidio Trust. Document on File, Presidio Trust Archaeological Laboratory, San Francisco, CA.
- 2017 Jones et al. Archaeological Excavation Report: El Presidio Archaeological Identification 2016. Submitted to the Presidio Trust. Document on File, Presidio Trust Archaeological Laboratory, San Francisco, CA.
- 2016 Osterlye et al. Archaeological Excavation Report El Presidio Archaeological Identification Season 2015. Submitted to the Presidio Trust. Document on File, Presidio Trust Archaeological Laboratory, San Francisco, CA.
- 2016 Fernandez et al. Work Plan: El Presidio Archaeological Investigation Season 2016. Submitted to the Presidio Trust. Document on File, Presidio Trust Archaeological Laboratory, San Francisco, CA.
- 2014 Baptism by Fire: New York City in the American Revolution
Presented at Phi Alpha Theta National Conference, Albuquerque, New Mexico, received Departmental Distinction 2014.
- 2013 Maternal Machinations: Divinity and Power between Alexander and Olympias
Presented at Historiography and History: An Interdisciplinary Conference Sponsored by the Ancient History Bulletin and the University of Athens, Athens, Greece

TRAININGS and CERTIFICATIONS

- 2017 NAGPRA and ARPA: Applications and Requirements, National Preservation Institute
- 2017 Federal and State Historic Preservation Legislation: Advanced, Society for California Archaeology
- 2017 Federal and State Historic Preservation Legislation: An Introduction, Society for California Archaeology
- 2017 Digital Photography and Photogrammetry for Archaeologists, Center for Digital Archaeology (CoDA)
- 2016 NEPA Compliance and Cultural Resources, National Preservation Institute
- 2016 Section 4(f) Compliance for Historic Properties, National Preservation Institute

- 2017 CPR/First Aid/AED
- 2017 24-Hour HAZWOPER

SKILLS

Languages: English, Russian (intermediate reading, writing, and speaking)
 Computing: Windows platform, MS Office suite (Word, PowerPoint, Excel, Outlook), Adobe Creative Suite (Photoshop, Acrobat, Illustrator), HTML, WordPress, ArcGIS, Photogrammetry (PhotoScan)
 Historical archaeology artifact analysis training
 IPM monitoring training and implementation
 Auto level and total station

PROFESSIONAL ASSOCIATIONS

Society for Historical Archaeology
 Society for California Archaeology

Appendix B

Filing of this Project Screening Form is in compliance with Section 1010.1(a) of the Presidio Trust's Regulations implementing the National Environmental Policy Act (NEPA) and Section IV.C.1. of the Programmatic Agreement among the Presidio Trust, National Park Service, the Advisory Council on Historic Preservation and the California State Historic Preservation Officer regarding the Presidio Trust Management Plan and various operation and maintenance activities for Area B of the Presidio of San Francisco, Golden Gate National Recreation Area, and pursuant to Section 106 of the National Historic Preservation Act (NHPA). To access this form and other N² compliance information, go to <https://presidiotrust.sharepoint.com/sites/resources/Pages/N-Squared.aspx>.

(To be completed by N² Administrator)

Submittal Date:

Project No.:

NEPA / NHPA

A. PROJECT INFORMATION

Project Title:			
Project Location:			
Planning District:			
Proposed Start Date:		Proposed Completion Date:	
Project Manager / Title:			
Trust Department:			
Phone Number:		Email Address:	

B. PURPOSE AND NEED

Describe below the reason for proposing the project at this time and what the project hopes to accomplish.

C. PROJECT DESCRIPTION/LOCATION

Describe below how the project would be implemented. Be as specific as possible about dates and methods. Provide a project location map and the following attachments as needed: site plans, design and/or construction drawings, photographs, cut sheets and other graphics.

D. PROJECT COORDINATION

Are there other coordinated public, Trust or interagency review requirements necessary to implement the project? Discuss below all items checked yes.

Would the project:

1.	Require a Building Permit and/or an Excavation Clearance? <i>Explain:</i>	
2.	Require outside review/consultation (California Environmental Quality Act, Regional Water Quality Control Board, U.S. Fish and Wildlife Service, Native American tribes, etc.)? <i>Explain:</i>	
3.	Be within Area A or have the potential to affect Area A lands, and require National Park Service notification? <i>Explain:</i>	

PROJECT SCREENING FORM

Would the project:

4.	Disturb soil in the drip line of a building? If so, has the remediation program for lead-based paint soil been initiated? <i>Explain:</i> <i>If unknown, consult the Remediation Project Manager at 561-5421.</i>	
5.	Generate controversy or questions from the public, and hence require public outreach, education or notice? <i>Explain:</i>	
6.	Be within an environmental land use control zone? <i>Explain:</i> <i>If unknown, consult the N² Administrator at 561-5062.</i>	
7.	Have design components (such as aesthetic/visual features, architectural/interior design elements, designed landscape components or special maintenance/sustainability considerations) that do not give rise to potential environmental effects, but may require additional review? <i>Explain:</i> <i>If unknown, consult the Design Review Committee Coordinator at 561-5367.</i>	
8.	Implement or terminate a restriction, condition, public use limit or closure, requiring a written determination by the Board or Chief Executive Officer justifying the action? <i>If unknown, consult the Compliance Manager at 561-5365.</i>	

E. ALTERNATIVES CONSIDERED

Describe below all alternatives considered including timing, cost, potential environmental effects and/or logistical issues that influenced the rejection of each alternative. "No Action" should always be one alternative considered.

F. CONSULTATION

Early consultation with the N² and resource staff will expedite the review process. Describe below communication with Trust resource specialists or input from outside agencies or experts. Any potential environmental impacts identified must be discussed with the relevant staff specialist.

G. RESOURCE EFFECTS TO CONSIDER

Yes answers must be accompanied by an explanation of how the potential impact will be avoided. Justify no answers with an explanation when needed. Attach additional sheets as necessary.

Would the project:

1.	Alter, destroy, disturb or remove any portion of historic structures, archaeological resources, cultural landscape features or other contributors to the National Historic Landmark District (NHLD)? <i>If unknown, consult the Historic Compliance staff at 561-2758 or 561-5062.</i> <i>Explain:</i>	
2.	Introduce elements out of character with the NHLD? <i>If unknown, consult the Historic Compliance staff at 561-2758 or 561-5062.</i> <i>Explain:</i>	
3.	Substantially alter any ground cover or vegetation? Affect a species of special concern (plant or animal; state or federal listed or proposed for listing) or essential or important habitat? <i>Explain:</i>	

PROJECT SCREENING FORM

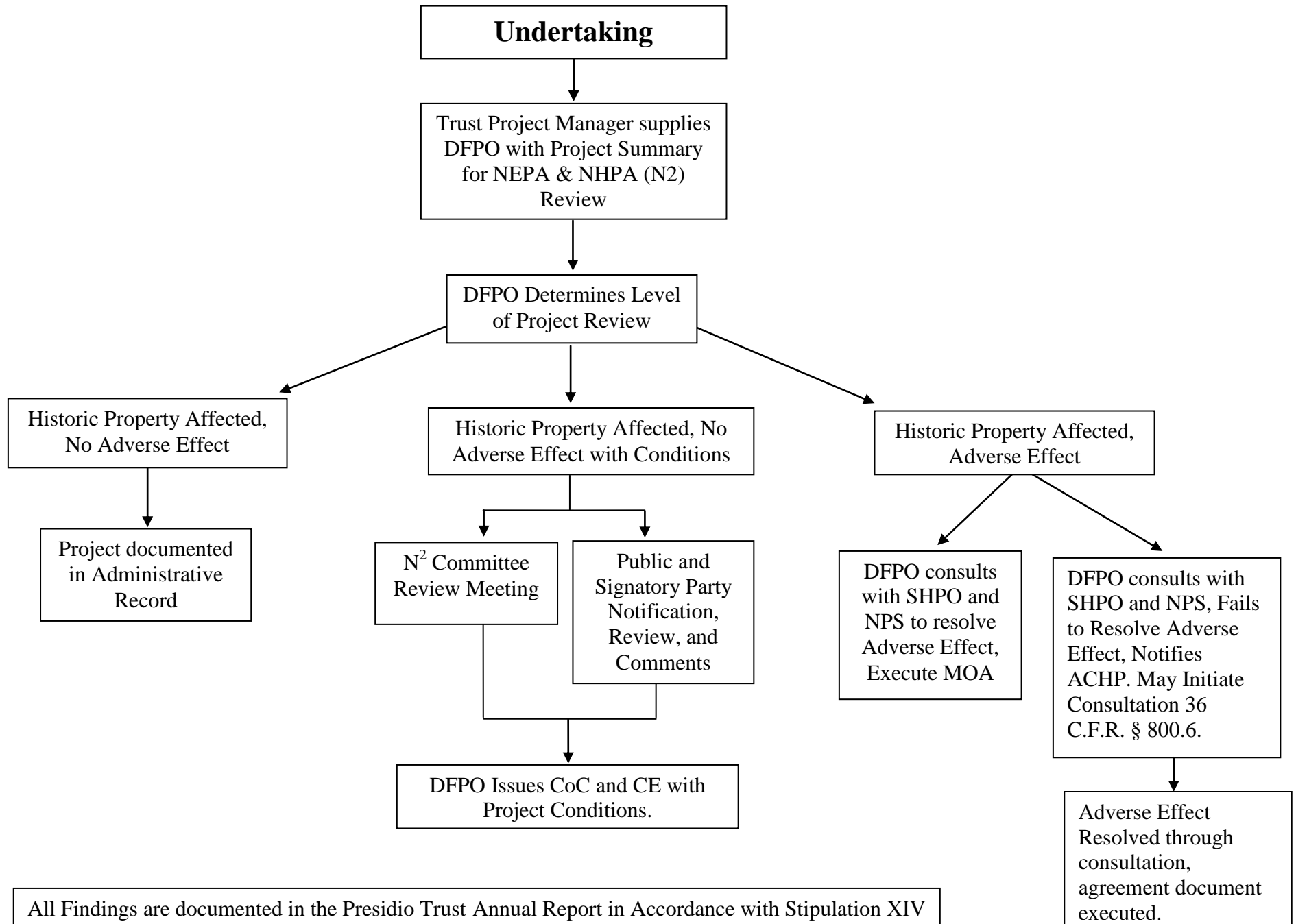
4.	Attract animal or insect pests or introduce or promote non-native species (plant or animal)?	
	<i>Explain:</i>	
5.	Inhibit surface water drainage, alter the landscape topography, lead to increased runoff or erosion or compromise slope stability?	
	<i>Explain:</i>	
6.	Involve handling, storage or disposal of potentially hazardous substances (such as toxic substances, flammables or explosives)?	
	<i>Explain:</i>	
7.	Degrade surface or ground water quality? Alter streamflow characteristics?.....	
	<i>Explain:</i>	
8.	Affect wetland, riparian or coastal habitat?	
	<i>Explain:</i>	
9.	Be inconsistent with existing or formally proposed land use plans or policies (Presidio Trust Management Plan, Vegetation Management Plan, Trails and Bikeways Plan, etc.)?	
	<i>If unknown, consult the Compliance Manager at 561-5365.</i>	
	<i>Explain:</i>	
10.	Impact recreation resources (visitation, activities, etc.) or visitor access (parking, trails, roads, etc.)?.....	
	<i>Explain:</i>	
11.	Greatly increase the demand for parking?.....	
	<i>Explain:</i>	
12.	Substantially increase traffic congestion, traffic volume, or adversely affect traffic safety for vehicles, pedestrians and bicyclists?	
	<i>Explain:</i>	
13.	Substantially increase vehicle emissions or emissions of other air pollutants? Generate nuisance dust or odors?.....	
	<i>Explain:</i>	
14.	Perceptibly increase existing noise levels or expose people to loud noise?	
	<i>Explain:</i>	
15.	Substantially increase the amount of energy or water used?	
	<i>Explain:</i>	
16.	Substantially increase the amount of solid waste or litter generated?.....	
	<i>Explain:</i>	
17.	Increase light or glare?.....	
	<i>Explain:</i>	
18.	Block an existing view, be visually intrusive or contribute to a degraded visual condition?	
	<i>Explain:</i>	

PROJECT SCREENING FORM

19.	Maintain or create a public or employee safety or health hazard, or an attractive nuisance?	
<i>Explain:</i>		
20.	Substantially increase demand for municipal services (police, fire, water, sewage, etc.)?	
<i>Explain:</i>		

Appendix C

The Presidio Trust N² Process



Appendix D

PRESIDIO TRUST - 2018 ANNUAL

REPORT LIST OF ACRONYMS

Advisory Council for Historic Preservation (ACHP)
Americans with Disabilities Act (ADA)
American Institute for Conservation of Historic and Artistic Works (AIC)
Area of Potential Effect (APE)
Association for Preservation Technology (APT)
Built Environment and Archaeology Treatment Plans (BETP and ATP)
California Office of Historic Preservation (OHP)
Center for Digital Archaeology (CoDA)
Certificate of Compliance (COC)
Cultural Landscape Report (CLR)
Cultural resource inventory report and finding of effect (CRIR-FOE)
Design development (DD)
Environmental Assessment (EA)
Federal Highways Administration (FHWA)
Federal Preservation Officer (FPO)
International Center to End Violence (ICEV)
National Park Service-Technical Preservation Services (NPS-TPS)
Historic American Building Survey (HABS)
Historic American Engineering Record (HAER)
Historic American Landscape Survey (HALS)
Historic Structure Report (HSR)
Leadership in Engineering and Environmental Design (LEED)
Military Intelligence Service (MIS)
National Environmental Policy Act (NEPA)
National Japanese American Historical Society (NJAHS)
National Historic Landmark (NHL)
National Historic Preservation Act (NHPA)
National Park Service (NPS)
National Park Service - Pacific West Regional Office (NPS-PWRO)

National Park Service - Golden Gate National Recreation Area (NPS-GOGA)

National Register of Historic Places (NRHP)

National Trust for Historic Preservation (NTHP)

Neighborhood Associations for Presidio Planning (NAPP)

Presidio Historical Association (PHA)

Presidio Trust (Trust)

Presidio Trust's Programmatic Agreement for the Main Post Update (PA-MPU)

Presidio Trust's Programmatic Agreement (PTPA)

Public-private partnership (P3)

National Historic Landmark District (NHLD)

San Francisco Conservation Corps (SFCC)

San Francisco Architectural Heritage (SFAH)

San Francisco County Transportation Authority (SFCTA)

State Historic Preservation Officer (SHPO)

U.S. Coast Guard (USCG)